

**ALBERTA BEACH
REGULAR COUNCIL MEETING
BEING HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS
TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD
AUGUST 17, 2021 AT 7:00 P.M.**

AGENDA

1. CALL TO ORDER
2. AGENDA ADDITIONS
3. ADOPTION OF AGENDA
4. CONFIDENTIAL – CLOSED MEETING SESSION
5. ADOPTION OF PREVIOUS MINUTES
 - a. Regular Council Meeting of July 20, 2021
 - b. Municipal Planning Commission Meeting of July 20, 2021
6. DELEGATIONS
7. PUBLIC HEARINGS
8. MUNICIPAL PLANNING COMMISSION
9. OLD BUSINESS & CAO REPORT ACTION LIST
10. FINANCIAL REPORTS
11. BYLAWS & POLICIES
12. COUNCIL, COMMITTEES & STAFF REPORTS
13. CORRESPONDENCE – INFORMATION ITEMS
 - a. Alberta Beach Subdivision & Development Appeal Board – SDAB Hearing of May 28, 2021 Minutes
 - b. Alberta Beach Subdivision & Development Appeal Board – SDAB Hearing of May 28, 2021 Decision
 - c. Alberta Counsel – At a Glance July 16, 2021 Issue
 - d. Alberta Counsel – At a Glance July 23, 2021 Issue
 - e. Alberta Counsel – At a Glance July 30, 2021 Issue
 - f. Alberta Counsel – At a Glance August 6, 2021 Issue
 - g. Alberta Counsel – Alberta Counsel is Here to Help
 - h. Alberta Emergency Management Agency – Release of Alberta Emergency Plan 2021
 - i. Alberta Health Services – Covid-19 Community Update July 19, 2021 Issue
 - j. Alberta Health Services – Covid-19 Community Update August 3, 2021 Issue
 - k. Alberta Health Services – Community Engagement – Orthopedic CSF RFP Update
 - l. Alberta Health Services – Community Engagement – Edmonton Zone Healthcare Planning Session
 - m. Alberta Municipal Affairs – Release of Municipal Affairs 2020-21 Annual Report
 - n. Alberta Municipal Affairs – 2021 GTF Funding Allocation Letter
 - o. Alberta Municipal Affairs – 2021 Senate Election Act & Referendum Act Funding Letter
 - p. Alberta Urban Municipalities Association – AUMA/AMSC Digest of July 21, 2021
 - q. Alberta Urban Municipalities Association – AUMA/AMSC Digest of July 28, 2021
 - r. Alberta Urban Municipalities Association – AUMA/AMSC Digest of August 5, 2021
 - s. Alberta Urban Municipalities Association – AUMA/AMSC Digest of August 11, 2021
 - t. Elections Alberta – Orders Issued for Two Referendum Questions
 - u. Honourable Gerald Soroka, MP – Women Entrepreneurship Loan Fund & Active Transportation Fund
 - v. Honourable Gerald Soroka, MP – Business Support Extended to Support Stronger Economic Recovery
 - w. Honourable Gerald Soroka, MP – Rural Transit Solutions Fund
 - x. Honourable Gerald Soroka, MP – Canada Community Building Fund
 - y. North Saskatchewan Watershed Alliance – July 2021 In Stream Newsletter
 - z. Senator Doug Black – Senate Retirement
 - aa. Summer Village of South View – Council Organizational Chart
 - bb. Summer Village of Sunset Point – Open House - Sunset Point RV Area Structure Plan & Redistricting Application
 - cc. Big Lakes County – Letter in Support for RCMP in Alberta
 - dd. Municipality of Crowsnest Pass – Opposition to Bill C-21, Changes to Criminal Code & Firearms Act
 - ee. Town of Claresholm – Council Code of Conduct
 - ff. Town of Claresholm – RCMP Retroactive Pay
 - gg. Alberta Environment & Parks – Herbicide Application for Flowering Rush at Lake Isle
14. CORRESPONDENCE – ACTION ITEMS
 - a. Alberta Beach & District Amateur Softball Association – 21st Annual Golf Tournament
 - b. Alberta Urban Municipalities Association – 2021 AUMA Convention Registration Now Open
 - c. Jim Benedict Email – Water Puddle & Sidewalk Cracking & Sinking due to previous TVRSSC Sewer Break
 - d. Kerri & Jim Skibinski – Change of Bylaw allowing Tractors in Residential Areas
15. NEW BUSINESS
 - a. Request for Decision – Encroachment of Chain Link Fence onto Municipal Road Allowance (4711 & 4715 – 51 Street)
 - b. Innovative Planning & Development – Letter of Resignation
16. QUESTION PERIOD
17. ADJOURNMENT

MINUTES OF THE REGULAR MEETING OF COUNCIL OF ALBERTA BEACH IN THE PROVINCE OF ALBERTA HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD JULY 20, 2021 AT 7:00 P.M.

PRESENT:

- MayorJim Benedict
- Deputy MayorAngela Duncan
- CouncillorBud Love
- CouncillorJudy Valiquette
- CouncillorDaryl Weber
- CAOKathy Skwarchuk

CALL TO ORDER:

Mayor Benedict called the meeting to order at 7:00 P.M.

AGENDA ADDITIONS:

Addition of Council Email Policy under New Business agenda item 15.c.

ADOPTION OF AGENDA:

#104-21 MOVED BY Deputy Mayor Duncan that the agenda be adopted as amended. CARRIED UNANIMOUSLY

CONFIDENTIAL – CLOSED MEETING SESSION:

No closed meeting session was held.

ADOPTION OF PREVIOUS MINUTES:

#105-21 MOVED BY Deputy Mayor Duncan that the minutes of the Regular Council Meeting of June 15, 2021 be adopted as presented. CARRIED UNANIMOUSLY

DELEGATIONS:

MARY LOU WILKES – WATER SAFETY/EDUCATION:
Ms. Wilkes cancelled her attendance at the meeting.

PUBLIC HEARINGS: None.

MUNICIPAL PLANNING COMMISSION MEETING:

#106-21 MOVED BY Mayor Benedict that the meeting adjourn to hold a Municipal Planning Commission Meeting at 7:01 P.M. CARRIED UNANIMOUSLY

MEETING RECONVENED:

Mayor Benedict reconvened the meeting at 7:17 P.M.

OLD BUSINESS & CAO REPORT ACTION LIST:

The CAO reviewed the CAO Report Action List, no motions arose.

FINANCIAL REPORTS:

#107-21 FINANCIAL REPORT OF JUNE 30, 2021:
MOVED BY Councillor Love that the Financial Report of June 30, 2021 be accepted as presented. CARRIED UNANIMOUSLY

#108-21 3 YEAR OPERATING PLAN & 5 YEAR CAPITAL PLAN:
MOVED BY Deputy Mayor Duncan that the 3 Year Operating Plan and 5 Year Capital Plan be approved as presented. CARRIED UNANIMOUSLY

BYLAWS & POLICIES: None.

COUNCIL, COMMITTEES & STAFF REPORTS:

DEPUTY MAYOR DUNCAN:

Deputy Mayor Duncan reviewed and submitted reports on the following meetings:
 Yellowhead Regional Library meeting of June 21, 2021.
 Lake Isle & Lac Ste. Anne Water Quality meetings of June 22, 2021.
 Alberta Beach Ag Society Agliplex Operations Committee meetings of June 24 & July 9, 2021.
 CBC Radio Interview of June 30, 2021.
 Trivillage Regional Sewer Services Commission meeting of July 19, 2021.
 West Inter-lake District (WILD) Water Commission meeting of July 20, 2021.

#109-21 ALBERTA BEACH & DISTRICT AGRICULTURAL SOCIETY – CANADA COMMUNITY REVITALIZATION FUND APPLICATION FOR NEW AGLIPLIX BUILDING:
 MOVED BY Deputy Mayor Duncan that Council support the Alberta Beach & District Agricultural Society in their application to the Canada Community Revitalization Fund through Western Economic Diversification for construction of a new Agliplex building; and further that Alberta Beach supply a letter of support for the project; and that Alberta Beach commit \$50,000.00 funding from Reserves or MSI funds to be budgeted over two years beginning in 2022 towards the project subject to the approval of the grant application. CARRIED UNANIMOUSLY

**MINUTES OF THE REGULAR MEETING OF COUNCIL
OF ALBERTA BEACH IN THE PROVINCE OF ALBERTA
HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS
TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD
JULY 20, 2021 AT 7:00 P.M.**

COUNCILLOR VALIQUETTE:

No meetings to report.

COUNCILLOR WEBER:

Councillor Weber reviewed and submitted reports on the following meetings:

Community Futures Yellowhead East AGM of June 17, 2021.

East End Bus Committee meeting of July 12, 2021.

Partners in Progress meeting of July 13, 2021.

Watershed Action Group meeting of June 21 & July 9, 2021.

COUNCILLOR LOVE:

Councillor Love reviewed and submitted reports on the following meetings:

Alberta Beach Museum & Archives meeting of June 16, 2021.

Highway 43 East Waste Commission meeting of June 22, 2021.

Alberta Beach 100 Year Anniversary Planning Committee meeting of July 16, 2021.

#110-21

100 YEAR ANNIVERSARY – CANADIAN HERITAGE GRANT:

MOVED BY Councillor Love that the quote for the Alberta Beach centennial sign in the amount of \$16,250.00 be approved and further that the centennial sign, municipal office 100 year anniversary plaque and hosting the event be funded through the Canadian Heritage Grant.

CARRIED UNANIMOUSLY

#111-21

CAMPGROUND – QUOTE FOR TREE REMOVAL AND PRUNING:

Councillor Love reported that the Campground Advisory Committee has been advised that there are a number of trees that need removal in the campground and further that 3 quotes were received.

MOVED BY Councillor Love that Council approve the quote from Robinson Lawn & Tree Maintenance for the removal and pruning of trees throughout the campground.

CARRIED UNANIMOUSLY

MAYOR BENEDICT:

Mayor Benedict reviewed and submitted reports on the following meetings:

Regional Fire Services Steering Committee meeting of June 21, 2021.

Trivillage Regional Sewer Services Commission meeting of July 19, 2021.

#112-21

DEVELOPMENT PERMIT REPORT:

A report on the 2021 Development Permits issued to date was distributed for information.

MOVED BY Councillor Weber that the Council, committee and staff reports be accepted for information.
CARRIED UNANIMOUSLY

CORRESPONDENCE – INFORMATION ITEMS:

ALBERTA COUNSEL – AT A GLANCE JULY 5-9, 2021 ISSUE:

The July 5-9, 2021 At a Glance newsletter was received from the Alberta Counsel.

ALBERTA HEALTH EMERGENCY OPERATIONS – COVID-19 MUNICIPALITY UPDATES:

Covid-19 municipality updates of June 23 & 30, 2021 was received from Alberta Health Emergency Operations.

ALBERTA HEALTH SERVICES – COVID-19 COMMUNITY UPDATES:

Covid-19 community updates of June 14, 21, 28 & July 5, 2021 was received from Alberta Health Services.

19 TO ZERO – COVID-19 VACCINE OUTREACH & EDUCATION:

Correspondence was received from 19 to Zero offering support with Covid-19 vaccine education and resources.

ALBERTA MUNICIPAL AFFAIRS – MUNICIPAL GOVERNANCE DURING COVID-19:

Municipal Governance during Covid-19 of July 7, 2021 was received from Alberta Municipal Affairs.

ALBERTA MUNICIPAL AFFAIRS – 2021 AUMA CONVENTION – MEETING WITH MINISTER:

Correspondence was received from Alberta Municipal Affairs advising on the opportunity to meet with Honourable Ric McIver, Minister of Municipal Affairs during the 2021 AUMA Convention.

ALBERTA MUNICIPAL AFFAIRS – OFF-SITE LEVIES REGULATION:

Alberta Municipal Affairs forwarded a copy of the amended Off-Site Levies Regulation for information.

ALBERTA TREASURY BOARD & FINANCE – POPULATION ESTIMATES PRESENTATION:

The Alberta Treasury Board & Finance forwarded a copy of the Municipal Population Estimates Methodology presentation for information.

ALBERTA URBAN MUNICIPALITIES ASSOCIATION – 2021 MUNICIPAL LEADERS CAUCUS:

**MINUTES OF THE REGULAR MEETING OF COUNCIL
OF ALBERTA BEACH IN THE PROVINCE OF ALBERTA
HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS
TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD
JULY 20, 2021 AT 7:00 P.M.**

Correspondence was received from Alberta Urban Municipalities Association regarding the AUMA's Summer 2021 Municipal Leaders Caucuses being held in various communities during July.

ALBERTA URBAN MUNICIPALITIES ASSOCIATION – ENERGY MANAGEMENT FUNDING OPPORTUNITIES:

Correspondence was received from Alberta Urban Municipalities Association advising on AUMA's Energy Management Program to support municipalities in sourcing federal grant funding to retrofit, repair & install energy efficiency upgrades or renewables in their buildings.

ALBERTA URBAN MUNICIPALITIES ASSOCIATION – AUMA/AMSC DIGESTS:

AUMA/AMSC Digests of June 23, 30, July 7 & 14, 2021 was received from Alberta Urban Municipalities Association.

ALBERTA URBAN MUNICIPALITIES ASSOCIATION – AUMA AWARD NOMINATIONS:

Correspondence was received from the Alberta Urban Municipalities Association regarding the 2021 AUMA municipal awards and further that nominations must be submitted by August 13, 2021.

ALBERTA URBAN MUNICIPALITIES ASSOCIATION – AMSC ENERGY NEWS:

The AMSC News of July 13, 2021 was received from Alberta Urban Municipalities Association.

ALBERTA URBAN MUNICIPALITIES ASSOCIATION – INTERIM POLICE ADVISORY UPDATE:

The Alberta Urban Municipalities Association forwarded the Interim Police Advisory June 2021 Quarterly Report as well as the final governance recommendation.

ASH - ACTION ON SMOKING & HEALTH – NEW PROVINCIAL VAPING REGULATION:

Action on Smoking & Health forwarded an update regarding Alberta's new legislation on the Smoking & Vaping Regulations Act.

CITY OF MISSISSAUGA – RESOLUTION REGARDING CANADA DAY:

The City of Mississauga forwarded their Resolution regarding Canada Day which was sent to all municipalities in Canada.

COMMUNITY FUTURES YELLOWHEAD EAST – CANADA COMMUNITY REVITALIZATION FUND:

Community Futures Yellowhead East forwarded the Canada Community Revitalization Fund grant opportunity through Alberta Western Economic Diversification which is open for applications from June 23 to July 23, 2021.

LAC STE. ANNE COUNTY – MAIN BEACH PARK FUNDING:

A letter was received from Lac Ste. Anne County to advise on their Council's approval of a one-time sponsorship in the amount of \$25,000.00 to support the beach enhancement project.

MEMPHIS GROUP – WILDFIRE-WAKEUP:

The Memphis Group forwarded information regarding climate change wildfire threats and the resources they can provide for more accurate monitoring and mitigation solutions.

NORTH SASKATCHEWAN WATERSHED ALLIANCE – IN STREAM NEWSLETTER:

The June 2021 In Stream Newsletter was received from the North Saskatchewan Watershed Alliance.

RALPH & KATHY KORNER – WATER SAFETY AWARENESS:

A letter was received from Ralph & Kathy Korner regarding water safety awareness and further to recommend signage warning of the dangers.

SUMMER VILLAGE OF SILVER SANDS – ORGANIZATIONAL MEETING RESULTS:

The Summer Village of Silver Sands forwarded the results of their Council organizational meeting held on June 25, 2021 as well as their committee appointments.

TELUS – CANADA'S TRANSITION TO NEXT GENERATION 9-1-1 SERVICE:

A letter was received from Telus regarding Canada's transition to Next Generation 9-1-1 Service which modernizes 911 networks to meet public safety needs providing Canadians with access to new, innovative emergency services and capabilities.

TOWN OF MAYERTHORPE – PRESS RELEASE:

The Town of Mayerthorpe forwarded a copy of their press release regarding their ongoing Intermunicipal Collaboration Framework with Lac Ste. Anne County.

TOWN OF PONOKA – COVID-19 ADDITIONAL FUNDING TO SUPPORT SMALL BUSINESS:

Correspondence was received from the Town of Ponoka regarding their request to the Premier to provide Covid-19 additional funding to rural municipalities to support small businesses and further request support for their request.

**MINUTES OF THE REGULAR MEETING OF COUNCIL
OF ALBERTA BEACH IN THE PROVINCE OF ALBERTA
HELD IN THE ALBERTA BEACH COUNCIL CHAMBERS
TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD
JULY 20, 2021 AT 7:00 P.M.**

TOWN OF ROCKY MOUNTAIN HOUSE – CANCELLATION OF HOUSEHOLD HAZARDOUS WASTE FUNDING:

Correspondence was received from the Town of Rocky Mountain House regarding the cancellation by the province of household hazardous waste funding.

VILLAGE OF CAROLINE – PROCLAMATION:

The Village of Caroline forwarded their proclamation requesting an independent public inquiry into the deaths related to the recently discovered unmarked mass grave of 215 indigenous children from the residential school in Kamloops as well as all deaths related to the residential school program across Canada.

LETTERS IN SUPPORT OF RCMP IN ALBERTA:

The City of Fort Saskatchewan, Cypress County, County of Forty Mile, Lac La Biche County, Town of Beaverlodge, Town of Fairview, Town of Nanton, Town of Thorsby, Town of Turner Valley, Town of Viking, Village of Holden, Village of Rockyford, and the Village of Standard forwarded a copy of their letters to the Minister of Justice and Solicitor General in support of the RCMP in Alberta over a proposed provincial police force.

#113-21

MOVED BY Councillor Weber that the correspondence information items be accepted for information.
CARRIED UNANIMOUSLY

CORRESPONDENCE – ACTION ITEMS:

ALBERTA BEACH & DISTRICT AGRICULTURAL SOCIETY – POLY DAYS 2021 REQUEST FOR SUPPORT:

#114-21

MOVED BY Councillor Love that Council approve to support the Alberta Beach & District Agricultural Society Poly Days 2021 with a donation in the amount of \$1,500.00 as well as promotional prizes.
CARRIED UNANIMOUSLY

NEW BUSINESS:

ALBERTA BEACH & DISTRICT AGRICULTURAL SOCIETY – BEACHWAVE PARK MANAGEMENT AGREEMENT:

#115-21

MOVED BY Mayor Benedict that the Beachwave Park Management Agreement between Alberta Beach and the Alberta Beach & District Agricultural Society be approved as presented.
CARRIED UNANIMOUSLY

REQUEST FOR DECISION – ENCROACHMENT OF CHAIN-LINK FENCE ONTO MUNICIPAL ROAD ALLOWANCE:

#116-21

MOVED BY Mayor Benedict that a letter of consent be approved for the encroachment of a chain-link fence onto the municipal road allowance at 4807 - 51 Street (Lot 11, Block 23, Plan 6269CG) subject to the conditions outlined in the Development Officer's Request for Decision report and the added condition that the fence be removed upon any new development on the property.
CARRIED UNANIMOUSLY

EMAIL POLICY:

#117-21

MOVED BY Deputy Mayor Duncan that after the municipal elections, Councillors be given the option of having an Alberta Beach email address and further that Councillors have the option of having their contact information posted on the village website and included on their business cards.
CARRIED

QUESTION PERIOD:

During the question period it was reported that the bridge over the creek near the seniors centre is in need of repair. Council was asked if the Poly Days events will be posted, what format is preferred to submit citizens comments for review and a question was asked regarding the Village's MSI funding and Reserves.

ADJOURNMENT:

The meeting adjourned at 8:52 P.M.

Mayor – Jim Benedict

C.A.O. – Kathy Skwarchuk

5.6

**MINUTES OF THE MUNICIPAL PLANNING COMMISSION MEETING
FOR ALBERTA BEACH
HELD IN ALBERTA BEACH COUNCIL CHAMBERS
TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD
JULY 20, 2021 AT 7:00 P.M.**

PRESENT:

Mayor Jim Benedict
Deputy Mayor Angela Duncan
Councillor Bud Love
Councillor Judy Valiquette
Councillor Daryl Weber
C.A.O. Kathy Skwarchuk
Development Officer.....Kim Kozak

CALL TO ORDER:

Mayor Benedict called the meeting to order at 7:01 P.M.

AGENDA ADDITIONS:

AGENDA ADOPTION:

MOVED BY Councillor Valiquette that the agenda be adopted as presented.

CARRIED UNANIMOUSLY

NEW BUSINESS:

REQUEST FOR DECISION – DEVELOPMENT PERMIT APPLICATION #21DP37-01:

Lot 13, Block 4, Plan 4696MC (4516 – 46 Street)

Application to allow a sea can to remain as sited for a time period of one year within the rear yard of the property.

The Development Officer reviewed the Request for Decision regarding the Development Permit application with the members of the Municipal Planning Commission. The Development Officer has recommended that the development permit application be approved subject to the conditions as outlined in her report (attached).

MOVED BY Councillor Weber that Development Permit application #21DP37-01 to allow a sea can to remain as sited for a time period of one year within the rear yard of the property on Lot 13, Block 4, Plan 4696MC (4516 – 46 Street) be approved subject to the conditions as outlined in the Development Officer's report.

CARRIED UNANIMOUSLY

REQUEST FOR DECISION – DEVELOPMENT PERMIT APPLICATION #21DP43-01:

Lot 1, Block 5, Plan 4569HW (4319 – 47 Avenue)

Application to allow for the demolition of an existing older dwelling and the placement of a dwelling that is more than five years from the initial date of construction on the property with a rear yard setback variance from 7.6 m (25 ft.) to 7.26 m (24 ft.).

The Development Officer reviewed the Request for Decision regarding the Development Permit application with the members of the Municipal Planning Commission. The Development Officer has recommended that the development permit application be approved subject to the conditions as outlined in her report (attached).

MOVED BY Mayor Benedict that Development Permit application #21DP43-01 to allow for the demolition of an existing older dwelling and the placement of a dwelling that is more than five years from the initial date of construction on the property with a rear yard setback variance from 7.6 m (25 ft.) to 7.26 m (24 ft.) on Lot 1, Block 5, Plan 4569HW (4319 – 47 Avenue) be approved subject to the conditions as outlined in the Development Officer's report.

CARRIED UNANIMOUSLY

ADJOURNMENT:

The Municipal Planning Commission meeting adjourned at 7:17 P.M.

Mayor – Jim Benedict

C.A.O. – Kathy Skwarchuk

ALBERTA BEACH
MUNICIPAL PLANNING COMMISSION MEETING
BEING HELD IN ALBERTA BEACH COUNCIL CHAMBERS
TEMPORARILY LOCATED AT UNIT 5A, 4000 MUSEUM ROAD
AUGUST 17, 2021 AT 7:00 P.M.

AGENDA

1. CALL TO ORDER
2. AGENDA ADDITIONS
3. AGENDA ADOPTION
4. NEW BUSINESS
 - a. Request for Decision – Development Permit Application #21DP46-01
Lot 2, Block 12, Plan 3321BQ (4724 – 51 Street)
Application for temporary living accommodations; and to exceed the 2:1 ratio of the proposed modular home to be located on the property.
5. ADJOURNMENT

COUNCIL:

COUNCIL COMMITTEE REPORTS – TO BE SUBMITTED IN WRITING FOR ATTACHMENT TO THE MINUTES.

BOAT LAUNCH & MAIN BEACH PARKS MAINTENANCE POLICY:

Oct.15/19 MOVED BY Deputy Mayor Duncan that Council develop a Boat Launch and Main Beach Parks Maintenance Policy to define a parks maintenance program for the boat launch park and main beach park and further that the policy include any requirements for regulatory authorizations and approvals. (2 maintenance policies)

ADMINISTRATION:**DEVELOPMENT AGREEMENT – LOT 3, BLOCK 9, PLAN 3321BQ:**

Aug.14/18 Development Agreement Deposit has been received. (D.O. was advised)
Sept.18/18 Sidewalks/ramp was completed/admin will invoice or deduct from deposit.(Invoice was deducted from deposit)
June 18/19 Development Agreement has been forwarded to D.O. (Development is ongoing)
Dec. 15/20 Development Officer is following up on the development.
Feb.16/21 Development Officer provided an update on outstanding items scheduled for completion by Aug. 2021.

BYLAW #257-18 UNTIDY & UNSIGHTLY PREMISES BYLAW:

June 18/19 MOVED BY Councillor Love that Council direct the Development Authority to revise Bylaw #257-18 strictly for unsightly premises and further develop a Bylaw strictly for property maintenance.
July16/19 D.O. has drafted bylaws & forwarded to patrol for comments. (Patrol forwarded to admin for comments)
Sept.17/19 CPO requested Bylaw 257-18 remain as is and additional bylaw be created to deal with grass & weeds only.
Nov.19/19 D.O. has submitted a draft bylaw for CPO to review. CPO is requesting further changes.
Sept.15/20 Bylaw sent to Patriot Law for review. (Patriot Law will be drafting bylaw)
June 15/21 Patriot Law sent a draft bylaw, patrol is reviewing the bylaw
July 20/21 Patriot Law will be preparing a bylaw under section 545 with a 14 day compliance order for unsightly properties & a separate bylaw under section 546 to deal with grass & weeds with a 7 day compliance order.

AFRRCS (ALBERTA FIRST RESPONDERS RADIO COMMUNICATION SYSTEM) AGREEMENT:

Apr.21/20 Town of Mayerthorpe has terminated the Alberta First Responders Radio Communication System (AFRRCS) third party agreements as the agreements for the use of the radios must be directly with the province.
Apr.21/20 Alberta Beach has submitted a request to the Province for an agreement on the AFRRCS radios.
Sept.15/20 MOVED BY Councillor Love that the AFRRCS (Alberta First Responders Radio Communications System) Access Agreement be approved.
Oct.20/20 Agreement was signed & returned and Patrol has completed application process for their use. AFRRCS mtg with Emergency Mgmt group scheduled for Oct. 23rd. (meeting was held – waiting for further information)
Jan.19/21 Meeting is scheduled with AFRRCS for Jan.27th. Meeting was rescheduled to Feb.25th due to covid restrictions.
Mar.16/21 Meeting was re-scheduled to March 24th. Meeting was rescheduled to April 27th.
June 15/21 Onway & LSAC have been in communications with AFRRCS to discuss agreements for the additional emergency mgmt radios to be used by the fire dept. (Next meeting is July 26th)

MUNICIPAL STIMULUS PROGRAM – ALBERTA BEACH STORM OUTFALL PROJECT:

Jan.19/21 Bolson Engineering reported that 3 tenders were received for the Alberta Beach Storm Outfall Project as follows: Rockhill Contracting \$101,430.00; Roadbridge Services \$167,755.35; and TCL Construction \$352,800.00.
MOVED BY Councillor Weber that Council approve to award the Alberta Beach Storm Outfall Project to the low bidder, Rockhill Contracting in the amount of \$101,430.00 including gst to be funded through the Municipal Stimulus Program.
Feb.16/21 Project started today. Admin is posting information on project & road closures or detours.
Mar.16/21 Project nearing completion, installing catch basins.
May 18/21 Request for financial assistance was sent to LSA County, which was approved for a \$25,000.00 contribution.
June 15/21 Sidewalk & pavement rehab is complete, sod company rescheduled to next week, then area needs to be fenced.
July 20/21 P.W. is still watering the grass, still need to install the fence.

SWITCH/ALBERTA BEACH WIFI DISTRIBUTION AGR. & SWITCH EQUIPMENT LOCATION AGREEMENT:

Feb.16/21 MOVED BY Mayor Benedict that Alberta Beach provide Switch Incorporated written notice of termination of the Switch/Alberta Beach Wifi Distribution Agreement and further provide written notice of non-renewal of the Switch Incorporated Equipment Location Agreement by providing 60 days notice rather than the required 30 days notice.
Apr 20/21 Letter & email was sent to Switch. May 18/21 Switch confirmed removal of equipment on May 19/21.

June 15/21 Switch removed their equipment in the admin office on May 19th, they were supposed to return the following week with a left to remove from tower, campground, shop and fire hall.

ALBERTA BEACH & DISTRICT AGRICULTURAL SOCIETY – BEACHWAVE PARK:

Mar.16/21 MOVED BY Councillor Weber that the letter from the Alberta Beach & District Agricultural Society regarding their interest in managing Beachwave Park be accepted for information and further that the Beachwave Park Stakeholders Committee be advised that a formal letter of interest has been received to manage the park and therefore request that a stakeholder committee meeting be scheduled with the Mayor and the Ag Society President for further discussion.

Apr 20/21 Letter was sent to Beachwave Park Stakeholders Committee & the letter is on the April 27th meeting agenda.

May18/21 MOVED BY Mayor Benedict that Council accept the Beachwave Park Stakeholder's Committee recommendation on the management of Beachwave Park being that the Alberta Beach & District Agricultural Society assume operation of Beachwave Park on the condition that the community stakeholder's continue to be involved and that the stakeholders be encouraged to continue making funding contributions to the facility and further that the stakeholder's committee meet with the Alberta Beach & District Ag Society to work out the details of their proposal.

June 15/21 Letter was sent to the Beachwave Park Stakeholders Committee and the Ag Society, draft management agreement was sent to Ag Society for review.

July 20/21 MOVED BY Mayor Benedict that the Beachwave Park Management Agreement between Alberta Beach and the Alberta Beach & District Agricultural Society be approved as presented.

FEDERATION OF CANADIAN MUNICIPALITIES – MUNICIPAL ASSET MANAGEMENT PROGRAM (MAMP):

Apr 20/21 MOVED BY Deputy Mayor Duncan that Council approves the following resolution;

Be it resolved that Council directs staff to apply for a grant opportunity from the Federation of Canadian Municipalities' Municipal Asset Management Program for an Infrastructure Assessment – Asset Evaluation & Planning Project.

Be therefore resolved that Alberta Beach commits to conducting the following activities in its proposed project submitted to the Federation of Canadian Municipalities' Municipal Asset Management Program to advance our asset management program: Activity 1 Inspection of Municipal Infrastructure; Activity 2 Update 10 Year Capital Plan

Be it further resolved that Alberta Beach commits \$5,600.00 from its budget toward the costs of this initiative.

May 18/21 Application was submitted to FCM.

ALBERTA BEACH AGRICULTURAL SOCIETY – PURCHASE OF ALBERTA BEACH AGLIPLIX:

May 18/21 MOVED BY Mayor Benedict that the letter from the Alberta Beach & District Agricultural Society regarding their interest in the purchase of the Alberta Beach Agliplex be accepted for further review and development of a potential purchase agreement on the condition that the land remain the property of Alberta Beach and further that Council authorize a meeting between the Mayor and Ag Society President to review details of the proposal.

June 15/21 Letter was sent to Ag Society to advise.

SUNSPASHED AB BEACH INC. – LEASE AGREEMENT:

May 18/21 MOVED BY Mayor Benedict that the lease agreement with Sunsplashed AB Beach Inc. be approved.

NORTHWEST FIRE RESCUE AND TRAINING – ORFS 2020 STATISTICS PRESENTATION:

June 15/21 MOVED BY Mayor Benedict that Northwest Fire Rescue and Training be advised that Council welcomes a meeting for presentation of the ORFS 2020 Statistics once in person meetings resume.

July 20/21 Fire Chief is not available to attend the July or August meeting.

AG SOCIETY – CANADA COMMUNITY REVITALIZATION FUND APPLICATION FOR NEW AGLIPLIX BLDG:

July 20/21 MOVED BY Deputy Mayor Duncan that Council support the Alberta Beach & District Agricultural Society in their application to the Canada Community Revitalization Fund through Western Economic Diversification for construction of a new Agliplex building; and further that Alberta Beach supply a letter of support for the project; and that Alberta Beach commit \$50,000.00 funding from Reserves or MSI funds to be budgeted over two years beginning in 2022 towards the project subject to the approval of the grant application.

100 YEAR ANNIVERSARY – CANADIAN HERITAGE GRANT:

July 20/21 MOVED BY Councillor Love that the quote for the Alberta Beach centennial sign in the amount of \$16,250.00 be approved and further that the centennial sign, municipal office 100 year anniversary plaque and hosting the event be funded through the Canadian Heritage Grant.

CAMPGROUND – QUOTE FOR TREE REMOVAL AND PRUNING:

July 20/21 MOVED BY Councillor Love that Council approve the quote from Robinson Lawn & Tree Maintenance for the removal and pruning of trees throughout the campground.

AG SOCIETY – POLY DAYS 2021 REQUEST FOR SUPPORT:

July 20/21 MOVED BY Councillor Love that Council approve to support the Alberta Beach & District Agricultural Society Poly Days 2021 with a donation in the amount of \$1,500.00 as well as promotional prizes.

RFD – ENCROACHMENT OF CHAIN-LINK FENCE ONTO MUNICIPAL ROAD ALLOWANCE:

July 20/21 MOVED BY Mayor Benedict that a letter of consent be approved for the encroachment of a chain-link fence onto the municipal road allowance at 4807 - 51 Street (Lot 11, Block 23, Plan 6269CG) subject to the conditions outlined in the Development Officer's Request for Decision report and the added condition that the fence be removed upon any new development on the property.

EMAIL POLICY:

July 20/21 MOVED BY Deputy Mayor Duncan that after the municipal elections, Councillors be given the option of having an Alberta Beach email address and further that Councillors have the option of having their contact information posted on the village website and included on their business cards.

PUBLIC WORKS:**DISPOSAL OF SURPLUS MATERIAL AND EQUIPMENT:**

Apr 20/21 MOVED BY Councillor Love that Council authorize the Alberta Beach Public Works Advisory Committee to approve the disposal of surplus material and equipment.

2021 ROADWORK:

May 18/21 MOVED BY Councillor Love that Council approve to proceed with contracting O'Hanlon Paving for the 2021 Roadwork projects as budgeted.

June 15/21 Road rehabilitation projects have begun.

July 20/21 O'Hanlon road projects have been completed.

PATROL:

2021 Development Permits						***High Lighted are NEW***	Approved
Permit #	Date	Municipal	Lot	Block	Plan	Proposal	Approved
20DP45-01	28-Dec-20	4836 - 59 Street	37	5	722MC	Variance to rear yard setback for existing shed	Approved at MPC Dec 15-20
20DP49-02	10-Jan-21	5027D - 50 Avenue	7	6	3321BQ	Hair Salon	Approved - submitted in 2020
20DP51-01	09-Jan-21	5128 - 49 Avenue	10	3	3321BQ	Grading\Second Access\Driveway Ext.	Approved - submitted in 2020
21DP01-01	03-Feb-21	4812 - 50 Avenue	5	9	3321BQ	Addition to Existing Dwelling	Approved
21DP02-01	01-Mar-21	5244 - 47A Avenue	7	20	6269CG	2nd Access	Refused
21DP03-01	01-Feb-21	5904 - 49 Avenue	41	5	722MC	RV Temporary Accomodations	Approved
21DP04-01	19-Mar-21	4819 - 46 Avenue		R	3321BQ	Retail Garden Market & Sign	Approved
21DP05-01	17-Mar-21	4643-47A Avenue	6	17	3321BQ	Demolition of Dwelling	Approved
21DP06-01	29-Mar-21	4603 - 46 Avenue	2	5	3210TR	Demo of Dwelling\Constr. SFD W\ Variance to Front Yard Setback	Approved
21DP07-01	27-Mar-21	5011 - 53 Street	8	1	3321BQ	Demolition of Accessory Bldgs\Constion of Garage	Approved
21DP08-01	20-Mar-21	4324 - 50 Avenue	1	A	3510BZ	Placement Modular & Deck	Approved
21DP08-02 (correct south side setback)	20-Mar-21	4324 - 50 Avenue	1	A	3510BZ	Placement Modular & Deck	Approved
21DP08-03 (5' setback change on North side)	20-Mar-21	4324 - 50 Avenue	1	A	3510BZ	Placement Modular & Deck	Approved
21DP09-01	31-Mar-21	4611 - 46 Avenue	4	5	3210TR	Construct 8' x 12' Deck	Approved
21DP10-01	30-Mar-21	5231 - 51 Avenue	9	1	3321BQ	Demolition\Construct Dwelling W\Front Yard Variance	Approved
21DP11-01	01-Apr-21	4720 - 48 Street	7	2	3529BZ	Demolition\Construct Shed	Approved
21DP12-01	06-Apr-21	4715 - 47 Street	1	17	3321BQ	Sign	Approved
21DP13-01	26-Apr-21	4712 - 52 Street	5A	13	3321BQ	Construction of Detached Garage	Approved
21DP14-01	26-Apr-21	4712 - 52 Street	5A	13	3321BQ	Fence w\Variance	MPC - April 20, 2021 (Approved)
21DP15-01	12-Apr-21	4207 - 43 Avenue	18	2	O423757	Construction of Dwelling	Approved
21DP16-01	25-Jun-21	4204 - 43 Avenue	18	2	O423757	Garden Suite	Approved
21DP17-01	06-May-21	5039 - 50 Avenue	10	6	3321BQ	Demolition and Construction of Commercial Bldg w\Surveillance Suite	Approved
21DP18-01	09-May-21	5203 - 50 Avenue	1	2	3321BQ	Demolition of Dwelling	Approved
21DP19-01	02-May-21	5719 - 51 Avenue	11	10	201BT	Demolition & Construction of Detached Garage	Approved
21DP20-01	10-May-21	3800 Museum Road	4	1	O820136	Addition of Sunroom\Deck	Approved
21DP21-01	07-May-21	4807 - 51 Street	11	23	6269CG	Demolition of Dwelling	Approved
21DP22-01	08-May-21	4925 - 46A Avenue		OT	8722787	Lot Grading	Approved
21DP31-01	17-May-21	5012 - 54 Street	13	3,4	201BT	Construct 2nd Balcony	Approved
21DP32-01	06-Jun-21	4728 - 44 Street	17	3	6604AO	Demolition of all Structures	Approved
21DP33-01	13-Jun-21	5115 - 47 Avenue	6,7	25	8506ET	Demolition of all Structures	Approved
21DP35-01	28-Jun-21	4802 - 51 Street	7	11	3321BQ	Home Occupation - Business Office	Approved
21DP36-01	04-Jul-21	5007 - 56 Street	11	12	201BT	Detached Garage	Approved
21DP37-01	20-Jul-21	4516 - 46 Street	13	4	4696MC	Existing Sea Can	MPC - July 20-21 (Approved)
21DP38-01		5219 - 49 Avenue	1	18	6269CG	Chain Link Fence	Withdrawn
21DP39-01	18-Jul-21	4920 - 55 Street	5	3	201BT	Construct Detached Garage & Second Access	Approved
	28-Jun-21	5803 - 49 Avenue	12	7	7821242	No permits on file for dwelling-was applying for permit for existing dwelling.	Withdrawn
21DP40-01	04-Jul-21	Main Beach	1 to 5		3321BQ	Retail - Rental Business	Approved
21DP41-01	27-Jul-21	5231 - 48 Avenue	4	20	6269CG	Construction of SDD	Approved
21DP42-01	17-Jul-21	4627 - 47 Avenue	6	18	4593MC	Demolition of Dwelling & Detached Garage	Approved
21DP43-01	20-Jul-21	4319 - 47 Avenue	1	5	4569HW	Demo Existing Cabin\Moved in Dwelling	MPC - July 20-21 (Approved)
21DP44-01	04-Aug-21	4632 - 46 Avenue	49	1	898MC	Replacement of 12' x 42' Deck (Balcony)	Approved
21DP45-01	06-Aug-21	4724 - 51 Street	2	12	3321BQ	Installation of Cistern	Approved
		4724 - 51 Street	2	12	3321BQ	Modular Home	MPC - AUG 17-21

**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

PRESENT: Denis Meier Chairperson, Subdivision and Development Appeal Board
John Roznicki Member, Subdivision and Development Appeal Board
Rainbow Williams Member, Subdivision and Development Appeal Board

ALSO PRESENT: Emily House Clerk, Subdivision and Development Appeal Board
Kim Kozak Development Officer
Kevin Haldane Legal Counsel for the Appellant

Four members of the public were present.

APPOINTMENT OF CHAIRPERSON: Subdivision and Development Appeal Board (SDAB) Clerk, Emily House, asked the Board to appoint a Chairperson. The Board appointed Denis Meier as Chairperson.

CALL TO ORDER: Chairperson, Denis Meier, called the meeting to order at 1:33 p.m.

ADOPTION OF AGENDA: Moved by Board Member, John Roznicki, that the Agenda be adopted. MOTION CARRIED

APPEAL HEARING

**Stirling Inc.
Vs
Alberta Beach
File #21SDAB15-01**

**Legal Description:
Plan 0423757, Block 2, Lot 18 – 4207-43rd Avenue
within Alberta Beach, Alberta (the "Lands")**

**OPENING REMARKS,
INTRODUCTIONS AND
DISQUALIFICATION:**

Appeal of Development Permit No. 21DP15-01 where the Development Authority has approved the construction of a dwelling with conditions.

Due to the COVID-19 Pandemic, the Subdivision and Development Appeal Board is being held through a tele/videoconference, in accordance with the Meeting Procedures (COVID-19 Suppression) Regulation, Alberta Regulation 50/2020 enacted pursuant to the Municipal Government Act, RSA 2000 cM-26.

Chairperson Meier explained the process of the Subdivision and Development Appeal Board and introductions were made.

Chairperson Meier asked if there were any objections to the Board Members hearing the appeal. No objections were received.

**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

**DESCRIPTION OF THE
APPEAL:**

Chairperson Meier asked the Subdivision and Development Appeal Board (SDAB) Clerk, Emily House, to provide a description of the appeal. SDAB Clerk, Emily House, read a description of the appeal into the minutes as follows:

The purpose of this hearing is to hear an appeal by Stirling Inc. of a decision of the development authority to approve the construction of a dwelling with conditions on the lands described as Plan 0423757, Block 2, Lot 18 – 4207-43rd Avenue within Alberta Beach, Alberta (the "Lands").

Pursuant to Section 686(1) of the Municipal Government Act, the appeal was filed within the 21-day appeal period following the April 12, 2021 issuance of the Development Permit No. 21DP15-01 by the Development Authority.

Pursuant to Section 686(2) of the Municipal Government Act, the appeal hearing being convened on May 28, 2021, is within 30 days of the receipt of notice of appeal received on May 3, 2021.

Pursuant to Section 686(3) of the Municipal Government Act the Subdivision and Development Appeal Board has given at least 5 days' notice to:

- The appellant
- The development authority
- Members of the Subdivision and Development Appeal Board
- Adjacent and affected landowners

Pursuant to Section 687(2) of the Municipal Government Act, the Subdivision and Development Appeal Board must give its decision in writing together with reasons for the decision within 15 days of concluding the hearing.

Chairperson Meier asked the SDAB Clerk, Emily House to read the Letter of Appeal, which she did and entered as Exhibit No. 1.

**DEVELOPMENT OFFICER'S
REPORT:**

Chairperson Meier asked Kim Kozak, Development Officer for Alberta Beach, to present the Development Officer's Report, entered as Exhibit No. 2. Within the report, Ms. Kozak provided the following:

- Land Use Bylaw No. 252-17 Regulations
- timeline of the permit application submission, permit application approval, and appeal notice;
- reasons for Development Permit Application being approved with Condition No. 4;
- concluding remarks and recourse sought by the Development Authority from the Subdivision and Development Appeal Board; and
- attachments including:
 - Photos received on March 23rd, 2021, of a dwelling constructed with shipping containers
 - Application
 - Site plan
 - Floor plan
 - Elevation plans
 - Development Officer Report
 - Approved development permit 21DP15-01
 - Photos of existing dwellings in Grasmere Glenn Estate Subdivision

**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

- o Email and photos sent to applicant on April 12th, showing samples of exterior finishing for dwellings constructed with shipping containers
- o Text message and photos from applicant on April 12th, discussing exterior finishing options
- o Text message and photos from applicant on April 18th, discussing more exterior finishing options
- o Email conversation on April 17th and April 18th, between contractor and Development Officer regarding exterior elevation drawings
- o Email and drawing from the contractor on April 29th of the proposed exterior elevation finishing
- o Text message and photos from the applicant on May 23rd regarding the exterior finishing on the dwelling to be constructed at the subject lands
- o Listings of properties sold in 2011, 2015, 2017, 2018, 2019, and 2020 in Grasmere Glenn Estate Subdivision
- o Land Use Bylaw No. 252-17 Section 1.9 Definitions for: Development Authority, Development Officer, Permitted Use, Shall, and Single Detached Dwelling
- o Land Use Bylaw No. 252-17Section 4.6 – Building Orientation and Design
- o Land Use Bylaw No. 252-17Section 5.1 – Residential – Single Family

Ms. Kosak asked the Board to deny the appeal.

Chairperson Meier asked if there were any questions for the Development Officer.

Board Member Rainbow Williams wanted to confirm if new exterior elevation drawings were submitted or if the only ones submitted was with the application.

Ms. Kozak confirmed that revised exterior elevation drawings were submitted before the appeal, but they were not accepted as there was still exposed portions of the shipping container.

There were no further questions.

**APPELLANTS'
PRESENTATION**

Mr. Kevin Haldane, Legal Counsel for Appellant

Chairperson Meier asked Kevin Haldane to present his verbal submission to the Subdivision and Development Appeal Board. Mr. Haldane asked for confirmation that all photos that Ms. Kozak presented to the Board were included in the Agenda Package that as distributed. Ms. Kozak confirmed that they were.

Mr. Haldane's verbal presentation addressed the following:

- The purpose of Section 617 of the Municipal Government Act.
- Explanation of the variance powers of the Subdivision and Development Appeal Board as stated in Section 687(3)(d) of the Municipal Government Act, and how it applies to the appeal.
- The Newcastle Centre GP Ltd. v. Edmonton (City), 2014 ABCA 295 Alberta Court of Appeal decision, entered as Exhibit No. 3, and the application of this

**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

case law to the Subdivision and Development Appeal Board.

- Summary of the variance powers of the Subdivision and Development Appeal Board in relation to Condition No. 4 of Development Permit No. 21DP01-15 as set out in Land Use Bylaw No. 252-17 and Section 687(3)(d) of the Municipal Government Act

Mr. Haldane asked that the Board to consider using the single test to determine whether to allow a development permit that does not comply with the land use bylaw being evidence that shows that the development will not materially interfere with the amenities of the neighborhood or unduly interfere with the use of land and value of properties. Mr. Haldane asked the Subdivision and Development Appeal Board to uphold the appeal.

Chairperson Meier asked if there were any questions for the Appellant.

Board Member, Rainbow Williams, wanted confirmation on what the final exterior elevations renderings are. Mr. Haldane confirmed that the final exterior elevation drawings were those shown on Page 50 of the Agenda Package.

There were no further questions at that time.

**OTHER PRESENTATIONS –
IN FAVOUR**

Chairperson Meier asked the SDAB Clerk, Emily House if there were any written presentation in favour of the appeal. There were none.

Chairperson Meier asked if there was anyone present that would like to be heard that is in favour of the appeal. There were none.

**OTHER PRESENTATIONS –
OPPOSED**

Chairperson Meier asked the SDAB Clerk, Emily House if there were any written presentation opposing the appeal. There were two, which were read into the record and entered as Exhibits No. 4 and 5.

Chairperson Meier asked if there was anyone present that would like to be heard that is opposing the appeal. There were none.

CASE SUMMARY

Kim Kozak, Development Authority

In closing, Ms. Kozak stated to the Subdivision and Development Appeal Board the following:

- The exterior of the development is not acceptable, or compatible with the existing development.
- Approval was issued but with a condition, allowing the applicant three weeks to obtain exterior elevations that could be considered compatible.
- Without adding a roof or siding on the dwelling constructed with shipping containers will devalue the existing dwellings in that subdivision.
- Asked that the Board uphold the decision of the Development Authority.

Mr. Kevin Haldane, Legal Counsel for the Appellant

In closing, Mr. Haldane stated to the Subdivision and Development Appeal Board the following:

**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

- The Board should be looking at the testing of Section 687(3)(d) of the Municipal Government Act and if the development does not satisfy this test, the Board has to give reasons why it does not.
- Addressed the letter from the many homeowners on 43rd Avenue in the subdivision that people's development rights are not a popularity contest. Providing that the development meets the test of Section 687(3)(d) it does not matter how many people oppose.
- The issues with the condition of the development permit required to seek to conform aesthetically to the building upon adjacent properties within the district and how that can change.
- That the only objective standard to determine if the proposed development conforms is in Section 687(3)(d) of the Municipal Government Act.

ADDITIONAL COMMENTS

Chairperson Meier asked if there were any further comments or questions regarding the appeal.

Ms. Kozak stated the following:

- That the exterior elevation on the dwellings have never been approved and that the determining decision of how that house would end up looking is once the exterior elevations have been approved which is what she has been waiting for to have submitted to be able to approve it to be compatible with the subdivision.

Mr. Haldane stated the following: provided the following answers:

- What is being looked for is a permit that complies with what is in the agenda package on page 50.

Chairperson Meier asked if there were any further comments regarding the appeal; there were none.

CONCLUSION

Chairperson Meier asked all present if everyone felt that they had been heard.

There were no dissenters.

Board Member, Rainbow Williams, moved to close the public portion of the hearing at 2:36pm.

MOTION CARRIED

DECISION MOTION

**ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD**

**SUBDIVISION & DEVELOPMENT APPEAL BOARD HEARING DECISION
Hearing: Friday, May 28, 2021
Development Permit Application No. 21DP15-01**

File No. 21SDAB15-01

**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

Background:

The Subdivision and Development Appeal Board (the "Board") heard an appeal by Stirling Inc. represented by Kevin Haldane of Dentons Canada LLP of a condition of Development Permit No. 21DP15-01 issued by the Development Authority for Alberta Beach with respect to the construction of a dwelling on lands described as Plan 0423757, Block 2, Lot 18 – 4207-43rd Avenue within Alberta Beach, Alberta (the "Lands").

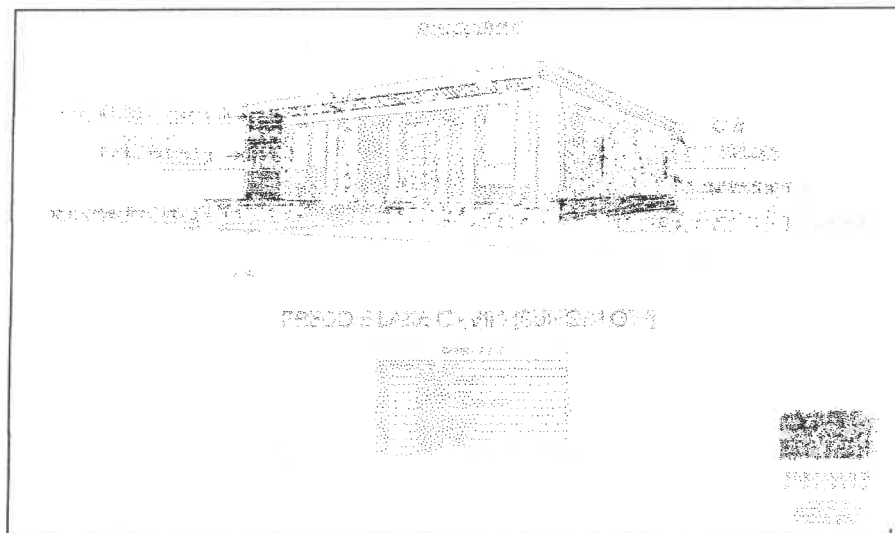
The Board heard from the Appellant's Legal Counsel, Mr. Kevin Haldane and Ms. Kim Kozak, Development Officer for Alberta Beach. Documents were provided to the Board, as follows:

- Exhibit 1 Letter of Appeal – Musuch Law – Received May 3, 2021.
- Exhibit 2 Development Officer's Report – Submitted by Kim Kozak
- Exhibit 3 *Newcastle Centre GP Ltd. v. Edmonton (City)*, 2014 ABCA 295 Alberta Court of Appeal – Submitted by Kevin Haldane
- Exhibit 4 Letter Opposing Development – Submitted by R. Curtis
- Exhibit 5 Letter Opposing Development – Property Owners of Grasmere Subdivision

Decision:

The Board determined that the appeal by the Appellant, Stirling Inc., shall be upheld for the following reasons and that Development Permit No. 21DP15-01, Applicant: Stirling Inc., for the construction of a dwelling on lands described as Plan 0423757, Block 2, Lot 18 – 4207-43rd Avenue within Alberta Beach, Alberta (the "Lands") be approved with the following variance to Condition No. 4:

4. The exterior of the dwelling shall be constructed, with no portion of the shipping container exposed or visible and as shown in the exterior elevation plans submitted to the Development Authority on April 29, 2021, as follows:



**MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021**

Reasons:

- (1) The proposed development complies with Section 2.4 Objective for Sustainability of the Municipal Development Plan No. 251-17 for Alberta Beach which states:

Modern design standards are encouraged for the development of new neighbourhoods and the revitalization of exiting areas of the community.

The Board considered that the Development Authority noted in the Development Officer Report of April 12, 2021 and agreed that the proposed development complies with Section 2.4 Objective for Sustainability of the Municipal Development Plan No. 251-17.

- (2) The Board considered the Development Officers Report of April 12, 2021, and noted that, as stated within the report, the proposed development was approved by the Development Authority as it met the regulations within Land Use Bylaw No. 252-17.

- (3) The Board considered *Newcastle Centre GP Ltd. v. Edmonton (City)*, 2014 ABCA 295 Alberta Court of Appeal to determine that Section 687(3)(d) of the *Municipal Government Act* would apply which states:

687(3) In determining an appeal, the subdivision and development appeal board

- (d) may make an order or decision or issue or confirm the issue of a development permit even though the proposed development does not comply with the land use bylaw, if in its opinion,

- (i) The proposed development would not

(A) unduly interfere with the amenities of the neighbourhood, or

(B) materially interfere with or affect the use, enjoyment or value of neighbouring parcels of land;

and

- (ii) the proposed development conforms with the use prescribed for that land or building in the land use bylaw.

The Board did recognize that the proposed development may not comply with Section 4.6(b) of the Land Use Bylaw No. 252-17 which states:

4.6 BUILDING ORIENTATION AND DESIGN

The design, character and appearance of any building, or series of buildings, structure or sign proposed to be erected or located in any district must be acceptable to the Development Authority having due regard to:

MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021

- a) amenities such as daylight, sunlight and privacy,
- b) the character of existing development in the district, and
- c) its effect on adjacent parcels.

However, the Board concluded that based upon the *Newcastle Centre GP Ltd. v. Edmonton (City)*, 2014 ABCA 295 Alberta Court of Appeal decision the Board, under Section 687(3)(d) of the *Municipal Government Act*, has the authority to vary Condition No. 4 of Development Permit No. 21DP15-01. The Board determined that although the proposed development may not be in character with the existing development, the exterior finishing based upon the exterior elevation plans submitted on April 29, 2021, would not unduly interfere with the amenities of the neighbourhood nor would it materially interfere with or affect the use, enjoyment or value of neighbouring parcels of land. The Board also noted that, as presented by Mr. Kevin Haldane, no architectural guidelines regulating exterior finishes have been registered on title of the subject lands.

- (3) The Board considered the submissions by residents, however, the Board determined that the submission that the Development Permit be cancelled is not relevant as a modular home is a permitted use under the R1 Area of the Land Use Bylaw No. 252-17. Further, the Board has varied Condition No. 4 of Development Permit No. 21DP15-01 to define the exterior finishing requirements for the proposed development.

A decision of the Subdivision and Development Appeal Board is final and binding on all parties and persons. Subject only to an appeal on a question of law or jurisdiction, an appeal lies to the Alberta Court of Appeal from a decision of the Subdivision and Development Appeal Board, pursuant to Section 668 of the *Municipal Government Act*, Revised Statutes of Alberta 2000 Chapter M-26. An application for leave to appeal shall be made:

In light of all of the evidence received by the "Board", the "Board" is of the view that the appeal be upheld, and that Condition No. 4 of Development Permit No. 21DP01-15 be varied.



Denis Meier, Chairperson
Subdivision and Development Appeal Board



Emily House, Clerk
Subdivision and Development Appeal Board

June 4, 2021

Date of Decision

MINUTES FOR
ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD HEARING
FILE NO. 21SDAB15-01
May 28, 2021

MOTION TO ADJOURN

Board Member, John Roznicki, made a motion to adjourn the hearing at 2:50 pm

MOTION CARRIED



Denis Meier, Chairperson
Subdivision and Development Appeal Board



Clerk, Emily House



Date

ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD

SUBDIVISION & DEVELOPMENT APPEAL BOARD HEARING DECISION
Hearing: Friday, May 28, 2021
Development Permit Application No. 21DP15-01

File No. 21SDAB15-01

Background:

The Subdivision and Development Appeal Board (the "Board") heard an appeal by Stirling Inc. represented by Kevin Haldane of Dentons Canada LLP of a condition of Development Permit No. 21DP15-01 issued by the Development Authority for Alberta Beach with respect to the construction of a dwelling on lands described as Plan 0423757, Block 2, Lot 18 – 4207-43rd Avenue within Alberta Beach, Alberta (the "Lands").

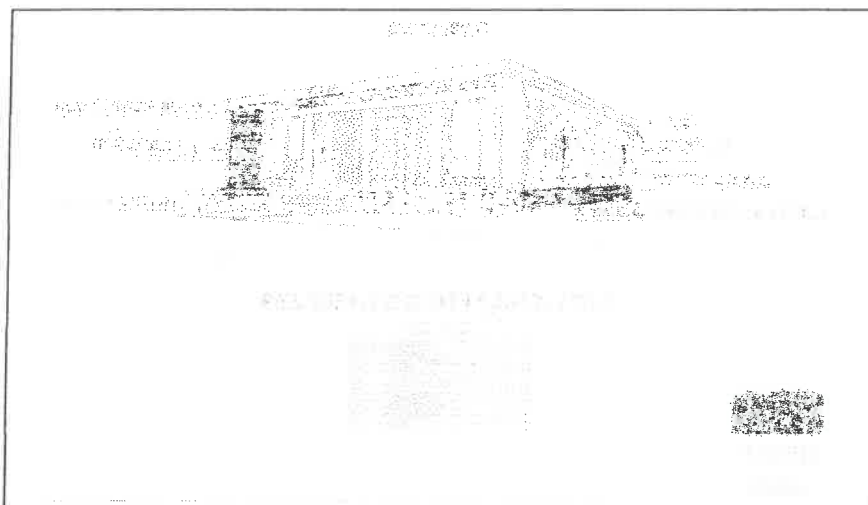
The Board heard from the Appellant's Legal Counsel, Mr. Kevin Haldane and Ms. Kim Kozak, Development Officer for Alberta Beach. Documents were provided to the Board, as follows:

- Exhibit 1 Letter of Appeal – Musuch Law – Received May 3, 2021.
- Exhibit 2 Development Officer's Report – Submitted by Kim Kozak
- Exhibit 3 *Newcastle Centre GP Ltd. v. Edmonton (City)*, 2014 ABCA 295 Alberta Court of Appeal – Submitted by Kevin Haldane
- Exhibit 4 Letter Opposing Development – Submitted by R. Curtis
- Exhibit 5 Letter Opposing Development – Property Owners of Grasmere Subdivision

Decision:

The Board determined that the appeal by the Appellant, Stirling Inc., shall be upheld for the following reasons and the Development Permit No. 21DP15-01, Applicant: Stirling Inc., for the construction of a dwelling on lands described as Plan 0423757, Block 2, Lot 18 – 4207-43rd Avenue within Alberta Beach, Alberta (the "Lands") be approved with the following variance to Condition No. 4:

- 4. The exterior of the dwelling shall be constructed, with no portion of the shipping container exposed or visible and as shown in the exterior elevation plans submitted to the Development Authority on April 29, 2021 as follows:



ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD

SUBDIVISION & DEVELOPMENT APPEAL BOARD HEARING DECISION

Hearing: Friday, May 28, 2021

Development Permit Application No. 21DP15-01

File No. 21SDAB15-01

Reasons:

- (1) The proposed development complies with Section 2.4 Objective for Sustainability of the Municipal Development Plan No. 251-17 for Alberta Beach which states:

Modern design standards are encouraged for the development of new neighbourhoods and the revitalization of existing areas of the community.

The Board considered that the Development Authority noted in the Development Officer Report of April 12, 2021, and agreed that the proposed development complies with Section 2.4 Objective for Sustainability of the Municipal Development Plan No. 251-17.

- (2) The Board considered the Development Officers Report of April 12, 2021, and noted that, as stated within the report, the proposed development was approved by the Development Authority.

- (3) The Board recognized that the proposed development may not comply with Section 4.6(b) of the Land Use Bylaw No. 252-17 which states:

4.6 BUILDING ORIENTATION AND DESIGN

The design, character and appearance of any building, or series of buildings, structure or sign proposed to be erected or located in any district must be acceptable to the Development Authority having due regard to:

- a) amenities such as daylight, sunlight and privacy,
- b) the character of existing development in the district, and
- c) its effect on adjacent parcels.

However, the Board considered *Newcastle Centre GP Ltd. v. Edmonton (City)*, 2014 ABCA 295 Alberta Court of Appeal to determine that Section 687(3)(d) of the *Municipal Government Act* would apply which states:

687(3) In determining an appeal, the subdivision and development appeal board

- (d) may make an order or decision or issue or confirm the issue of a development permit even though the proposed development does not comply with the land use bylaw, if in its opinion,

- (i) The proposed development would not

- (A) unduly interfere with the amenities of the neighbourhood, or

- (B) materially interfere with or affect the use, enjoyment or value of neighbouring parcels of land;

and

ALBERTA BEACH
SUBDIVISION AND DEVELOPMENT APPEAL BOARD

SUBDIVISION & DEVELOPMENT APPEAL BOARD HEARING DECISION
Hearing: Friday, May 28, 2021
Development Permit Application No. 21DP15-01

File No. 21SDAB15-01


- a) amenities such as daylight, sunlight and privacy,
- b) the character of existing development in the district, and
- c) its effect on adjacent parcels.

However, the Board concluded that based upon the *Newcastle Centre GP Ltd. v. Edmonton (City)*, 2014 ABCA 295 Alberta Court of Appeal decision the Board, under Section 687(3)(d) of the *Municipal Government Act*, has the authority to vary Condition No. 4 of Development Permit No. 21DP15-01. The Board determined that although the proposed development may not be in character with the existing development, the exterior finishing based upon the exterior elevation plans submitted on April 29, 2021, would not unduly interfere with the amenities of the neighbourhood nor would it materially interfere with or affect the use, enjoyment or value of neighbouring parcels of land. The Board also noted that, as presented by Mr. Kevin Haldane, no architectural guidelines regulating exterior finishes have been registered on title of the subject lands.

- (3) The Board considered the submissions by residents, however, the Board determined that the submission that the Development Permit be cancelled is not relevant as a modular home is a permitted use under the R1 Area of the Land Use Bylaw No. 252-17. Further, the Board has varied Condition No. 4 of Development Permit No. 21DP15-01 to define the exterior finishing requirements for the proposed development.

A decision of the Subdivision and Development Appeal Board is final and binding on all parties and persons. Subject only to an appeal on a question of law or jurisdiction, an appeal lies to the Alberta Court of Appeal from a decision of the Subdivision and Development Appeal Board, pursuant to Section 668 of the *Municipal Government Act*, Revised Statutes of Alberta 2000 Chapter M-26. An application for leave to appeal shall be made:

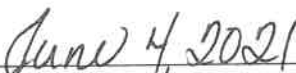
- (a) to a judge for the Court of Appeal; and
- (b) within thirty (30) days after the issue of the decision sought to be appealed.



Denis Meier, Chairperson
Subdivision and Development Appeal Board



Emily House, Clerk
Subdivision and Development Appeal Board



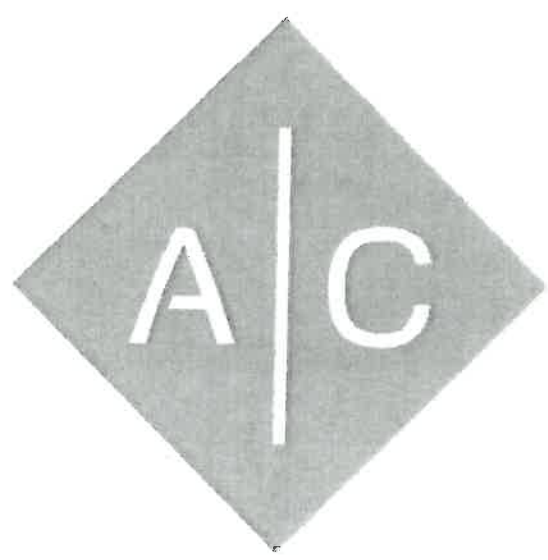
Date of Decision

aboffice@albertabeach.com

cc: Council

From: Alberta Counsel <news@albertacounsel.com>
Sent: July 16, 2021 1:52 PM
To: aboffice@albertabeach.com
Subject: At a Glance - July 16, 2021

[View this email in your browser](#)



ALBERTA COUNSEL

At a Glance July 12 - July 16, 2021

In the News

Another Referendum Question Added on the Fall 2021 Ballot

Premier Jason Kenney recently announced that Albertans will be given an opportunity to vote on a second referendum question this October. The

question will ask if Albertans support eliminating seasonal time changes that occur in the spring and fall. On the ballot, Albertans will also be asked to vote on the principle of equalization and to elect Senate candidates.

The Alberta Government decided against including questions on Alberta leaving the Canada Pension Plan and the creation of a provincial police force. The province ultimately decided against introducing these questions as more analysis time is required. Calgary voters also may be able to vote on whether or not to return fluoride to the city's drinking water. To help municipalities deal with the added cost of referendum questions on the ballot, the province has pledged \$10 million.

Pat Rehn Back in UCP Caucus

Six months after being removed from the UCP, Lesser Slave Lake MLA Pat Rehn has been welcomed back into caucus. This follows several letters of support – including from several municipalities and Rehn's local Constituency Association – to reinstate him.

Rehn stated, "the past six months have been eye-opening to me, as I worked to regain the trust and confidence of my constituents. It was clear that I was not living up to expectations in representing Lesser Slave Lake, and for that I am sorry."

Nurse Practitioners to Boost Alberta's Primary Care

The Government of Alberta has announced a \$3.1 million investment for Phase 2 of the Primary Care Network (PCN) NP Support Program. The program was designed to increase the number of nurse practitioners (NPs) in the health system in order to provide more access to timely care. Phase 1 began in 2019 with 24 new full-time NPs hired for a total of 51 NPs currently. Phase 2 will allow for the hiring of up to 25 more nurse practitioners.

Alberta Farmers Face Drought Conditions

Farmers throughout Alberta have been facing such dire conditions that the provincial and federal governments are working on an AgriRecovery program. With each continued day of the extremely dry conditions, the damage to crops increases in severity as high temperatures prevents their flowers from blooming and therefore from being pollinated.

With this heatwave, farmers are saying that their crops are just not growing, marking this as potentially one of the worst years for agriculture following last year's extremely successful harvest. AgriRecovery is a cost-sharing program to provide emergency support in cases of natural disaster with Ottawa picking up 60% of the tab while the remainder is covered by the provinces.

Calgary – Banff Rail Link Proposal Moving Forward

The possibility of a 150km rail link between Calgary and Banff is inching closer to becoming a reality as interest from investors and backing from the federal and provincial governments strengthen. The proposal would create a passenger train line between Calgary's International Airport and the Town of Banff, with additional stops in downtown Calgary, Cochrane, Morely, and Canmore. A memorandum of understanding was signed between Alberta Transportation and the Canadian Infrastructure Bank last month, sparking interest from private investors.



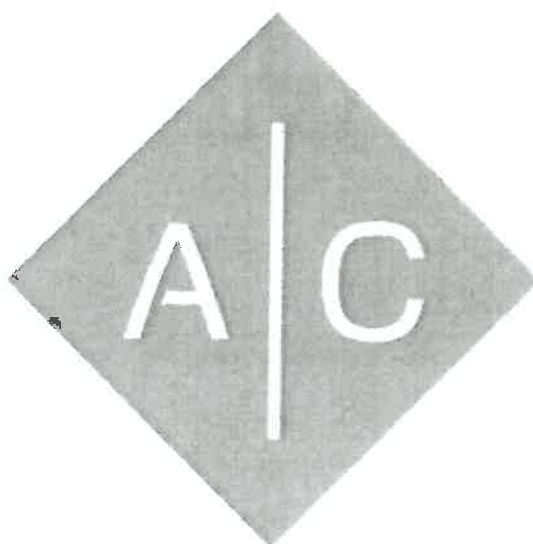
Copyright © 2017 Alberta Counsel, All rights reserved.

Our mailing address is:

800, 9707-110 Street
Edmonton, AB
T5K 2L9

From: Alberta Counsel <news@albertacounsel.com>
Sent: July 23, 2021 10:26 AM
To: aboffice@albertabeach.com
Subject: At a Glance - July 23, 2021

[View this email in your browser](#)



ALBERTA COUNSEL

At a Glance July 19 - July 23, 2021

In the News

Provincial Government Announces New Mental Health and Addictions Funding

The Government of Alberta has announced various new projects to support

Albertans living with mental health concerns and addictions that will be receiving provincial funding. Youth mental health hubs were announced by Associate Minister of Mental Health and Addictions Mike Ellis with a grand total of \$7.3 million in funding. These mental health resource centres primarily are located in rural areas that have faced a lack of supports in the past.

\$3 million of the funding will be allocated for the 2021 year. The government also has committed to a multi-million-dollar project to build a new recovery community just east of Lethbridge to expand supports for those struggling with addictions. This facility will offer 50 spaces for holistic treatment. In addition to the recovery community, 11 publicly funded residential recovery treatment beds will be provided to Lethbridge's Southern Alcare Manor.

Minister Madu Calls on Ottawa to Amend Criminal Code

Alberta's Minister of Justice and Solicitor General Kaycee Madu has called for changes to the federal Criminal Code. His letter to the federal government requested that pepper spray become legal to carry in public as a means of self-defence. He also requested that the federal government impose mandatory minimum sentences for people found guilty of hate-motivated crimes.

Capsaicin spray (more commonly known as pepper spray) is currently a prohibited weapon in Canada. Minister Madu stated that the UCP government fully supports the notion of permitting Albertans to defend themselves with pepper spray in circumstances where they face imminent danger. This follows a string of crimes in Edmonton that appear to be motivated by hate. Currently, people who use pepper spray in self-defence may face harsher legal consequences than those committing hate crimes against them.

AIMCo Moving Investments Out of Alberta's Energy & Real Estate Sectors

Alberta Investment Management Corp., Alberta's public pension manager, is changing its strategy on how its \$118.6 billion in assets are invested as they move away from Alberta's energy and real estate sectors. Dale McMaster, chief

investment officer of AIMCo, recently stated in an interview that they will be altering their investing strategy to achieve the best risk-adjusted returns as well as minimize their exposure.

Alberta's strength in leading the nation in economic growth has led to AIMCo being heavily invested in public equities in Alberta's energy and real estate sectors. This tilt away from investments in the province has been a strategy in the works for several years, largely due to the risk of exposure to volatile markets that investing in the province's oilpatch has caused. This risk was proven to be significant last year as the volatility was exacerbated by the outbreak of COVID-19 and caused AIMCo to face \$2 billion in losses.

Creation of Wood Buffalo National Park Reported to Have Harmed Athabasca Chipewyan First Nation

A 182-page report completed on behalf of the Athabasca Chipewyan First Nation stated that the creation of Wood Buffalo National Park caused harm to members of the Nation. It documents the park's creation in 1922, along with its subsequent expansions, that led it to become Canada's largest national park.

Members of the First Nation were forcibly expelled from their traditional lands in northern Alberta in order to clear the way for the creation of the park, which Chief Allan Adam stated was devastating and significantly contributed to his family's generational trauma. The First Nation community is seeking formal reparations, a formal apology, and a framework for a future relationship between them and Parks Canada as they enter discussions with the federal government.

Grassy Mountain Coal Project Being Appealed After Rejection

Benga Mining, the company behind the controversial Grassy Mountain coal project, is appealing the joint federal-provincial review panel's decision to reject the proposed open-pit coal mine. Their request was filed with the Court of Appeal of Alberta, stating that the June 17 decision to reject the project

contained errors of law and procedural fairness that warrant an appeal.

The decision to reject the project was made due to the significant adverse environmental effects on westslope cutthroat trout and surface water quality. Benga contends that the panel erred in law by ignoring or misconstruing relevant evidence on the environmental and economic impacts of the project. The mine would create hundreds of jobs as well as mine up to 4.5 million tonnes of coal per year over its approximate 23-year life span. The application for the appeal will be heard on September 9th, 2021.



Copyright © 2017 Alberta Counsel, All rights reserved.

Our mailing address is:

800, 9707-110 Street
Edmonton, AB
T5K 2L9

Want to change how you receive these emails?

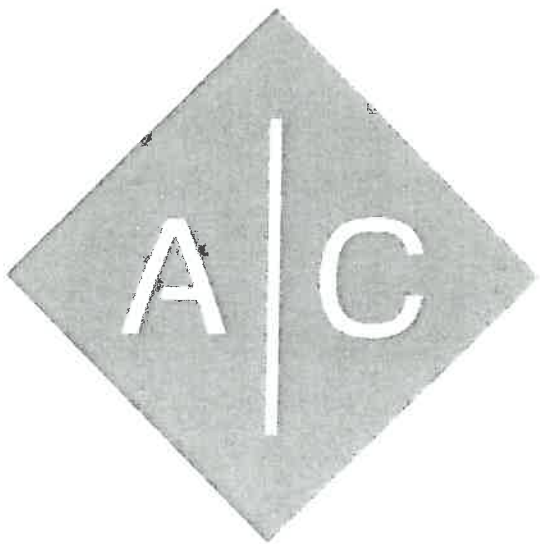
You can [update your preferences](#) or [unsubscribe from this list](#).

cc: Council

Alberta Beach Village Office

From: Alberta Counsel <news@albertacounsel.com>
Sent: July 30, 2021 11:13 AM
To: aboffice@albertabeach.com
Subject: At a Glance - July 30, 2021

[View this email in your browser](#)



ALBERTA COUNSEL

At a Glance July 26 - July 30, 2021

In the News

Province Announces Funding for First Steps Towards a New Edmonton Children's Hospital

The Alberta government is providing \$1 million to launch capital planning for a new children's hospital in Edmonton. The Stollery Children's Hospital Foundation will be matching the government's funding by providing an additional \$1 million to help develop the needs assessment, capital cost estimate, and a business case. If built, this new stand-alone Stollery Children's Hospital would serve children and families from the Edmonton area, northern and central Alberta, and children across Western Canada.

Metis Settlements & Bearspaw First Nation Battle Provincial & Federal Governments

Alberta's Metis settlements are suing the provincial government over Bill 57, *the Metis Settlements Amendment Act*, which passed in June 2021. Metis leaders allege that the government acted unilaterally, breaching the Constitution. Their issue with the UCP's new legislation includes the lack of adequate consultation of Indigenous people, stating that it goes against their cultural beliefs on governance. Other issues with the new legislation include changes to funding and expenditure of the settlements, which comes as the end of the long-term funding agreement looms in 2023 with no prospects of renewal. The provincial government has yet to file a statement of defence. The Ministry of Indigenous Relations stated it would be inappropriate to comment on a judicial matter.

Alberta's Bearspaw First Nation is battling the federal government over the right to control its own oil and gas royalties. Ottawa has acted as the trustee of any energy royalties earned by First Nations in addition to controlling all band money since the late 1800s. Several other First Nations in Western Canada have succeeded in gaining control over their finances from the federal government; however, it always has been an arduous process. Bearspaw wants to set up its own trust fund to earn a higher amount of interest. Not only do they want access to all of their present funds, but also ensure that any future revenues earned by the First Nation would go directly back to them. Despite the federal government committing to transferring the nation's \$50 million in

savings in early June, Bearspaw has yet to see their money be returned.

Alberta Eliminates Isolation Rules as Cases Rise

Dr. Hinshaw made her first appearance since the province's reopening to announce the lifting of several of the remaining public health restrictions. Isolation is no longer required for close contacts of COVID-19 cases effective July 29. Masks no longer will be mandatory in public transit, rideshares and taxis, and quarantine will no longer be legally mandated for anyone starting August 16th. COVID-19 tests will only be available to people requiring hospitalization or a physician visit as soon as late August. Following this, the only restrictions remaining may be required masking in hospitals and continuing care facilities.

The lifting of these restrictions follows a rise in cases across the province amongst the unvaccinated. Over 95% of positive cases, hospitalizations, and deaths caused by COVID-19 have been attributed to those not fully immunized against the virus. Dr. Hinshaw finished off her announcement by encouraging people to get fully vaccinated if they have not yet received two doses.

Calgary Mayoral Candidate Responds to Corporate Fundraising Allegations

Allegations of colluding with a third-party advertiser to accept corporate donations were made in mid-July against city councillor and mayoral candidate Jeff Davison. An official complaint was launched with Elections Alberta against Davison's team; however, all complaints remain allegations. Mayor Naheed Nenshi expressed his concern with these allegations.

During a press conference on the new Calgary Event's Centre, Davison called the complaint "based on the actions of an overly-enthusiastic volunteer," although the volunteer in question remains anonymous. Davison also did not

hold back his frustration with the complaint, saying, “to simply roll over and have some bulls**t claim made about my integrity and my ethics is unacceptable... Political opponents make baseless accusations when a candidate is gaining ground as a front-runner and that's nothing more than what's happening here. When public trust is already low, it's disappointing that campaigns play self-serving political games that undermine our very democracy.”

Banff Mayor Appointed as Alberta’s Newest Senator

On July 29, Canada’s new Governor General Mary Simon appointed five new individuals as Independent Senators on the advice of Prime Minister Justin Trudeau. These include David Arnot for Saskatchewan, Michele Audette, Amina Gerba, and Clement Gignac for Quebec, and Karen Sorensen for Alberta.

Sorensen was born and raised in Ontario, having moved to Banff following her graduation from the University of Guelph. As the current Mayor of Banff, she will be resigning from her elected office on Banff Town Council after 17 years in order to represent Alberta in the Senate.

UCP MLA Devinder Toor Fined by Elections Alberta

UCP MLA for Calgary – Falconridge, Devinder Toor, has been slapped with \$15,000 worth of fines by Elections Alberta. During his time as a candidate in the 2019 provincial election and as a UCP nomination contestant, Toor faces charges for:

- Accepting a prohibited in-kind contribution in the form of use of property, from a corporation of which he was a director.
- Filing a false financial statement with the chief electoral officer
- Exceeding expense limits

- Receiving a loan from a party other than a financial institution
- Failing to deposit donations into the bank account on record with the chief financial officer
- A person other than his chief financial officer accepted donations

Sahib Bhakri, Toor's financial officer for both contests, faces \$14,000 in fines. The corporation that donated to both campaigns was fined \$4,500 as well. Toor released a statement acknowledging the wrongdoings of his campaign, taking full responsibility as well as ensuring he fully participated in the Election Commissioner's investigation.



Copyright © 2017 Alberta Counsel, All rights reserved.

Our mailing address is:

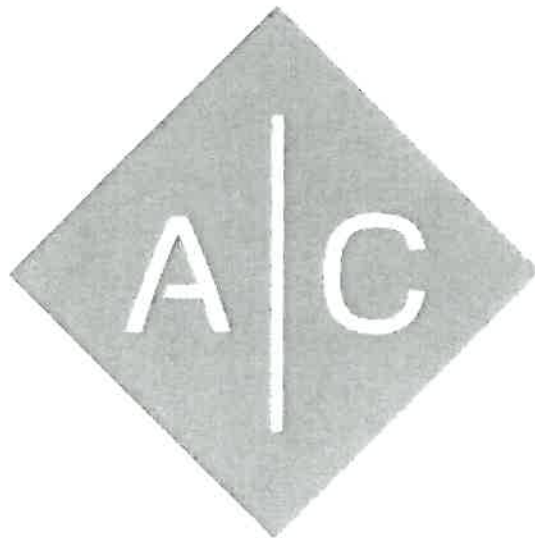
800, 9707-110 Street
Edmonton, AB
T5K 2L9

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#).

From: Alberta Counsel <news@albertacounsel.com>
Sent: August 6, 2021 10:52 AM
To: aboffice@albertabeach.com
Subject: At a Glance - August 6, 2021

[View this email in your browser](#)



ALBERTA COUNSEL

At a Glance August 2 - August 6, 2021

In the News

Ottawa Rejects Alberta's Pepper Spray Proposal

Following Alberta Justice and Solicitor General Minister Kaycee Madu's call for pepper spray to be legalized, the federal government has put out a statement

rejecting the idea. In federal Justice Minister David Lametti and Public Safety Minister Bill Blair's joint statement, they noted that 'weapons that are prohibited have been prohibited for a reason.' Their statement also denied Madu's request for mandatory minimum penalties for hate crimes. Their reasoning was that marginalized Canadians are disproportionately incarcerated by mandatory minimums. Madu responded to the rejection, accusing Ottawa of 'siding with criminals instead of victims.'

Dr. Deena Hinshaw Releases Statement on Lifting COVID-19 Restrictions

Alberta's Chief Medical Officer of Health, Dr. Deena Hinshaw, released an opinion editorial to several news outlets as a response to those critical of the government's lifting of COVID-19 restrictions. Dr. Hinshaw apologized for the confusion and fear that was caused by people misinterpreting her announcement as believing that COVID-19 was over. She clarified that her intended message was that Albertans will need to learn how to live with the virus. Dr. Hinshaw's rationale came from the vaccination rates throughout the province allowing for fewer province-wide restrictions.

In regard to the safety of school-aged children, she sympathized with parents' fears as she has young children of her own but noted that the threat to their health is low. Additionally, she noted that isolation and other health measures were extremely disruptive and, moving forward, Alberta Health can focus on other health issues in the province. This follows many critics accusing the UCP government of not listening to Dr. Hinshaw's advice, which she strongly rebuked.

Major Television Series 'Last of Us' to Be Filmed in Alberta

Critically acclaimed video game "The Last of Us" is being produced as an HBO television series filmed entirely in Alberta. This was announced by the provincial government following the province bolstering the film and television tax credit by \$19.5 million as they removed the per-production cap of a maximum \$19 million tax credit claim. Filming has already commenced and is

expected to go until June 8, 2022. The production will provide numerous new jobs for those in the entertainment industry.

Affordable Indigenous Housing Announcement in Edmonton

In an official ceremony, Tribal Chiefs Ventures announced they will offer a total of 32 units of affordable housing in northern Edmonton. The initiative is jointly funded by the provincial and federal governments in order to provide Indigenous families, elders, and individuals with low incomes safe and affordable housing.

The 32 units within the four fourplexes are conveniently located nearby transit, school and shopping amenities. The \$6 million project will serve the members of the Six Nations and Indigenous peoples within and surrounding Edmonton to prevent homelessness. Eight of the units are completed with tenants already moving in, with rent set at 30% of gross household income.

Minister Schulz Criticizes Feds for Quebec Childcare Proposal

The Minister of Children Services, Rebecca Schulz, is criticizing the Trudeau government for 'bad faith negotiating.' This follows the federal government signing a no conditions \$6 billion, five-year agreement for \$10 per day childcare with Quebec. Minister Schulz put out a statement claiming that Ottawa rejected the exact same deal when proposed by Alberta, accusing the Prime Minister of electioneering and perpetuating western alienation.

Others oppose Schulz's position, stating that Quebec already had the childcare framework set up in alignment with the federal government's expectations, while Alberta does not. Quebec is the most recent province to sign a deal with the feds, following British Columbia, Nova Scotia, Yukon, Prince Edward Island, and Newfoundland and Labrador.

aboffice@albertabeach.com

From: Pascal Ryffel <pr@albertacounsel.com>
Sent: July 19, 2021 5:47 AM
To: aboffice@albertabeach.com
Subject: Alberta Counsel is here to help

Good morning,

My name is Pascal Ryffel and I am the Director of Government Relations at Alberta Counsel. I wanted to share a bit about Alberta Counsel and see if there is an opportunity that we can work together in the near future. Alberta Counsel is a legal and lobby firm based in Edmonton, AB. We are one of the largest and fastest-growing government relations firm in Alberta today and the only firm that can offer a truly multi-partisan roster of staff and advisors. We also represent more municipalities than any other lobby firm in Alberta. We have a strong team who are able and willing to host sessions on a variety of topics that may be applicable to you and your industry/county/area. We have experience and expertise in the following sessions/workshops:

- Government relations basics or GR 101 as we like to call it
- Bylaws
- Social media training
- Conflict of interest
- Municipal law
- Alberta politics primer
- Grant writing
- Board Governance Training
- And more!

I am writing to you today because I feel that these workshops could be of value to your council, both before and after the upcoming municipal election. If you and your team may be interested in a series of workshops, or an individual session (either virtual or in-person), we are open to discussing the details more thoroughly with you via phone or in-person if you wish.

I have attached a document that shares a bit about Alberta Counsel along with my contact information at the end of the package. [Click here to view the document.](#)

Please don't hesitate to reach out to me if you have questions.

Pascal Ryffel M.A., B.A.

Director of Government Relations

pr@albertacounsel.com

ALBERTA COUNSEL

800, 9707-110 Street NW

Edmonton AB T5K 2L9

Phone: [780-652-1311](tel:780-652-1311)

Fax: [780-652-1312](tel:780-652-1312)

Direct: 780-652-2341

www.albertacounsel.com

Alberta Counsel, 800, 9707-110 Street NW, Edmonton, AB T8H1V9, Canada, 780-652-1311

[Unsubscribe](#) [Manage preferences](#)



13.h

cc: Shari/DGM

Alberta Beach Village Office

From: Mark Pickford <Mark.Pickford@gov.ab.ca>
Sent: July 29, 2021 2:43 PM
To: Mark Pickford
Cc: John Swist
Subject: Release of Alberta Emergency Plan (AEP) 2021

Good Afternoon,

On behalf of the Alberta Emergency Management Agency, I am pleased to share with you that the Alberta Emergency Plan (AEP) 2021 is now approved and publicly available through our AEMA webpage.

As you may know, the AEP is mandated through the Government Emergency Management Regulation and serves as our provincial strategy to direct emergency management in Alberta. As the overarching plan describing Alberta's emergency management system, the AEP outlines the roles and responsibilities of all emergency management partners and the procedures for coordination during emergencies.

We are excited to share that the AEP 2021 has been released as a working document, as we recognize the value in engaging with our local, First Nation, and regional emergency management stakeholders to ensure the plan meets the needs of Alberta's emergency management community at all levels. AEMA will be conducting targeted engagement on the AEP 2021 through fall 2021. Feedback from our partners will be incorporated into a revised plan, which will be shared with all stakeholders prior to hazard season 2022. More details on this engagement opportunity will be provided in August 2021.

Thank you for your continued support, and we encourage you to visit our emergency plans webpage or reach out if you have any questions to ma.aemaplans@gov.ab.ca

Mark Pickford CD, ABCP, AEM.
Field Officer North Central Region
Alberta Emergency Management Agency
Ministry of Municipal Affairs
14515-122 Ave NW
Edmonton AB T5L 2W4
Cell 780-999-3812
Email mark.pickford@gov.ab.ca

Alberta Emergency Alert: Stop. Listen. Respond.
Follow us on Twitter: @AB_EmergAlert
www.emergencyalert.alberta.ca

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail.



Alberta Emergency Plan

Alberta Emergency Management Agency

Working Document – Effective July 21, 2021, superseding previous versions of the AEP.

Emergency management community feedback requested by October 1, 2021.

Final version to be approved by the Minister of Municipal Affairs prior to the 2022 hazard season.

Alberta ■

Message from the Managing Director

Over the past decade, Alberta has experienced some of the most impactful disasters in Canada. What has been clear over this period is that Alberta is well served by its emergency management community. A deliberate approach to continuous improvement and capacity building has resulted in improved preparedness, more capable response, reduced impacts, and improved recovery outcomes. To continue forward in our efforts to effectively prevent, prepare for, respond to, and recover from disasters, it is vital Alberta continues to enhance its disaster risk management capacity and provides a clear roadmap for the future.

The Alberta Emergency Management Agency (AEMA), in collaboration with other provincial departments, agencies, and federal and non-governmental partners, has revised the Alberta Emergency Plan (AEP). Developed under the mandate of the Alberta *Emergency Management Act* and Government Emergency Management Regulation, the AEP serves as the principal descriptor of Alberta's approach to emergency management.

The AEP describes a framework within which the roles, responsibilities, and authorities of stakeholders are reflected across the emergency management cycle. The AEP also outlines the policies, processes, and procedures required to effectively and efficiently manage risks and respond to emergencies and disasters in Alberta. For the first time, the AEP presents not only Alberta's emergency management system as it currently stands, but charts a path forward through the presentation of system components currently under development. This approach signals a commitment to preparing today for the challenges of tomorrow and building resilient systems through dialogue, collaboration, and cooperation.

The AEP enables a sound provincial emergency management system that strives to protect persons and property, preserves the environment, and insulates the economy from the impacts of emergencies and disasters. Interspersed throughout this plan are text boxes highlighting some of the many recommendations from previous assessments of Alberta's past disasters.

Recognizing that disaster risk management requires strong partnerships and shared responsibility, we are now asking Alberta's emergency management stakeholders for their feedback on the AEP 2021. Through the remainder of 2021, we will incorporate input from local and regional partners, and build this input into a revised plan that will be released prior to hazard season 2022. Once approved by the Minister of Municipal Affairs, the AEP will be amended as necessary through a process that is managed by AEMA.

Original signed July 21, 2021

Stephen Lacroix
Managing Director

Date

Record of Amendments

List of all amendments made to the AEP 2021 following release.

Amendment Number	Effective Date	Nature of Amendment	Amended by	Initials

Table of Contents

Message from the Managing Director	2
Acronyms and Abbreviations.....	9
Executive Summary	12
1.0 Introduction	13
1.1 Background	13
1.2 Aim	13
1.3 Objectives	13
1.4 Scope	14
1.5 Authority	15
1.6 System Principles	16
1.6.1 Shared Governance and Distributed Service Delivery.....	16
1.6.2 Graduated Response	16
1.6.3 All-Hazards Approach	16
1.6.4 Comprehensive Cycle	16
1.6.5 The Precautionary Principle	16
1.7 The Emergency Management Cycle	17
1.7.1 Prevention and Mitigation	17
1.7.2 Preparedness	17
1.7.3 Response	17
1.8 Plan Maintenance	18
1.9 Glossary of Terms.....	19
2.0 Governance	20
2.1 Emergency Management Legislation	21
2.1.1 <i>Emergency Management Act</i>	21
2.1.2 Disaster Recovery Regulation	21
2.1.3 Government Emergency Management Regulation	21

2.1.4 Local Authority Emergency Management Regulation	21
2.1.5 Associated Emergency Management Legislation	22
2.2 Government of Alberta Roles and Responsibilities	22
2.2.1 The Alberta Emergency Management Agency	22
2.2.2 Government of Alberta Departmental Roles and Responsibilities	22
2.2.3 Lead Organization	22
2.2.4 Supporting Organization	23
2.3 Government of Alberta Public Safety Governance	23
2.3.1 Government of Alberta Public Safety Committees	23
2.3.2 The Public Safety Governance Report	25
2.4 External Governance Roles and Responsibilities	25
2.4.1 Government of Canada	25
2.4.2 Trans-Border Partners	25
2.4.3 Civil-Society Organizations	26
2.4.4 Private Sector Stakeholders	26
3.0 Provincial Hazard Overview	27
3.1 Hazard Identification and Risk Assessment	28
4.0 Emergency Management Partners	30
4.1 Overview	30
4.2 Alberta's Emergency Management Stakeholders	30
4.2.1 The Government of Canada	30
4.2.2 The Government of Alberta	31
4.2.3 Trans-Border Partners	31
4.2.4 Local Authorities	31
4.2.5 First Nations	32
4.2.6 Metis Settlements	32
4.2.7 Regional Emergency Management Collaboration	33
4.2.8 First Responders	33
4.2.9 Royal Canadian Mounted Police	34

4.2.10 Municipal Police Services	34
4.2.11 Indigenous Policing	34
4.2.12 Civil Society Organizations	35
4.2.13 Industry.....	35
4.2.14 Individuals and Families	35
4.3 First Nations Emergency Management	36
5.0 Prevention and Mitigation.....	37
5.1 Overview	37
5.1.1 Non-structural Mitigation	38
5.1.2 Structural Mitigation.....	38
5.2 Disaster Resilience	39
6.0 Preparedness	40
6.1 Overview	40
6.2 Preparedness Roles and Responsibilities	40
6.2.1 Personal Preparedness and Planning.....	40
6.2.2 Local Authority Preparedness and Planning	41
6.3 The Alberta Personal Preparedness Program.....	42
6.4 Government of Alberta Planning.....	42
6.4.1 Government of Alberta Hazard and Activity-Specific Plans and Guides	43
6.4.2 The Government of Alberta Business Continuity Plan.....	43
6.4.3 Departmental Business Continuity and Consequence Management Plans	43
6.4.4 The Government of Alberta Business Continuity Guide	44
6.5 Emergency Management Training.....	44
6.5.1 Emergency Management Training Responsibilities	44
6.5.2 Incident Command System Training	45
6.5.3 Emergency Management Training Program Accreditation	46
7.0 Response.....	47
7.1 The Incident Command System.....	47
7.2 Local Authority Response	48

7.2.1 State of Local Emergency	48
7.3 Regional Response: Regional All-Hazard Incident Management Teams	49
7.3.1 AHIMT Organization	49
7.3.2 AHIMT Readiness	50
7.3.3 AHIMT Mobilization	50
7.3.4 AHIMT Employment	50
7.4 Government of Alberta Response	50
7.4.1 Government of Alberta Strategic Response Priorities	51
7.4.2 The Provincial Operations Centre	51
7.4.3 POC Operational Levels	53
7.4.4 POC Notification and Response Procedures	55
7.5 State of Emergency	55
7.6 Provincial Supports to Local Authorities	56
7.6.1 Situational Awareness Reporting	56
7.6.2 Government Field Officers and Agency Representatives	57
7.6.3 The GoA/AEMA Incident Support Team	57
7.6.4 Provincial All-Hazards Incident Management Team	59
7.6.5 Logistics Support	59
7.6.6 Sourcing	60
7.7 Emergency Social Services and Mass Care	61
8.0 Communications	63
8.1 Public Alerting	63
8.2 The Alberta First Responders Radio Communication System (AFRRCS)	64
8.2.1 Amateur Radio	65
8.3 Government of Alberta Crisis Communications	65
9.0 Recovery	66
9.1 The Provincial Recovery Framework	66
9.2 Government of Alberta Recovery Support	66
9.2.1 Disaster Financial Assistance	67

10.0 Continuous Improvement and System Modernization	68
10.1 Post-Incident Assessment	68
10.2 System Modernization	70
10.2.1 Alberta’s Emergency Management Training System	70
10.2.2 The Alberta Incident Management System	71
10.2.3 Provincial HIRA	73
11.0 Conclusion	75
Annex A: Emergency Management Glossary	76
Annex B: Provincial Operations Centre Operational Levels	87
Annex C: Government of Alberta Departmental Responsibilities	89
Annex D: Government of Alberta Hazard and Activity-Specific Plans and Guides	100
Annex E: Government of Alberta Business Continuity Plan	101
Annex F: The Government of Alberta Provincial Recovery Framework	102

Acronyms and Abbreviations

AAHJ	Agency Authority Having Jurisdiction
ABC	Agency, Board, or Commission
ABDLAN	Alberta Disaster Local Area Network
ADMPS	Assistant Deputy Ministers' Public Safety Committee
AEA	Alberta Emergency Alert
AEMA	Alberta Emergency Management Agency
AEP	Alberta Emergency Plan
AFRRCS	Alberta First Responders Radio Communications System
AHIMT	All-Hazards Incident Management Team
AHJ	Authority Having Jurisdiction
AIMS	Alberta Incident Management System
AIIMS	Australasian Inter-Service Incident Management System
AR	Agency Representative
BCO	Business Continuity Officer
BCP	Business Continuity Plan
CAN-TF2	Canada Task Force 2
CCEMO	Canadian Council of Emergency Management Organizations
CGCT	Cross-Government Coordination Team
CMO	Consequence Management Officer
COPR	Common Operating Picture Report
CPE	Communications and Public Engagement
CRG	Community Recovery Guidelines
CSA	Canadian Standards Association
CSO	Civil Society Organization
CT	Collective Training
DAG	Disaster Assistance Guidelines
DEM	Director of Emergency Management (Municipal or Local Authority)
DFAA	Disaster Financial Assistance Arrangements
DMPSC	Deputy Ministers' Public Safety Committee
DND	Department of National Defence
DRP	Disaster Recovery Program
DRR	Disaster Recovery Regulation
DRR	Disaster Risk Reduction
DSR	Daily Situation Report
ECC	Emergency Coordination Centre
EDGE	Environmental and Dangerous Goods Emergencies

EM	Emergency Management
EMA	Emergency Management Act
EMAP	Emergency Management Assistance Program
EMTS	Emergency Management Training System
EMX	Emergency Management Exercise
EOC	Emergency Operations Centre
ESS	Emergency Social Services
EXSUM	Executive Summary
FEMA (US)	Federal Emergency Management Agency (United States)
FO	Field Officer
F/P/T	Federal/Provincial/Territorial
FSE	Full-Scale Exercise
GEMR	Government Emergency Management Regulation
GIS	Geospatial Information Systems
GoA	Government of Alberta
HIRA	Hazard Identification Risk Assessment
HUSAR	Heavy Urban Search and Rescue
ICP	Incident Command Post
ICS	Incident Command System
IMT	Incident Management Team
IoT	Internet of Things
ISC	Indigenous Services Canada
ISO	International Organization for Standardization
IST	Incident Support Team
IT	Individual Training
LEMR	Local Authority Emergency Management Regulation
MA	Municipal Affairs
MAA	Mutual Aid Arrangements
MD	Managing Director
MESA	Major Event Support Apparatus
MLA	Member of the Legislative Assembly
MOU	Memorandum of Understanding
NGO	Non-Governmental Organization
NIMS (US)	National Incident Management System (United States)
PDO	Provincial Duty Officer
PIA	Post-Incident Assessment
PIU	POC Incident Update
POC	Provincial Operations Centre

PRCC	Provincial Recovery Coordination Centre
PTB	Position Task Book
RCMP	Royal Canadian Mounted Police
SA	Situational Awareness
SAR	Search and Rescue
SITREP	Situation Report
SOE	State of Emergency
SOLE	State of Local Emergency
SOP	Standard Operating Procedure
SOW	System on Wheels
SSA	Shared Situational Awareness
TTX	Table-Top Exercise
UC	Unified Command
WPA	Wireless Public Alerting

Executive Summary

The Alberta Emergency Plan (AEP), mandated through the Government Emergency Management Regulation (GEMR), serves as the provincial strategy to direct emergency management in Alberta. As the overarching plan describing Alberta's emergency management system, the AEP outlines the roles and responsibilities of all emergency management partners and the procedures for coordination during emergencies.

Since the AEP was last issued, Alberta has responded to several significant disasters, including the 2016 Wood Buffalo wildfire, the 2017 Kenow wildfire, the 2019 Chuckegg Creek wildfire, and the 2020 northern Alberta floods. The AEP 2021 makes specific reference to the lessons learned from past disasters and reaffirms the GoA's approach to ensuring they are implemented for future events. Notable revisions include:

- Expanded information on Public Safety Governance in the Government of Alberta (GoA).
- Detailed information on the Incident Command System (ICS) as the command, control and coordination system for emergency management agencies in Alberta.
- Expansion of the Provincial Recovery Framework.
- Integration of Emergency Social Services (ESS) and the Alberta First Responders Radio Communication System (AFRRCS) into AEMA.
- Expansion of information on provincial supports available to local authorities.
- Improvements in the area of regional response and an overview of the Regional All-Hazards Incident Management Team (AHIMT) program.

The AEP is intended for all emergency management stakeholders in Alberta, including, but not limited to, local authorities, provincial departments and agencies, and civil society organizations (CSOs). As disasters continue to increase in frequency, scale, and complexity, the revised AEP supports a whole-of-society approach to emergency management.

While emergency management has traditionally focused on preparedness and response, the current risk environment requires a shift in focus toward proactive prevention, mitigation and forward-looking measures. For this reason, the updated plan includes new information on modern emergency management systems, additions in public safety, and provides a clear roadmap for Alberta's emergency management partners.

Alberta's emergency management community will have an opportunity to provide feedback that will be reviewed and incorporated into the plan in the fall of 2021. This revised plan will then be presented to the Minister of Municipal Affairs for approval in advance of the 2022 hazard season.

1.0 Introduction

1.1 Background

Over the past decades, Alberta has experienced economic and industrial expansion and contraction, rapid population growth, demographic shifts, the effects of severe weather, and the increased interface between human activity and the natural environment. As these and other factors continue to shift, so too will the frequency and intensity of disasters in Alberta.

The increasing frequency, scope, scale, and complexity of disasters demonstrates the need for strong provincial systems and leadership in disaster and emergency management.

Public safety involves preventing incidents that pose the risk of danger, injury, damage, or harm to the general population and communities, and where these incidents cannot be prevented, protecting those at risk from their impacts or effects. Disaster and emergency management, as a sub-set of public safety, involves the coordination of activities necessary to build, sustain and improve the capacity to mitigate, prepare for, respond to, or recover from threatened or actual disasters and emergencies, regardless of cause.

1.2 Aim

The AEP aims to ensure effective emergency management within Alberta through the establishment of an emergency management system dedicated to preparing for, responding to, recovering from, and building resilience to emergencies and disasters.

1.3 Objectives

The objectives of the AEP are to:

- Describe Alberta's emergency management system and the roles and responsibilities of stakeholders therein;
- Outline the principles of disaster management in Alberta, including arrangements for prevention and mitigation, preparedness, response, and recovery;
- Clarify how the GoA will work with all emergency management partners in an all-hazards framework; and
- Bolster commitment to continuous improvement across Alberta's emergency management system through a blueprint for system modernization.

1.4 Scope

The AEP is primarily intended for emergency management stakeholders within Alberta. These stakeholders include, but are not limited to, first responders, local authorities, provincial departments and agencies, the GoA, CSOs, essential service providers, and individual Albertans and their families.

The AEP establishes the framework, arrangements, and practices that enable emergency management in Alberta. The AEP does not replace any hazard-specific or departmental plan nor does it override any department's mandated responsibilities, where detailed by legislation or regulation. The AEP provides:

- A provincial hazard overview;
- A description of Alberta's emergency management system;
- An overview of the emergency management cycle;
- Roles and responsibilities of entities involved in emergency management in Alberta;
- Roles and responsibilities of the GoA as they relate to emergency management;
- An overview of emergency management governance;
- An outline of GoA hazard-specific plans and the GoA business continuity plan;
- An overview of GoA supports available to local authorities;
- A description of ESS;
- An outline of emergency communications systems;
- Improved detail and clarity on how First Nations' emergency management is supported by the GoA on behalf of the federal government;
- A description of the mechanisms to support continuous improvement; and
- An introduction to proposed components for system modernization.

The AEP works in coordination with related federal strategies and plans, including the Emergency Management Framework for Canada. International, national and provincial strategies, policies, plans, and frameworks further inform the AEP. Figure 1 and Figure 2 provide a graphic overview of this hierarchy and demonstrates the relationship of AEP to these products.



Figure 1: Plans and legislation contributing to the AEP.



Figure 2: Provincial plans and programs influenced by the AEP.

1.5 Authority

The AEP is prepared under the authority of the Minister responsible for the AEMA under the *Emergency Management Act* (EMA) and the GEMR. It should be interpreted in a manner consistent with the EMA and GEMR. Where provisions of the AEP conflict with the EMA or GEMR, the EMA or GEMR will prevail to the extent of the conflict.

The AEP applies to all emergency management partners operating in the Alberta emergency management system. This version of the AEP supersedes all previous versions.

1.6 System Principles

The GEMR defines the emergency management system in Alberta as “the elements required for effective emergency management, including legislative, regulatory and policy frameworks, emergency plans and procedures, and the involvement of emergency management partners.” Implementation of the emergency management system within Alberta is guided by the following principles:

1.6.1 Shared Governance and Distributed Service Delivery

Recognizing emergency management is a shared responsibility across all sectors of society, specific roles, responsibilities, and authorities have been delegated amongst stakeholders.

1.6.2 Graduated Response

As most emergencies are local, those closest to the problem ideally lead the incident management and response. As an incident expands beyond the capacity of responsible jurisdictions, more resources and organizations may be required to ensure an appropriate response.

1.6.3 All-Hazards Approach

An all-hazards approach to emergency management calls for a comprehensive approach to risk assessment, which takes all hazards into account. Through the process of risk assessment, planning and response activities are prioritized accordingly. This approach enables system efficiencies and improves overall effectiveness when faced with complex problems, finite resources, and time and space constraints.

1.6.4 Comprehensive Cycle

This principle accounts for and balances the four components of the emergency management cycle to achieve disaster risk reduction, enhance resilience, ensure an effective response and improve recovery outcomes. It reinforces the importance of thorough attention to each component and acknowledges that the cycle itself is characterized by deep interdependencies, significant overlap, and concurrent activity.

1.6.5 The Precautionary Principle

Where threats of a serious or irreversible nature exist, lack of complete situational awareness or understanding should not be used as a reason to postpone undertaking action to mitigate that threat. This is especially important when considering the dissemination of public information and

warnings, as timely information better enables Albertans to prepare for, respond to and recover from disasters.

1.7 The Emergency Management Cycle

Alberta recognizes emergency management as comprised of four interdependent components: prevention and mitigation, preparedness, response, and recovery. These components are characterized by interdependencies, significant overlap, and concurrent activity. Simply put, these components represent a cycle rather than a linear process concerning the four components, resilience is a continuous process applicable across components and throughout the cycle. A description of the four components is provided in *Figure 3*.

1.7.1 Prevention and Mitigation

Those activities designed to avert disaster, or to minimize its impact. Examples could include structural measures like constructing a floodway or a dike, as well as non-structural measures, such as land-use planning or tax and insurance incentives.

1.7.2 Preparedness

The knowledge and capacities developed by governments, organizations, communities, and individuals to effectively anticipate, respond to, and recover from the impacts of likely, imminent, or current hazard incidents or conditions. Examples include developing and maintaining emergency and continuity plans, conducting training and exercises, and stockpiling resources for rapid deployment.

1.7.3 Response

Activities undertaken to manage and minimize the consequences after an incident occurs. Examples include activating incident command organizations and facilities, establishing reception centres to support evacuation operations, deploying structural protection personnel and equipment to protect buildings from wildfire, sandbagging to protect infrastructure in the event of a flood, and public information sharing.

1.7.4 Recovery

Efforts undertaken to reconstruct physical infrastructure and re-establish the social, emotional, economic, and physical well-being of those affected. Examples include the return of evacuated populations when safe to do so, the restoration of critical community supports and services, and the remediation and reconstruction of damaged property.

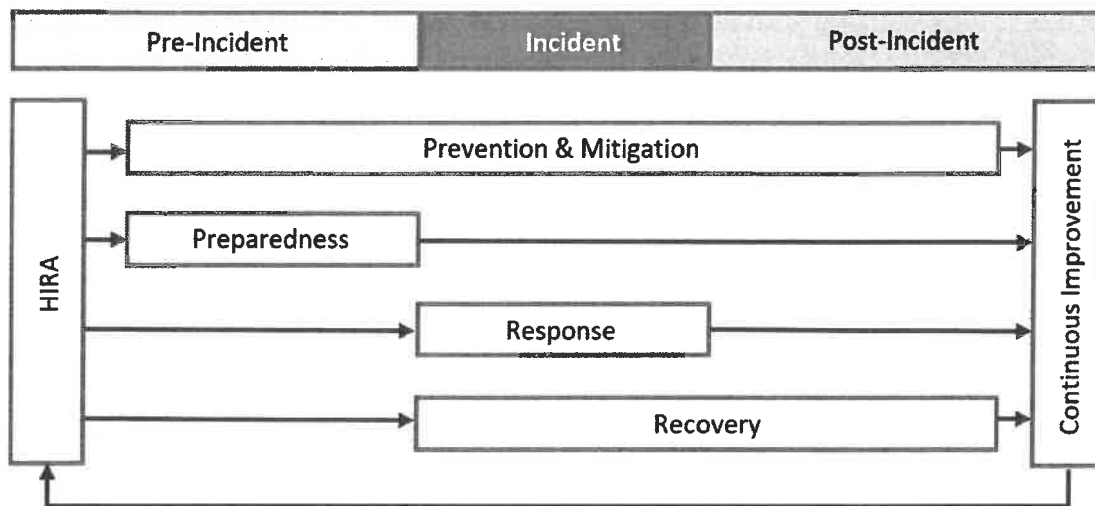


Figure 3: Emergency management cycle.

1.8 Plan Maintenance

AEMA is responsible for the management and maintenance of the AEP. Updates will incorporate changes in GoA policy, legislation, and organization, as well as lessons learned, stakeholder feedback, and best practices identified from response or exercises¹.

Amendments of a minor or clerical nature will be drafted by AEMA and briefed to the Assistant Deputy Ministers' Public Safety Committee (ADMPSA) for endorsement before approval.

Updates to the AEP or to any of its annexes that directly affect department(s) will be prepared in collaboration with the affected department(s) and jointly presented to ADMPSA for endorsement. All partners will be advised of any amendments to the AEP and provided electronic copies of the revised AEP once approved. All changes will be reflected in the Record of Amendments.

At a minimum, the AEP will undergo a comprehensive review every five years. The review will be undertaken as a collaborative effort, involving all GoA departments, select ABCs, and non-GoA emergency management system stakeholders. The revised AEP will be endorsed through

¹ The AEP has been informed by several post-incident assessments, incident reviews, and incident reports and audits. Recommendations that have been referenced throughout the plan have been drawn from the following source documents:

- Lesser Slave Lake Regional Urban Interface Wildfire – Lessons Learned Final Report, prepared by KPMG, November 6, 2012
- Review and Analysis of the Government of Alberta's Response to and Recovery from 2013 Floods, prepared by MNP LLP, July 2015
- May 2016 Wood Buffalo Wildfire Post-Incident Assessment Report, prepared for Alberta Emergency Management Agency, Final Report, May 2017

existing public safety governance bodies before it is approved and issued by the Minister of Municipal Affairs.

1.9 Glossary of Terms

The AEP highlights significant elements of emergency management that apply to stakeholders and organizations across the province. To support coordination across sectors and groups, the establishment of common terminology to be used and understood by all stakeholders is crucial. The AEP, therefore, provides an expanded glossary for reference in Annex A. It is recommended that users of this plan familiarize themselves with this glossary and integrate these terms and definitions into their plans and procedures as applicable.

2.0 Governance

Alberta’s emergency management system, consistent with other federal, provincial, and territorial arrangements, functions on the concept of tiered response and shared governance. As the responsibility for hazards rarely falls under a single organization, responsibilities are frequently shared amongst stakeholders, each of whom individually possesses finite resources, capabilities, and capacities. Effective and efficient emergency management requires an all-hazard, whole-of-society approach where stakeholders work collectively to prioritize problems, develop collaborative solutions and apply shared resources to achieve positive outcomes. *Figure 4* provides a visual overview of Alberta’s emergency response hierarchy.

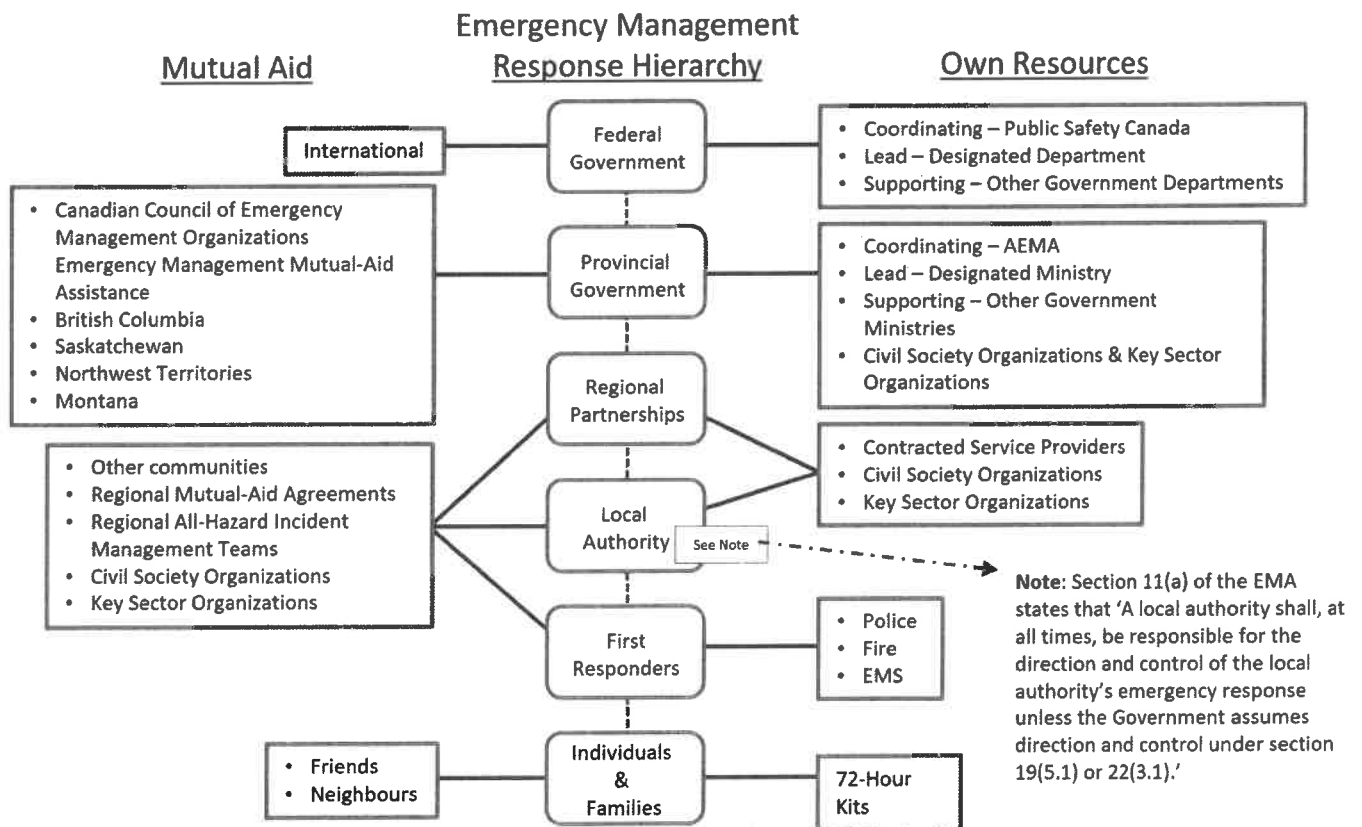


Figure 4: Alberta’s emergency response hierarchy.

2.1 Emergency Management Legislation

Clarity on roles, responsibilities, and authorities of emergency management stakeholders is key to ensuring an effective, focused, and integrated response to and recovery from emergencies or disasters. In Alberta, organizations are typically assigned emergency management roles, responsibilities, and authorities through legislation, regulation, policy, or an emergency plan. Key provincial emergency management legislation and regulations include:

2.1.1 *Emergency Management Act*

Provides the legislative framework for local and provincial management of emergencies and disasters. It outlines the roles and responsibilities of the Minister of Municipal Affairs, the provincial government, and local authorities. The EMA provides the authority for the granting of additional powers during a state of emergency or a state of local emergency and governs the coming into force, expiration, and termination of these states of emergency. The EMA also has regulation-making authority, under which the Disaster Recovery Regulation (DRR), the GEMR, and the Local Authority Emergency Management Regulation (LEMR) were established.

2.1.2 Disaster Recovery Regulation

Governs the assessment of damage or loss caused by a disaster and the payment of financial assistance for the damage or loss. The regulation sets out how and when a Disaster Recovery Program may be created and provides the authority for the Minister of Municipal Affairs to establish the Alberta Disaster Assistance Guidelines and the Alberta Guidelines for Municipal Wildfire Assistance Program. The DRR defines the appeals process available to applicants for disaster programs, outlines applicant eligibility requirements for programs, and provides a public interest exception, which can be exercised at the discretion of the Minister of Municipal Affairs.

2.1.3 Government Emergency Management Regulation

Sets out the emergency management responsibilities of AEMA, government departments, and department deputy heads. The GEMR assigns responsibility for these three categories of organizations and individuals respecting the preparation or implementation of plans, arrangements, or training to deal with emergencies.

2.1.4 Local Authority Emergency Management Regulation

Provides increased direction to local authorities on their emergency management roles and responsibilities. Codifies best practices and provides local authorities with the guidance needed to fulfill their requirements under the EMA.

2.1.5 Associated Emergency Management Legislation

Other Alberta legislation that intersects with or supports emergency management activities across the cycle includes, but is not limited to:

- *Municipal Government Act* (RSA 2000 c M-26)
- *Forest and Prairie Protection Act* (RSA 2000 c F-19)
- *Public Health Act* (RSA 2000 c P-37)
- *Environmental Protection and Enhancement Act* (RSA 2000 c E-12)
- *Occupational Health and Safety Act* (SA 2017 c O-2.1)
- *Water Act* (RSA 2000 c W-3)

2.2 Government of Alberta Roles and Responsibilities

2.2.1 The Alberta Emergency Management Agency

Just as emergency management across Alberta is a shared responsibility, emergency management responsibilities within the GoA are delegated across departments. However, under the GEMR, AEMA is responsible for the development, implementation, management, and maintenance of Alberta's emergency management system. As the coordinating organization for emergency management within Alberta, AEMA works to harmonize the efforts of lead and supporting organizations and ensure the effectiveness of Alberta's emergency management system.

2.2.2 Government of Alberta Departmental Roles and Responsibilities

GoA departments have emergency management roles and responsibilities driven by a combination of their department's pertinent legislation and mandate, and their responsibilities outlined in the EMA and GEMR. Common and assigned department-specific responsibilities are detailed in Annex C.

2.2.3 Lead Organization

Lead organizations are those designated or confirmed to be responsible for planning and response to a specific hazard. Within the GoA, the designation of the lead organization will either be:

- By virtue of authority or responsibility articulated through legislation, regulation, or a hazard-specific plan; or

- Determined by the Deputy Ministers whose departments are directly engaged in or impacted by the incident.

The lead organization is responsible for and has the requisite authority to control the management of a specific hazard. Depending on the nature of the hazard, it is possible to have multiple lead organizations operating in unified command. The lead organization will normally be responsible for leading in the development of public and internal communications.

Clearly identify lead ministries

Following the review of the response to the 2017 Kenow wildfire, to ensure unity of messaging at the provincial level, it was recommended that the lead ministry must be clearly identified, must place communications representatives at the POC, and must work closely with the local or regional emergency operations centers to ensure timely, accurate and effective public communications. (2017 Kenow Report: Recommendation #4)

2.2.4 Supporting Organization

A supporting organization is any other organization involved in an incident that is neither the lead nor the coordinating organization. This role may or may not be formally assigned through legislation, regulation, policy, or an emergency plan. Supporting organizations will provide general or specialized assistance to the lead organization.

2.3 Government of Alberta Public Safety Governance

2.3.1 Government of Alberta Public Safety Committees

Public safety and emergency management is the shared responsibility of several organizations including the various orders and levels of government, industry, and non-government organizations. To provide a strategic focus to public safety and emergency management across departments, the GoA established the Public Safety Committees to identify issues, provide direction, and prioritize resources as required.

This committee structure prioritizes, oversees, and administers public safety issues that fall under or intersect with GoA departments based on legislation, regulation, or government plans. For the committees' purposes, emergency management is the prevention and mitigation of, preparedness for, response to, and recovery from human-induced or natural hazards that could cause significant injury or harm to Albertans, their property, the environment, or the economy.

The level at which decision-making occurs will depend on the significance and/or risk associated with the issue. The two standing Public Safety Committees include:

- **The Assistant Deputy Ministers' Public Safety Committee (ADMPSA):** Members include Assistant Deputy Ministers or equivalents from GoA ministries, agencies, and bodies. At present, the Managing Director of the Alberta Emergency Management Agency chairs the committee.
- **The Deputy Ministers' Public Safety Committee (DMPSC):** Comprised of Deputy Ministers or equivalents from GoA ministries and agencies. At present, the Deputy Minister of Municipal Affairs chairs the committee.

This Public Safety Committee governance structure is adaptive and may be truncated during emergency incidents, subject to the degree of involvement and engagement desired by Cabinet as well as the degree of urgency behind significant time-sensitive decisions. *Figure 5* provides an overview of Public Safety Committee functioning and structure in the event augmented executive response is required.

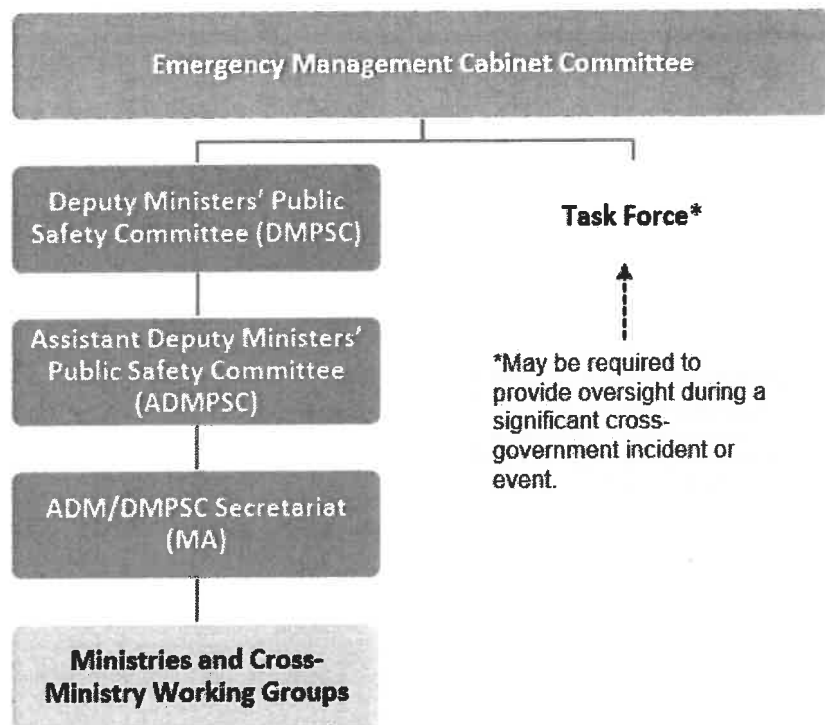


Figure 5: Public Safety Committee structure.

2.3.2 The Public Safety Governance Report

Following the 2011 Flat Top Complex (Slave Lake) wildfires, the GoA conducted a comprehensive review of that governance structure and its associated processes and procedures to identify areas for improvement. The resulting GoA Public Safety Governance Framework Report (2012) initiated a range of governance improvements and enhancements that have been continuously refined through deployment in subsequent response efforts. Most notable improvements include:

- Adoption of ICS as the organizational structure by which the GoA will coordinate the provincial response to a disaster;
- Development and articulation of the operational levels of the POC, its associated activities, and its required staffing for cross-government coordination;
- Description of the common operating picture framework, outlining information sources, analysis products, and the requirements for the generation of a Common Operating Picture Report during activation of the POC; and
- Definition of the coordinating roles, actions, and responsibilities at the POC.

2.4 External Governance Roles and Responsibilities

2.4.1 Government of Canada

Federal responsibilities related to emergency management within the province of Alberta include:

- Primary responsibility for oversight and funding of emergency management for First Nations across Canada;
- Provision of assistance in the event of an emergency in accordance with federal, provincial, and territorial agreements or following receipt and approval of a Request for Assistance from the responsible GoA minister; and
- Provision of agency representatives (ARs) and alternates from Public Safety and Emergency Preparedness Canada, Indigenous Services Canada, Health Canada, Environment and Climate Change Canada, and the Department of National Defence to the POC as requested during response.

2.4.2 Trans-Border Partners

Trans-border partner responsibilities include the provision of assistance in the event of an emergency following existing mutual aid/emergency management assistance agreements. In all cases, these agreements are non-binding.

2.4.3 Civil-Society Organizations

While not created by government, CSOs often work cooperatively with government. They frequently deliver much-needed services or perform functions that enable government resources to be employed elsewhere or to fill gaps that government might be incapable of filling itself. This is especially true for the provision of search and rescue and ESS supports during emergencies and disasters.

The responsibilities of government cannot be assigned to CSOs except where they have been contracted to do so. This is an important consideration and should be accounted for by any organization looking to incorporate CSOs into their emergency management organization.

2.4.4 Private Sector Stakeholders

It is crucial to engage the relevant private sector and industry owners and operators throughout the emergency management cycle. Understanding and effectively leveraging the upstream and downstream supply-and-demand distribution chains, the manufacturing sector, and the various service industries, for example, collectively strengthen the province's ability to prevent, mitigate, prepare, respond and recover from disasters.

3.0 Provincial Hazard Overview

Alberta is vulnerable to a range of hazards as a result of our geography, human activities, associated land-use practices, and socio-economic factors.

Both natural and human-induced hazards, and associated disasters, have become more prevalent in urban and rural communities. Human-induced hazards, such as terrorist attacks and hazardous material incidents are likely to persist. In addition, it is anticipated the frequency and intensity of extreme weather incidents such as heat waves, heavy rainfalls, and related flooding, droughts, forest fires, serious winter storms, hurricanes, and tornadoes will continue.

Emergency incidents caused by these hazards can result in impacts including loss of life, destruction of property, environmental degradation, and significant economic loss. As the frequency and intensity of these incidents have increased in recent years, the costly and negative impacts on Albertans have also increased.

Table 1 details known hazards that have resulted in emergency incidents or disasters in Alberta over the last 100 years, as well as ones that could potentially occur.

<i>Table 1: Hazards of Note for Alberta</i>		
Natural	Technological	Human-Induced
<p>Mass-Movement Hazard</p> <ul style="list-style-type: none"> • Debris movement <ul style="list-style-type: none"> ○ Landslide ○ Rock fall ○ Debris flow ○ Avalanche • Land subsidence <ul style="list-style-type: none"> ○ Sinkhole • Soil expansion • Earthquake 	<p>Transportation Hazards</p> <ul style="list-style-type: none"> • Roadway accident • Aviation accident • Railway accident • Transportation systems failure or shutdown • Any significant travel impediment 	<p>Intentional or Unintentional/Threatened or Actual</p> <ul style="list-style-type: none"> • High intensity/large scale residential fire • Wildfires (human-caused) • Civil disturbance • Chemical attack • Biological attack • Cyber incident • Sabotage • Threats
<p>Hydrologic Hazards</p> <ul style="list-style-type: none"> • Flood • Drought • Desertification • Soil erosion 	<p>Infrastructure Hazards</p> <ul style="list-style-type: none"> • Failure of power, telecommunications, water, sewer, and gas distribution systems • Dam failure • Economic failure 	

<p>Meteorological Hazards</p> <ul style="list-style-type: none"> • Tornado • Waterspout • Ice storm • Severe winter storm • Hail storm • Frost • Extreme cold or heat • Windstorm • Wildfires (lightning initiated) • Thunderstorm • Fog 	<p>Industrial Hazards</p> <ul style="list-style-type: none"> • Hazardous materials (HazMat) accident • Raw material extraction (mining/fracking) accident or impact • Structural (building) fire and failure/collapse 	
<p>Biological/Health-Related Hazards</p> <ul style="list-style-type: none"> • Human, animal (livestock), and plant (agricultural) epidemic, pandemic, or communicable disease event • Overburdened health sector resources 		
<p>Other Hazards</p> <ul style="list-style-type: none"> • Other unique natural hazards that do not fit into a single category – meteors, poisoning, and salinization 		

3.1 Hazard Identification and Risk Assessment

Hazard Identification and Risk Assessment (HIRA) is a process used by organizations to assess which hazards pose the greatest risk in terms of how likely they are to occur and how great their potential impact may be. A well-executed HIRA will identify risk exposures and recommend treatment measures to eliminate the risk or reduce the level of risk to an acceptable level.

Effective decision-making and targeted investment to prevent or mitigate the impacts of hazards should be driven by a comprehensive HIRA process. For the process to work, stakeholders need to have a clear understanding of potential hazards and the respective roles, responsibilities, and

authorities involved in treating and managing the associated risks. Many hazards and risks are shared between one or more stakeholders. A comprehensive approach ensures that risk management efforts are well-coordinated, optimizing resources to achieve desired results.

HIRA processes are cyclical, iterative, and focused on continuous improvement. HIRA processes also need to be adaptive to changing variables, including evolving conditions around the hazard or risk, capacities to manage the risk, and decisions on risk tolerance. A strongly supported and properly resourced HIRA process will aid stakeholders in the early identification of emerging hazards and risks; this can enable early preventative measures, generally at a much lower cost when compared to reacting to established hazards and risks.

Implement a system to develop and maintain a provincial hazard assessment

Following the 2019 review of AEMA's hazard assessment system, the Office of the Auditor General recommended implementation of a system to develop and maintain a provincial hazard assessment.

(2019 OAG Report: Recommendation #1)

Under the principle of shared governance, HIRA processes apply to and are recommended across all entities involved in prevention, mitigation, response, and recovery activities. Within Alberta, HIRAs should be conducted by:

- **Local Authorities:** As outlined in the LEMR, local authorities are required to include a hazard and risk assessment within their emergency plan; and
- **The Government of Alberta:** Work towards a provincial HIRA is led by AEMA. Following the 2019 review of AEMA's hazard assessment system, the Office of the Auditor General recommended the implementation of a system to develop and maintain a provincial hazard assessment. All GoA departments are expected to participate in, contribute to, and support the maintenance of this comprehensive, province-wide HIRA. The objective of the provincial HIRA is to capture key observations and make recommendations based on current hazards and risks, trend analysis, emerging issues, and other topics as necessary. More information on the development of the GoA's HIRA program is available in Section 10.

4.0 Emergency Management Partners

4.1 Overview

In accordance with other federal, provincial, and territorial arrangements, Alberta's emergency management system functions based on the concept of tiered response: in an emergency, the first response usually occurs at the local authority level as disasters occur most often locally. During an emergency, each subsequent level of government will monitor the situation, prepare to support, and take those measures necessary to assist as requested or required.

Responsibility for hazards seldom falls under a single organization. More frequently, these responsibilities are shared amongst stakeholders, each of whom individually possesses finite resources, capabilities, and capacities. This highlights that emergency management is a shared responsibility, and accordingly, requires a whole-of-society approach to prioritize problems, develop solutions, and share resources to achieve positive outcomes.

4.2 Alberta's Emergency Management Stakeholders

Emergency management partners are defined in the GEMR as "those persons or organizations that have a role in Alberta's emergency management system". Emergency management in Alberta starts with individual safety and protection and progresses through delegated positions and responsibilities of formally coordinated stakeholders, including, though not limited to first responders, municipalities and their mutual aid stakeholders, municipal groups, the provincial government, and federal and international organizations. Industry and CSOs are key partners in the system at almost every level, and influence and support emergency management activities.

The GoA acknowledges both the importance of and value behind an emergency management system that engages the whole-of-society. Every stakeholder in the emergency management system contributes to and improves that system. An overview of those partners is provided below.

4.2.1 The Government of Canada

The Government of Canada includes all federal departments that may be involved in emergency management within the geopolitical boundaries of Canada. The most often-involved federal departments include, but are not limited to, Public Safety and Emergency Preparedness Canada, the Department of National Defence, Indigenous Services Canada, and Health Canada. The Royal Canadian Mounted Police (RCMP) has a mandated role as Canada's federal police service and has the primary responsibility for preventing, detecting, denying, and responding to national security-related criminal threats in Canada in partnership with other police agencies and federal

agencies to address national security investigations and concerns. The federal government exercises leadership at the national and international levels relating to emergency management responsibilities in its exclusive fields of jurisdictions and on lands and properties under federal responsibility.

4.2.2 The Government of Alberta

The GoA includes all departments, agencies, boards, and commissions established under the *Government Organization Act*. In accordance with the GEMR, the functions and responsibilities of GoA departments in respect of emergency management are those set out through the AEP. AEMA has primary responsibility for leadership, policy direction, and coordination on behalf of the GoA and its partners, as it relates to emergency management.

4.2.3 Trans-Border Partners

Trans-border partners include the provincial, territorial, state, and local governments of:

- British Columbia;
- Saskatchewan;
- Northwest Territories; and
- Montana.

Trans-border partners are those with which Alberta has entered into, or has the potential to develop, bi-lateral mutual assistance agreements for emergency management. The province also maintains mutual aid agreements with all other provinces and territories through the Canadian Council for Emergency Management Organizations and with the State of Montana.

In addition, individual GoA departments may have department-specific agreements, such as the Memorandum of Understanding between Agriculture and Forestry and the Canadian Interagency Forest Fire Centre. The City of Lloydminster is unique in that it straddles the Alberta-Saskatchewan border. Both provinces have legislation that addresses this circumstance and provides clarity for jurisdictional roles, responsibilities, and authorities. For the purposes of emergency management, both Alberta and Saskatchewan have regulations that declare the Alberta EMA and any associated regulations apply to the whole City.

4.2.4 Local Authorities

In Alberta, the EMA directs that a local authority shall, at all times, be responsible for the direction and control of the local authority's emergency response unless the provincial government has assumed responsibility through the declaration of a State of Emergency.

Local authorities include:

- In a municipality that has a council within the meaning of the *Municipal Government Act*, that council.
- In the case of an improvement district, the Minister responsible for the *Municipal Government Act*.²
- In the case of a special area, the Minister responsible for the *Special Areas Act*.³
- The settlement council of a settlement under the *Metis Settlements Act*.
- The park superintendent of a national park or the superintendent's delegate where an agreement is entered into with the Government of Canada.⁴
- The band council of an Indian band where an agreement is entered into with the Government of Canada.⁵

4.2.5 First Nations

Alberta is home to 48 First Nations⁶ spread across three treaty areas (Treaty 6, Treaty 7, and Treaty 8). First Nations are primarily the legislative jurisdiction of the Government of Canada. The federal government owes First Nations a fiduciary duty under the *Constitution Act*; the province owes the same duty and obligations to First Nations as to any other community in Alberta.⁷ As emergencies often occur locally, individual First Nations governments are the first line of response in the event of an emergency on a reserve. Under the federal Emergency Management Assistance Program, First Nations governments are responsible for creating and implementing emergency management plans to prepare communities to cope with an emergency.

4.2.6 Metis Settlements

Alberta is home to the only recognized Métis land base in Canada. There are approximately 5,000 Métis spread across eight Settlements, located primarily in the east-central and northern areas of the province. Metis Settlement councils are recognized as local authorities under the EMA.

² This is currently the Minister of Municipal Affairs for Improvement Districts 4, 9, 12, 13, 24, and 25. This has been delegated to the Minister for Environment and Parks for the Kananaskis Improvement District.

³ This is currently the Minister of Municipal Affairs.

⁴ Under section 9(b) of the EMA, in which it is agreed that the park superintendent is a local authority for the purposes of the EMA. (No such agreement exists as of December 31, 2020)

⁵ Under section 9(b) of the EMA, in which it is agreed that the band council is a local authority for the purposes of the EMA. (No such agreement exists as of December 31, 2020)

⁶ Alberta recognizes the Stoney Nakoda Nations (Bearspaw, Chiniki, and Wesley) as three separate First Nations. Canada only recognizes the Stoney Nakoda as a single First Nation.

⁷ Legislative duties and the overall duty to act are often confused. While the Government of Canada has legislative jurisdiction and duty, the responsibility for First Nations is shared. Provinces cannot defer the provision of a certain emergency management service or program it offers to all other residents solely on the basis of status as a First Nation.

4.2.7 Regional Emergency Management Collaboration

Regional emergency management collaboration typically involves two or more communities entering into voluntary agreements to render assistance to the parties of the agreement. This collaboration is based on the fact few communities possess the resources and/or capacities required to manage a significant emergency on their own. Local authority collaboration is encouraged by the GoA through various approaches including:

Build on Existing Regional Collaboration

Following the 2011 Slave Lake wildfires, a review and analysis of response and recovery recommended building on existing programs that enable regional collaboration by establishing formal expectations for, and more actively encouraging, municipal collaboration and resource sharing in emergency planning, response and recovery. (2011 Slave Lake Report: Recommendation #5)

- **Creation of a Regional Services Commission** under the authority of the *Municipal Government Act*;
- **Establishment of a Joint Emergency Management Committee**, authorized by Ministerial Order, in accordance with the EMA;
- **Enter into an Emergency Management Partnership Agreement/Mutual Aid Agreement** supported through bylaw and agreement. This is the most common approach adopted by communities in Alberta. Mutual aid agreements can address a variety of emergency management topics, including but not limited to, the nature of the support to be provided and the rates of compensation to be paid. It is important to note that these agreements are normally non-binding on the participants;
- **A summer village** may take advantage of any of the above strategies and in addition may seek to delegate its powers and duties to another local authority willing to accept that delegation under the EMA, authorized by Ministerial Order; or
- **Creation of a joint emergency management agency** to act as the agent of more than one local authority. This can be done in combination with any of the above options.

It is a local authority's decision to identify which option best meets its needs.

4.2.8 First Responders

First responders include professionals from the fire, emergency medical, police, sheriffs, peace officers, and integrated services. The category of first responders also includes all partners who

are trained and equipped to respond to the immediate requirements of the emergency or disaster and may come from other government departments, CSOs, or industry. Examples of these types of responders include, but are not limited to Dangerous Goods and Hazardous Materials Response Teams, as well as Search and Rescue Teams.⁸

4.2.9 Royal Canadian Mounted Police

In Alberta, the RCMP is the contracted provincial police service, providing policing services to municipalities with populations of 5,000 or less and all municipal districts and counties. The province meets its policing obligation by contracting the services of the RCMP to deliver police services to these municipalities, through the Provincial Police Service Agreement.

4.2.10 Municipal Police Services

In Alberta, municipalities with populations exceeding 5,000 provide for their own police service and may:

- Maintain their own independent municipal police service;
- Contract the federal government to provide the RCMP as their municipal police service;
- or
- Enter into a regional policing agreement where two or more municipalities agree to be policed by a single regional police service.

In Alberta, municipal police services include Calgary Police Service, Camrose Police Service, Edmonton Police Service, Lacombe Police Service, Lethbridge Police Service, Medicine Hat Police Service, and Taber Police Service.

4.2.11 Indigenous Policing

In Alberta, the majority of Indigenous communities are policed by the RCMP, with some policed by their own independent police service. In Alberta, the following Indigenous police services exist: Blood Tribe Police Service, Lakeshore Regional Police Service, and Tsuut'ina Nation Police Service.

⁸ Some jurisdictions in North America have included municipal public works employees in the category of first responders due to their specialized roles that often see them deployed to incidents in direct support of first response activities. The term 'second' or 'secondary' responder is more commonly accepted as being inclusive of all personnel that support the traditional first responders or those impacted by the emergency. This could include managing utility services, communications services, food services, debris removal, sanitation, etc.

4.2.12 Civil Society Organizations

CSOs include a wide array of community-based and non-governmental organizations (NGOs), in which people organize themselves to pursue shared interests in the public domain. These can include but are not limited to, environmental groups, labour unions, cultural organizations, charitable organizations, faith-based organizations, professional groups, chambers of commerce, and foundations.

While focus within emergency management has traditionally been directed towards NGOs dedicated to assisting disaster victims, there has been a noticeable increase in the growth and involvement of a wide range of CSOs across the emergency management cycle. Disaster management groups at all levels should consider the role and participation of CSOs. The NGO Council of Alberta is considered the primary conduit into the Provincial Operations Centre (POC) for many CSOs that operate in the province.

4.2.13 Industry

Industry includes all sectors of the economy with resources within Alberta's geopolitical boundaries. These sectors include, but are not limited to, insurance, oil and gas, electricity, agriculture, food processing and distribution, forestry, manufacturing, commercial transportation, construction, telecommunications, and tourism. Many of these sectors have associations and/or groups that advocate on their behalf and are valuable as representative bodies during emergencies and disasters. It is important to understand that impacts to one sector can have cascading effects on other sectors, in addition to direct and indirect impacts on the public and public confidence.

Increased complexity and interdependence between critical infrastructure sectors at the local, regional, national and international levels compels government to continue building partnerships with private sector owners and operators before, during, and after an emergency management event.

4.2.14 Individuals and Families

While first responders are generally perceived to be the initial level of emergency response, in the case of a widespread disaster they will have to prioritize their efforts to those most at risk and therefore may not be able to immediately assist all impacted populations. This could be the case for several hours or even days after the onset of the incident. Furthermore, some hazards can create access challenges, resulting in affected areas becoming difficult or impossible to reach quickly. As a result, all individuals within Alberta, their families, friends, and neighbours may find themselves reacting to an emergency without the professional support of first responders. As

such, they should be prepared to be self-sufficient for all necessities of life, for a minimum of 72 hours.

4.3 First Nations Emergency Management

First Nations communities may be disproportionately impacted by a variety of emergencies and disasters, including flooding and wildfires within traditional territories. Aggravating factors can include:

- Difficulties in providing emergency services to remote communities (distance and accessibility);
- Varying levels of capacity that may limit preparedness efforts and reduce participation in response and recovery operations;
- Lack of trust that may hinder coordination or collaboration during the response;
- Reliance on local ecosystems for food and other resources necessary for economic, cultural, spiritual, and physical well-being; and
- Significant social and health inequities may leave First Nations more vulnerable to mental or physical health impacts, and/or less able to respond.

Support and focus emergency management capacity building in First Nations

Following the 2013 southern Alberta floods, a review and analysis of the Government of Alberta response and recovery efforts recommended that the First Nations Field Officer program, and building emergency management capacity in First Nations, remain a priority.
(2013 Southern Alberta Floods Report: Recommendation #11)

The federal government has primary responsibility for oversight and funding of emergency management for First Nations across Canada.

In 2015, the GoA, through Municipal Affairs, entered into a 10-year bilateral funding agreement with the Government of Canada, through Indigenous Services Canada (ISC). This funding agreement enables the GoA, through AEMA, to provide emergency management programs, services, training, advice, and assistance to on-reserve First Nations communities in Alberta, on behalf of ISC. AEMA's efforts are largely focused on preparedness and response supports, while ISC retains primary responsibility for prevention, mitigation, and recovery supports.

First Nations members who live off-reserve are not covered under the agreement; they receive emergency management services as residents of the jurisdiction within which they reside.

5.0 Prevention and Mitigation

5.1 Overview

Over the past decade, Alberta has experienced three of the most costly disasters in Canadian history. Over the same period, the province has led the country in insurable and non-insurable losses. This has resulted in more attention and focus on the prevention and mitigation components of the emergency management cycle. Pre-disaster mitigation can assure that incidents are short-lived and more manageable. Mitigation saves lives and preserves homes, businesses, government facilities, and critical infrastructure. It reduces property damage, enables stabilization and business resumption, and lowers recovery costs. A recent study determined that the cost-benefit ratio of federal mitigation grants is \$6 saved for every \$1 spent.⁹ While the value proposition of investing in prevention and mitigation might be evident, the offset is that these types of projects are often longer-term and the benefits may not be readily realized.

Within the GoA, individual departments are responsible for the development and implementation of programs and initiatives that intend to prevent or mitigate the impacts of specific hazards that fall within each department's mandate. In many cases, GoA departments will collaborate with a range of stakeholders to develop and deliver mitigation programs. Typically, these programs involve shared funding distributed across several levels of government.

Continue to invest in prevention programs

Following the 2016 Wood Buffalo wildfires, a review and analysis of response and recovery efforts recommended the province and local authorities continue to invest in programs that enhance mitigation and preparedness activities, and have the most significant impact and a positive return on disaster response and recovery costs. (2016 RMWB Report: Recommendation #2)

While preventing a hazard from creating a negative impact is the ideal solution for emergency managers, it is also extremely difficult to achieve. More often, the focus is on mitigating risk, reducing the likelihood of a hazard from manifesting as an actual incident, and minimizing the

⁹ Multi-Hazard Mitigation Council (2019). Natural Hazard Mitigation Saves: 2019 Report. Principal Investigator Porter, K.; Co-Principal Investigators Dash, N., Huyck, C., Santos, J., Scawthorn, C.; Investigators: Eguchi, M., Eguchi, R., Ghosh, S., Isteita, M., Mickey, K., Rashed, T., Reeder, A.; Schneider, P.; and Yuan, J., Directors, MMC. Investigator Intern: Cohen-Porter, A. National Institute of Building Sciences. Washington, DC. www.nibs.org

impact or consequence that a hazard could have in an actual incident. Prevention and mitigation may be considered independently or one may include the other. Mitigation is usually considered either structural or non-structural in form.

5.1.1 Non-structural Mitigation

Non-structural mitigation includes measures that reduce the likelihood or consequence of risk through changes to human behaviour or natural processes. Non-structural mitigation measures may have lower financial or technological requirements; this typically makes them easier to implement. General categories for non-structural mitigation include:

- Regulatory measures (e.g. land-use controls, maintenance of green space, density controls, storm-water management, etc.);
- Community awareness and education programs (e.g. Emergency Preparedness Week, public alerting, risk-mapping, etc.);
- Non-structural physical modifications (e.g. removing or securing items that could become projectiles during a wind incident);
- Environmental control (e.g. avalanche control operations, forest management, etc.); and
- Behavioural modification (tax incentives for disaster-resistant property enhancements – while the enhancement is structural mitigation, the tax incentive is used to incent the homeowner to undertake the work).

5.1.2 Structural Mitigation

Structural mitigation involves modifying existing structures and infrastructure to protect them from a hazard or remove them from a hazard area. This could apply to public or private structures as well as critical facilities and infrastructure. This type of action can also involve the construction of structures to reduce the impact of hazards.

As it also operates against the forces of nature, structural mitigation may be challenging. It can be environmentally damaging, causing unexpected collateral impacts elsewhere. It may encourage continued development in unsafe environments. Finally, structural mitigation can be costly. In certain situations, it can prove hard to change direction and move individuals, property, buildings, and facilities once costs are sunk into structural mitigation. Examples of structural mitigation include:

- Floodplain and riverine controls (e.g. dams, dikes, levees, weirs, etc.);
- Elevation of structures in flood-prone areas;
- Utility undergrounding; and
- Structural retrofits (e.g. relocating furnaces and electrical panels to upper floors).

In general, mitigation works best when non-structural and structural measures are used in unison or a complementary fashion. The FireSmart Program¹⁰ that is used throughout Alberta is an excellent example of a mitigation activity that contains both structural and non-structural components. Under this program, the Provincial Wildfire Management Branch uses strategies aimed at educating the public, improving relationships, and helping to reduce the dangers and risks associated with wildfires.

5.2 Disaster Resilience

Disaster resilience is defined as the capacity of a system, community, or society to adapt to disturbances resulting from hazards or changing environmental factors by persevering, recuperating, or changing, to reach and maintain an acceptable level of functioning.

The concept of disaster resilience brings a new lens to traditional disaster risk management. Resilience approaches seek to strengthen the systems that people use to support their all-around well-being, no matter what risks they face.

Develop a disaster resilience strategy

Following the 2016 Wood Buffalo wildfires, a review and analysis of response and recovery efforts recommended that the province develop a disaster resilience strategy. These guidelines should strive to build capacity within individuals, households, and businesses; consider the components of prevention, preparedness, and recovery as integrated and community-centred; and foster connections between communities to adapt to future disasters.

(2016 RMWB Report: Recommendation #4)

This approach works because the impact of a future shock – the risk – is dependent on how society's systems are set up to respond to shocks and change. Resilient systems absorb and recover from shocks, while positively adapting and transforming their systems and means for living in the face of long-term stresses, change, and uncertainty.

In 2019, AEMA initiated work to develop an Alberta Disaster Resilience Strategy. More information on the development of the Alberta Disaster Resilience Strategy can be found in Section 10.

¹⁰ Please see Emergency Management Glossary in Annex A for definition.

6.0 Preparedness

6.1 Overview

Preparedness invokes the knowledge and capacities developed by governments, professional response and recovery organizations, communities, and individuals to effectively anticipate, respond to, and recover from, emergencies and disasters. Lessons learned following emergencies and disasters consistently show that outcomes improve with higher levels of preparedness. Better-prepared communities typically experience reduced long-term impacts, smoother social-economic recovery, and can deliver a timelier and more effective response to their impacted populations.

Preparedness requires commitment, effort, and resources. In a province like Alberta where challenges are manifest and time and space are often daunting, preparedness also requires cooperation, collaboration, and a willingness to support neighbours. Among the many lessons learned from previous incidents, teams that plan together, train together, and respond together, perform better. Establishing relationships and building trust before an incident is crucial to enabling a successful response.

6.2 Preparedness Roles and Responsibilities

6.2.1 Personal Preparedness and Planning

The success of Alberta's emergency management system depends on the personal preparedness of individuals and their families. The GoA promotes the importance of personal preparedness and recommends that people living and working in Alberta should be prepared with appropriate supplies to be self-sufficient for a minimum of 72 hours. There are three core actions requested of individuals to ensure preparedness for emergencies and disasters:

- Know the risks in your community so you can prepare for them appropriately;
- Make a plan so you know where to go, how you will get there, and how you will keep in touch with loved ones; and
- Build an emergency kit with enough supplies to stay safe and comfortable for a minimum of 72 hours.

A key facet of personal preparedness is becoming and remaining aware of emergencies and disasters that are affecting or could potentially affect Albertans. Individuals are encouraged to register to receive emergency notifications from the Alberta Emergency Alberta (AEA) system. More detail on AEA can be found under Section 8.1: Public Alerting.

6.2.2 Local Authority Preparedness and Planning

The responsibilities of local authorities related to emergency preparedness are derived from both the EMA and the LEMR. These responsibilities include, but are not limited to:

- Ensuring preparedness to direct and control emergency response with the local authority's jurisdiction;
- Appointing an emergency advisory committee;
- Establishing and maintaining a municipal emergency management agency;
- Appointing a director of the municipal emergency management agency;
- Preparation of an emergency plan, inclusive of:
 - A hazard identification and risk assessment;
 - Plan implementation procedures;
 - An exercise program;
 - Direction for use of the prescribed command, control and coordination system;
 - Assignment of personnel responsibilities;
 - A communications plan; and
 - An ESS plan.
- Conducting annual reviews of the emergency plan;
- Conducting mandatory exercises as outlined in the LEMR:
 - Unless a functional exercise is being conducted that year, engage in at least one exercise per year in which participants identify a significant possible emergency or disaster scenario and discuss how the local authority would respond to and resolve emergency management issues that may arise from the scenario. This would normally be called a table-top exercise; and
 - Engage in at least one functional exercise every four years in which participants identify a significant possible emergency or disaster scenario and carry out actions as if the significant emergency or disaster was occurring, but without deploying personnel or other resources. This would normally involve all of the personnel assigned positions under the emergency plan¹¹.
- On an annual basis making that emergency plan available for review and comment by AEMA; and
- Meeting identified training requirements for elected officials, directors of emergency management, and employees assigned positions under the emergency plan.

¹¹ If the local authority has responded to an emergency or disaster within the previous four years, which resulted in implementation of the emergency plan and a written post-incident assessment, then this requirement is waived.

To support emergency planning at the local level, AEMA has developed the **Community Emergency Management Program (CEMP)**, an online tool that provides communities access to four essential emergency management modules:

- Community Self-Assessment;
- Community Risk-Assessment;
- Community Emergency Management Planning; and
- Document Library.

These modules assist in developing, implementing, and revising emergency management plans using a standardized format. CEMP assists with coordinating emergency management and recovery through regional efforts.

Alberta communities are encouraged to share emergency management plans and risk assessments, which allows AEMA to collect specific hazard identification and risk assessment data across the province.

6.3 The Alberta Personal Preparedness Program

Through AEMA, the Alberta Personal Preparedness Program aims to create a cultural shift towards preparedness in Alberta. This is accomplished by raising awareness about the risks in Alberta and providing tools and resources to help individuals and families reduce the impact of an emergency or disaster. The program is focused on improving individual and family preparedness by developing material that emergency management professionals and community influencers can use to educate.

Personal Preparedness

Following the 2016 Wood Buffalo wildfires, a review and analysis of response and recovery efforts recommended enhancing investment in public awareness and engagement initiatives for emergency preparedness, including through building Albertans' understanding of their role in emergency preparedness.
(2016 RMWB Report: Recommendation #5)

6.4 Government of Alberta Planning

In Alberta, emergency planning is undertaken at both the local and provincial levels, per the LEMR and the GEMR. Comprehensive planning occurs across all phases of disaster and emergency management, including prevention and mitigation, preparedness, response, and recovery. At the provincial level, GoA plans address specific hazards and business continuity

disruptions. Ministries with the legislative or regulatory authority provide subject-matter expertise when an emergency plan must be implemented, while AEMA acts as the coordinating agency facilitating emergency operations planning and coordination.

6.4.1 Government of Alberta Hazard and Activity-Specific Plans and Guides

In addition to the AEP that details emergency management in Alberta in an all-hazards context, the GoA maintains a number of hazard-specific plans. Hazard-specific plans are assigned to a lead organization for development and maintenance. All hazard-specific plans will be signed by the deputy head of the lead organization and submitted to the Managing Director of AEMA for retention as the plan of record. All revisions to hazard-specific plans will be communicated to AEMA by the lead organization. AEMA will be responsible for ensuring all emergency management partners are advised of plan revisions or, where appropriate, they are provided electronic copies of the new plan of record. A list of current GoA Hazard-Specific and Activity-Specific Plans and Guides is contained at Annex D.

6.4.2 The Government of Alberta Business Continuity Plan

As required by the GEMR, the GoA prepares and maintains a BCP that describes how the GoA will respond to a disruption in the provision of essential government-delivered services to Albertans. The GoA BCP does not replace the requirement of individual departments to prepare their own departmental BCPs to address their own continuity requirements. The GoA BCP is intended to address complex business continuity disruptions and those incidents that have the potential to impact or are affecting multiple departments. The GoA BCP is and shall be maintained as an internal to government document. Should you require a copy, please submit a request to AEMA through goapoc.plans@gov.ab.ca.

6.4.3 Departmental Business Continuity and Consequence Management Plans

As mandated by the GEMR, all GoA departments are required to prepare, implement and maintain consequence management and business continuity plans. This includes responsibility for reviewing the effectiveness of these plans to support emergency response efforts and to enable rapid, effective, and efficient resumption of delivery of essential services in the event of a disruption.

- **Consequence Management Plan:** A plan that sets out actions to be taken for mitigation, preparedness, response, and recovery with regard to emergencies, including human-induced intentional threats; and

- **Business Continuity Plan:** Concerning a business disruption, a plan through which essential services will be prioritized, mitigation measures are employed, and continuity of service strategies are coordinated and implemented.

Departments are also authorized to require preparation, implementation, and maintenance of BCPs from any agency, board, commission, or Crown Corporation over which the department has oversight.

Departmental Consequence Management Plans and BCPs are the responsibility of the deputy head of the department. AEMA maintains a team of Consequence Management and Business Continuity professionals who can assist departments in meeting their Consequence Management Plans and BCP requirements. Should departments required assistance in the preparation of plans, they are encouraged to reach out to goapoc.plans@gov.ab.ca.

6.4.4 The Government of Alberta Business Continuity Guide

To assist departments in preparing their individual BCPs, the GoA has developed the GoA Business Continuity Guide. This guide details key concepts, processes, and the sequencing necessary to prepare, implement and maintain a departmental BCP. A copy of the [Business Continuity Guide](#) is accessible through the Open Government Program.

6.5 Emergency Management Training

6.5.1 Emergency Management Training Responsibilities

As a critical preparedness activity, emergency management training sets the conditions for effective and efficient incident response. Training is coordinated at the community level by the local Director of Emergency Management (DEM), with assistance from AEMA or through contracted training delivery.

At the provincial level, emergency management training is coordinated either at the departmental level or by AEMA. AEMA's responsibilities concerning training within the GoA include:

- Ensuring GoA staff designated for employment within the POC are trained to the required qualification or standard for their role as established by the Managing Director of AEMA; and
- Coordinating no less than two cross-governmental emergency management exercises annually (1x Consequent Management and 1x Business Continuity) that exercise the POC and designated staff in the performance of their duties as both individuals and members of the larger POC team.

6.5.2 Incident Command System Training

In accordance with the LEMR, the Managing Director of AEMA will prescribe a command, control, and coordination system to be used by emergency management agencies. This system will be identified through a notice posted at www.aema.alberta.ca

At the time of publication, the prescribed command, control, and coordination system is the ICS¹². ICS Canada training standards and training curriculum and materials shall be used when delivering ICS training within the province. Currently, only the Federal Emergency Management Agency (FEMA) ICS training and incident management guidance is considered equivalent to ICS Canada material, as FEMA material provided the basis for the development of the ICS Canada curriculum.

AEMA has been offering ICS training to the GoA, local authorities, and other emergency management partners for over a decade. ICS is now widely employed throughout the province and as noted above, ICS is now mandated for use by local authorities.

As the Authority Having Jurisdiction (AHJ) for Alberta, AEMA is responsible for the following ICS training components:

- Approval of instructors to deliver ICS Canada branded curriculum;
- Certificate tracking for all course participants;
- Instructor and course participant database maintenance; and
- Development and maintenance of a quality assurance program to include:
 - Standardized training;
 - Auditing of Instructors;
 - Collection of feedback on course conduct;
 - Investigation and recommendation for all instructor complaints;
 - Course material review;
 - Assessment-based certification for positional experience;
 - Incident management certificate reciprocity for training completed outside of the ICS Canada curriculum or Province of Alberta; and
 - Participation as a member of the ICS Canada Steering Committee.

¹² The ICS will be referred to throughout this plan. In most cases this should be understood to be ICS as detailed by ICS Canada. ICS Canada is the network of organizations working cooperatively to maintain a standard Incident Command System that enhances incident management response through improved interoperability (extracted from the ICS Canada website: <http://www.icscanada.ca/about%20ics%20canada.html>).

6.5.3 Emergency Management Training Program Accreditation

Based on AEMA's responsibility to 'develop, implement, manage and maintain the Alberta emergency management system' AEMA provides leadership over the accreditation of partners within that system. Accreditation by AEMA means that the institution or entity has demonstrated that it possesses the requisite competencies (personnel, experience, qualifications, certifications, etc.) to independently develop and deliver emergency management training courses and programs to an identified and accepted standard.

Accreditations will be reviewed in accordance with a process and schedule to be determined by AEMA. Failure to maintain competencies or to meet the identified and accepted standards can result in accreditation being suspended or revoked.

7.0 Response

Disaster response involves taking appropriate and timely measures to respond to an incident to minimize impacts. Response measures often involve multiple organizations simultaneously engaging in activity, reinforcing the importance of a unified, coordinated, and efficient emergency response system.

7.1 The Incident Command System

ICS is a standardized approach to command, control, and coordination, designed to enable effective, efficient incident management. ICS integrates a combination of facilities, equipment, personnel, procedures, and communications under a common organizational structure.

ICS Canada is a network of organizations working cooperatively to maintain a standard system that enhances incident management response through improved interoperability. The ICS Canada material includes an operational description of the system, a full suite of training materials, as well as policy documents that outline processes and responsibilities for managing the material, training, and certification. ICS Canada curriculum continues to develop, drawing heavily on ICS work being done by FEMA. Where curriculum or doctrinal gaps occur in Canada and Alberta, practitioners should refer to existing FEMA doctrine and material.

AEMA is the AHJ on behalf of ICS Canada, the national-level credentialing body, for all aspects of ICS training within the province of Alberta. Agriculture and Forestry Wildfire Management Branch is the Agency Authority Having Jurisdiction (AAHJ) for wildland fire and resource management staff and cooperators.

In 2014, the GoA mandated the use of ICS by all departments and ABCs. As of January 1, 2020, compliance with the LEMR requires that all local authorities in Alberta are required to use ICS. Implementation of ICS should be reflected through the bylaws and emergency management plans for each local authority.

Following the 2016 Wood Buffalo wildfires, a review and analysis of response and recovery efforts recommended mandating local authorities to adopt the Incident Command System during response. Further, the recommendation suggested the province build guidance and details describing how ICS is to be applied in Alberta to make it easier for local authorities and other organizations to understand and use ICS.
(2016 RMWB Report: Recommendation #14)

Not all first responder organizations use ICS; nor have they all been mandated to do so through legislation or regulation at this time. However, most of these organizations increasingly demonstrate an understanding of ICS and are usually capable of integrating into a municipal or GoA ICS-based structure.

A wide range of other emergency management system stakeholders presently use ICS and it is expected that this will also grow as a result of mandated use by the communities they support and/or collaborate with during emergencies. The petroleum industry, for example, has recognized the value of adopting ICS in part. This is a result of the widespread use of ICS by many corporations that operate in both Canada and the United States.

7.2 Local Authority Response

Incident management is best led and ideally resolved by those closest to the problem. Accordingly, the initial response to an emergency will be conducted and controlled at the level of the local authority. As previously noted, personal preparedness can play a significant role in mitigating the impacts of an emergency or disaster, but beyond that, a community will be reliant on their integral first response resources. Local authorities are expected to execute their pre-existing emergency management plans and invoke mutual aid or assistance agreements with other jurisdictions or regional organizations as necessary. If these resources prove insufficient to resolve the emergency, the local authority will seek assistance from the province.

As a best practice, it is recommended that local authorities establish communications with provincial officials in the early stages of an incident. This will normally be through their assigned AEMA Field Officer and their networks of regional representatives of GoA departments and ABCs as applicable (e.g. Transportation for a highway network incident, Agriculture for a livestock issue, Environment and Parks, and Alberta Health Services for a drinking water quality problem, etc.). This early notification can serve to shorten provincial response times should a local authority require additional assistance.

While the local authority is ultimately responsible for emergency response within their jurisdiction, there may be instances where their response is informed or guided by provincial or federal requirements; this is most common in public health or animal disease emergencies, as well as any police-led emergencies.

7.2.1 State of Local Emergency

Local authority and its first response organizations are afforded some powers and authorities to respond to emergencies under the *Municipal Government Act*, however, these would only apply to minor incidents of a more routine nature (e.g. structure fires, vehicle accidents, etc.). For a

more significant emergency, where extraordinary powers may be required to preserve life and/or protect property and the environment, a local authority will generally need to invoke the EMA and declare a State of Local Emergency (SOLE). Sections 21 through 24 of the EMA provide specific details on making, cancelling, and/or terminating a SOLE, as well as the powers that may be exercised by a local authority once a SOLE has been declared.

7.3 Regional Response: Regional All-Hazard Incident Management Teams

The All-Hazard Incident Management Team (AHIMT) initiative, begun in 2017, is relatively new for Alberta. There are five regional teams (Northwest, Northeast, North Central, Central, and South) corresponding to five of the seven AEMA Field Operations geographic regions. At present, these regional teams are not formally typed as AHIMTs per existing North American standards. Canada Task Force 2 (CAN-TF2), based in Calgary, represents an advanced provincial AHIMT capability. As members complete more training (both individual and collective) and gain more experience, credentialing and certification of these teams by the GoA may occur.

Following the 2011 Slave Lake wildfire, a review and analysis of response and recovery efforts recommended ensuring Incident Management Teams are available to deploy quickly so that local governments have access to qualified incident management where needed and requested. (2011 Slave Lake Report: Recommendation #9)

AHIMTs are primarily intended for employment within their respective regions. They are largely reliant on existing mutual aid agreements to provide for remuneration, liability, workers' compensation, and other administrative supports. The regional teams can be requested by any community within the region per their own internal deployment policies and procedure or through the baseline procedures¹³ developed by AEMA.

7.3.1 AHIMT Organization

Regional AHIMTs will be organized in accordance with ICS as described by ICS Canada and ICS Alberta, however, not all AHIMTs will possess the full range of capabilities down to unit levels, or be deployable at all times. Regional AHIMTs are expected to scale based on the requirements of

¹³ Alberta All-Hazards Incident Management Team Deployment Standard Operating Procedures, dated 29 July 2019 (Version 1.7) available on request through AEMA Field Officers.

the local authority requesting their support. Effectively they are reinforcing that jurisdiction's own incident management team, and while they may assume a number of key functions, they are not displacing the local authority.

7.3.2 AHIMT Readiness

AHIMTs are composite organizations. Team members come together for training and professional development throughout the year but are otherwise generally a mix of municipal employees, emergency services professionals, and volunteers. Teams may impose a general level of readiness on their members, but there is presently no imposed common readiness standard across the different teams.

7.3.3 AHIMT Mobilization

An AHIMT can be mobilized and deployed for a variety of circumstances, including:

- Before an actual emergency, where the likelihood of occurrence and the potential for significant consequences are assessed to be high and the requesting jurisdiction believes the additional support will be required;
- At the outset of an emergency where the requirement for AHIMT capabilities is evident;
- At any time during an incident where the responding jurisdiction's own incident; and
- The incident management team (IMT) requires augmentation or relief.

7.3.4 AHIMT Employment

In most circumstances, the responding AHIMT will operate under the direction and supervision of the local authority (as exercised by the Incident Commander). The team will employ ICS to either:

- Effectively lead and manage incident response operations, when properly assigned incident command responsibility; and
- When not assigned incident command responsibility, to support and enable local staff in managing incident response operations by filling select ICS roles within the Incident Command Post (ICP) or Emergency Coordination Centre (ECC).

7.4 Government of Alberta Response

The standard response escalation model in Alberta is based on the impacted jurisdiction requesting support from the next level above them in the response hierarchy; this is also called a 'pull' model. There will however be circumstances where the province will recognize the need to assist before such a request is made.

Requests for assistance from a local authority to the GoA will typically follow established processes, procedures, and communications channels to reach responsible departments. A local authority (through the DEM or other duly authorized elected officials) may initiate a request for assistance through the AEMA Field Officer or the POC. Where a specific department or ABC has a role in or responsibility for addressing the request, it will be forwarded to them for action.

Departments that receive local authority emergency requests for assistance directly should inform the POC as soon as practicable. This allows for the development of situational awareness and, should the incident have collateral or cascading impacts beyond the responding department's mandate, it enables the early engagement of other emergency management stakeholders, including within the GoA.

7.4.1 Government of Alberta Strategic Response Priorities

In all emergencies, the GoA will pursue the following strategic priorities:

1. Save lives and reduce suffering;
2. Protect property;
3. Protect the environment;
4. Reduce economic and social losses;
5. Maintain public confidence through effective incident management, including the timely and accurate provision of information to Albertans; and
6. Enable rapid and comprehensive recovery.

It should be noted that specific response priorities may also be applicable depending on the hazard, jurisdiction, or other factors. In these instances, response priorities should be consistent with the above strategic response priorities.

In the event of a widespread emergency, some areas may be ready to commence recovery operations while other areas remain in a life-threatening situation. The role of the GoA in these complex circumstances is to ensure that resources and efforts are effectively prioritized, with life safety always being paramount. The scope, scale, and geography of an incident or incidents will also act as influencing factors in determining when, how, and where the GoA is best able to influence or achieve these strategic priorities.

7.4.2 The Provincial Operations Centre

The POC is the provincial command, control, and coordination facility shared by all GoA public safety stakeholders. As the coordinating organization for the GoA, AEMA is responsible for ensuring the POC is maintained ready for use at all times and that the personnel from across the

GoA with roles in the POC are trained to operate as a team, capable of effectively utilizing the incident and decision-support tools provided through the POC.

The POC is organized and operated using ICS structures and doctrine to serve the needs of the GoA at the operational level of response and information coordination. This model forms the basis of the GoA's response to consequence management and GoA business continuity incidents. The POC is staffed by trained personnel from the GoA to fill the core ICS functional roles (Command, Operations, Planning, Logistics, and Finance and Administration) as well as by representatives from GoA departments, federal government departments, and cooperating agencies.

Following the 2017 Kenow wildfire, a review and analysis of response and recovery efforts recommended AEMA and the POC widely share Situation Updates and Common Operating Picture Reports (COPR) with all municipalities and agencies involved to improve situational awareness.
(2017 Kenow Report: Recommendation #9)

The responsibilities of the POC during emergencies and disasters include, but are not limited to:

- Development and management of the Common Operating Picture Report (COPR);
- Provision of a facility wherein public safety representatives and partners such as departmental consequence management officers (CMOs), federal government, industry, and CSO representatives may conduct coordination (face-to-face or virtually);
- Through a coordinated approach, provide assistance, support, and where necessary and appropriate, direction to local authorities to stabilize the situation and minimize impacts on Albertans; and
- Support communications for the provincial response to the emergency.

The POC watch station is staffed 24/7 and acts as the primary all-hazards emergency management information intake centre for the GoA. It does not replace, assume priority over, or discharge the responsibility of local authorities or other responsible parties to report to the appropriate reporting centres (e.g. the Environmental and Dangerous Goods Emergencies call line). The POC monitors the province as well as incidents and events outside Alberta, with the potential to impact Albertans at home and abroad. The POC uses a variety of information channels to build, maintain, and ensure shared situational awareness. These include but are not limited to other GoA duty/operations centres, GoA regionally deployed staff (e.g. AEMA Field Officers), open-source media, social media, as well as community and industry partners.

Provincial Duty Officers collect, record, and assess incoming information and then, as appropriate, route that information to relevant stakeholders. Much of this work is done within the

POC's incident management software, the Alberta Disaster Local Area Network (ABDLAN). The POC issues a Daily Situation Report (DSR) that is shared widely with stakeholders across the province. During incidents, the POC will adopt an operating rhythm with scheduled release times for various incident reports, the COPR being the most widely shared.

The POC can be contacted at ma.poc@gov.ab.ca or 1-866-618-AEMA (2362).

7.4.3 POC Operational Levels

The POC is the GoA's primary emergency management and information coordination centre. Within AEMA, the Director of Central Operations has delegated authority to elevate the POC. This will normally be done in consultation with the Executive Director of Provincial Operations and/or the Managing Director of AEMA.

POC Operational Levels	
Level 1: Routine Operations	At Level 1, the POC maintains the watch station alone. Provincial Duty Officers monitor the province for emergencies. Any ongoing incidents are resolved at the local level.
Level 2: Augmented Operations	At Level 2, an incident has occurred that is being appropriately managed by local authorities. However, it has the potential to disrupt community functioning and requires a rapid and coordinated provincial response or conditions are being monitored that have the potential to require a rapid and coordinated provincial response (e.g. severe weather, wildfires). Key AEMA personnel augment the POC watch station. CMOs with legislative responsibility and/or mandate are notified.
Level 3: Mandatory Key GoA Coordination	At Level 3, a significant incident that is likely to cause or has caused injury or harm to Albertans, property, the environment, or the economy is likely to occur or has occurred. Key AEMA personnel and CMOs with legislative responsibility and/or mandate staff the POC. Federal and trans-border partners are notified. Lead, supporting, and coordinating organizations are assigned.
Level 4: Mandatory Full GoA Coordination	At Level 4, a very significant incident has occurred that is causing a full disruption of community functioning and has caused significant harm to Albertans, their property, the environment, or the economy. The POC is fully staffed, including all available AEMA staff and all CMOs. Federal and trans-border partners are notified.

Recommendation to elevate the POC will be on any one of the following conditions:

- A critical incident (see below) has occurred;
- A coordinated GoA response is required;
- The GOA BCP and/or the Cross-Government Coordination Team (CGCT) have been activated; or
- A GoA department has requested the POC be elevated.

A critical incident that will lead to an assessment of POC readiness requirements and operational levels could include:

- Any occurrence where a community has requested assistance from the GoA, is likely to request assistance, or where there has already been a major deployment of GoA resources;
- A single incident with a large number of fatalities and/or injuries;
- Any evacuation that cannot be accommodated within the community or where the community activates its Municipal/First Nation Emergency Plan or components thereof;
- A disruption, or probable disruption, of critical community services or infrastructure such as fire-fighting response, police services, hospital services, ESS, utilities, major transportation routes, or emergency management systems;
- An incident where the public might reasonably expect the GoA to be actively engaged in the response, assisting impacted communities or interests;
- A significant GoA business continuity disruption has occurred that has resulted in an activation of the GoA BCP; or
- A major incident outside of Alberta that may have the potential to involve or affect a large number of Albertans (e.g. air crash or earthquake in British Columbia) or where assistance may be requested from the GoA.

The POC operational level could also be increased in support of a planned event, such as a dignitary's visit or significant provincial events.

7.4.4 POC Notification and Response Procedures

Notification processes and procedures are initiated once the POC becomes aware that a critical incident has occurred, or could potentially occur.

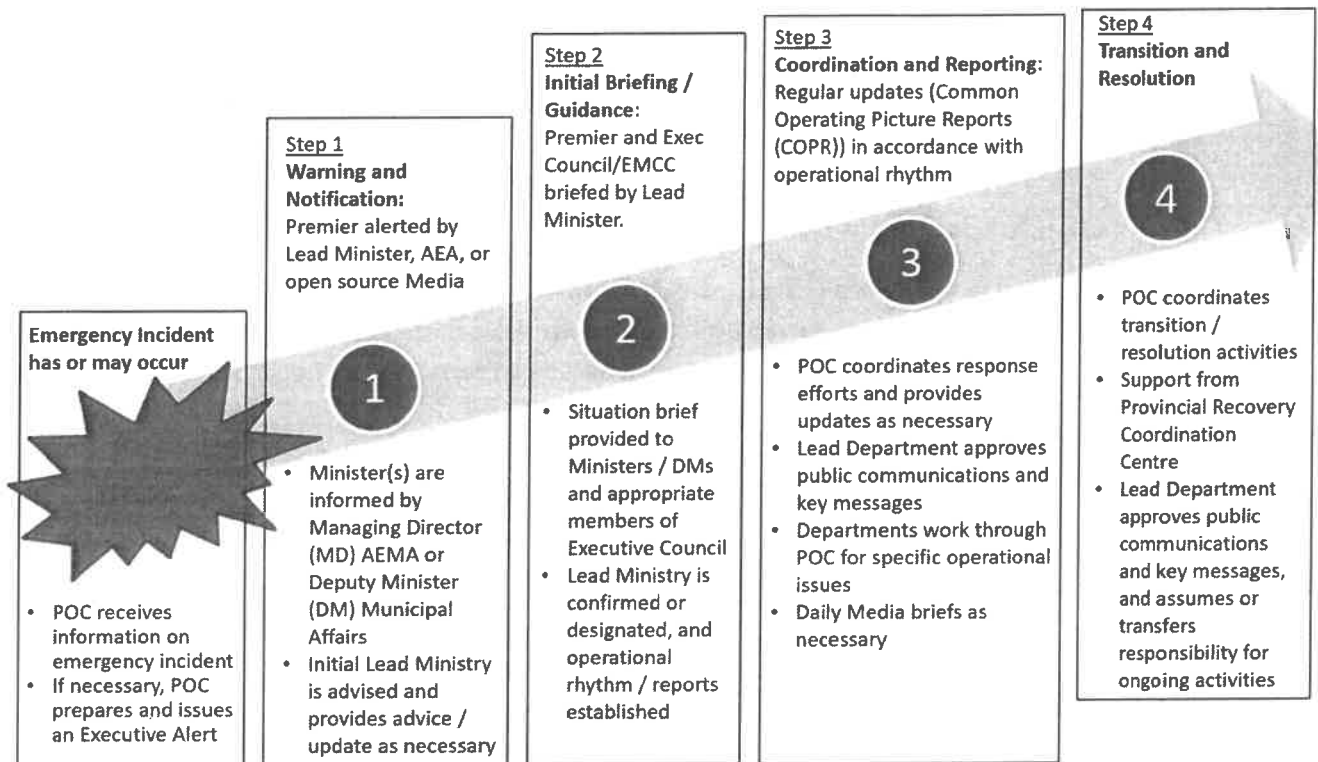


Figure 6 POC notification and response procedures.

7.5 State of Emergency

The Lieutenant Governor in Council may declare a State of Emergency (SOE) relating to all or any part of Alberta. Under a SOE the minister responsible for the EMA has access to a wide range of extraordinary powers. If a SOLE was in effect for the impacted area subsequently included under a SOE, the Minister has the option to:

- Use the declaration of SOE to provide that the declaration of a SOLE ceases to have any force or effect, thereby the province assumes full authority over the emergency.
- Permit the SOLE to remain in place and allow the local authority to continue to manage the emergency within the geographic bounds of the SOLE declaration and with continued full access to the extraordinary powers.

Where the Minister opts to allow the SOLE to continue, if there is any conflict in direction between the local authority and the province, the latter will prevail. The importance of strong communication, cooperation, and collaboration between provincial officials and the local authority cannot be overstated.

The Minister retains the authority to cancel a SOLE at any time, regardless of a SOE declaration or not. Sections 18 through 20 of the EMA provide specific details on making and/or terminating a SOE, as well as the powers that may be exercised by a local authority once a SOE has been declared.

7.6 Provincial Supports to Local Authorities

The GoA can offer a range of response supports to communities. GoA regional staff, field officers, and technical specialists can be deployed to provide advice and assistance. The POC can support communities with incident information and consolidated reporting, the deployment of equipment, material, and personnel from provincially-owned assets (e.g. the Provincial Stockpile, Structural Protection Units, etc.) to those held by non-GoA stakeholders (e.g. municipal fire apparatus and crews), and the identification of resources available to be contracted by the requesting jurisdiction.

7.6.1 Situational Awareness Reporting

The POC receives, gathers, analyzes, and shares incident-related information to develop and maintain shared situational awareness amongst incident participants and stakeholders. The POC utilizes a variety of tools and reports to achieve this, some intended for and distributed solely within the GoA, while others are aimed at wider external audiences. Key amongst these are the:

- POC DSR – issued daily. Provides a broad scan of current events, ongoing incidents, media clips, and select emergency management links;
- COPR – typically issued daily during Level 2 and higher incidents and may include geospatial information systems (GIS) products. Sent to internal GoA and external non-GoA partners;
- POC Incident Update (PIU) – issued as necessary to provide important and time-sensitive incident information and may include GIS products. Typically distribution will mirror that of the COPR; and
- Executive Summary (EXSUM) – typically issued daily during Level 3 and higher incidents, internal to the GoA.

GIS products created by the POC will employ the Canadian All-Hazards Symbology where possible.

7.6.2 Government Field Officers and Agency Representatives

In the event of an emergency, assistance to local authorities may be provided through GoA Field Officers or agency representatives. In many cases, these supports will be drawn from GoA regionally-based departmental offices.

AEMA has Regional and First Nations Field Officers positioned across the province. They work closely with their assigned communities with a particular emphasis on preparedness. As such, they have strong established relationships and will normally be deployed based on a direct call for assistance from the DEM to their respective Field Officer(s). Other GoA department personnel could deploy to an incident based on a direct call to a regional office, or as a request for support made through the POC. Deployed GoA Field Officers and agency representatives also act as information conduits between the POC and the local authority.

Field Officers and agency representatives do not assume responsibility for local response to the emergency; they merely act as the GoA liaison and advise and assist the local authority.

7.6.3 The GoA/AEMA Incident Support Team

The Incident Support Team (IST) is a scalable cross-functional team available to deploy at relatively short notice to any ICP/ECC within Alberta or even to a neighbouring jurisdiction dealing with an emergency or disaster. While the core of the IST is drawn from AEMA field personnel, other GoA departments may be included based on the needs of the impacted community or communities. The IST is self-sufficient for up to 72 hours. The authority to deploy the IST rests with the Managing Director of AEMA. If the Managing Director is not available, the Executive Director Operations AEMA, or the Director Field Operations AEMA, can in that order, approve a deployment.

Following the 2017 Kenow wildfire, a review and analysis of response and recovery efforts recommended bolstering the Incident Support Team (IST) program to include the addition of specific GoA Public Affairs representatives, to ensure seamless coordination of public messaging with the responding jurisdictions. (2017 Kenow Report: Recommendation #6)

The purpose of the IST is to improve the effectiveness of response actions at the local and provincial levels. The IST contributes to this by:

- Reinforcing the ICP/ECC with trained emergency management practitioners that are capable of either filling key ICP/ECC roles or mentoring/guiding ICP/ECC personnel in the performance of their duties;
- Providing a bridge capability until the arrival of an AHIMT and thereafter facilitating the reception and orientation of the AHIMT, as necessary;
- Improving communications between the ICP/ECC and the POC to build a common operating picture and shared situational awareness;
- Improving collaboration and coordination with the POC, within the ICP/ECC, and across the area of operations; and
- Performing any other role or function with the intent of protecting and preserving life, property, the environment, and the economy.

The IST will have the ability to deliver one or more of the following supporting services to an activated ICP/ECC:

- **Command:** Where assessed as necessary and/or desirable the IST is capable of performing an incident command function. This would normally only be required in a situation where the local authority has requested this type of support, or the province has declared a SOE and has assumed responsibility for leading the local response;
- **Liaison:** A core function of the IST. By ensuring the accurate, timely, and coordinated flow of incident information, the IST contributes to the development and maintenance of shared situational awareness;
- **Incident Communications:** When deployed with the Major Event Support Apparatus (MESA) vehicle, the IST can offer a very robust suite of communications that can support both an ICP/ECC or incident site;
- **Planning:** The IST will include staff with deliberate planning skills and experience in the development of Incident Action Plans;
- **Logistics:** The IST is capable of acting as a conduit to the POC to assist the local authority in sourcing logistical supplies and services;
- **ESS:** The AEMA ESS Section is capable of deploying staff with the IST to provide additional ESS support to the local authority's emergency management and ESS teams;
- **Public Communications:** Communications and Public Engagement (CPE) is capable of deploying staff with the IST to provide public communications support to a local authority, or under a SOE, to lead and synchronize local communications with those of the GoA; and
- **Recovery Coordination:** AEMA Recovery is capable of deploying Recovery Coordinators with the IST to initiate recovery planning and preparation with affected local authorities.

7.6.4 Provincial All-Hazards Incident Management Team

CAN-TF2 is Alberta's only provincially controlled AHIMT. CAN-TF2's primary responsibility is to train and maintain a nationally deployable Heavy Urban Search and Rescue (HUSAR) team, including a command and control element. CAN-TF2 receives funding from the Government of Canada to deliver this highly trained HUSAR capability and is one of four such teams located across Canada.

The HUSAR capability also includes a command and control function. With the support of and funding from the GoA, CAN-TF2 has augmented the HUSAR command and control element to create a very capable AHIMT. This team has been successfully deployed and employed by the province during a number of significant disasters that have occurred over the last decade.

There are two advantages that the CAN-TF2 AHIMT has over the Regional AHIMTs:

- CAN-TF2 is maintained at a higher level of readiness and represents an assured deployable capability; and
- CAN-TF2 personnel can typically remain on task for a longer duration, with less requirement for rotation or backfill.

These advantages may be offset by the fact that a regional AHIMT will generally be closer to the community or area in need of assistance and its members will possess more local knowledge.

In most circumstances, CAN-TF2 will be deployed by the POC to either augment and/or replace a Regional AHIMT. A CAN-TF2 deployment will be directed and overseen by the GoA; if a community requires this level of incident management support and a Regional AHIMT was either not available or not sufficiently robust to meet the demand, a request for CAN-TF2 deployment would be sent to the POC.

7.6.5 Logistics Support

Sourcing of needed resources to one or more affected local authorities beyond what is available through integral resources or mutual aid or assistance agreements will be coordinated at the POC through the Logistics Section.¹⁴

Requests to the POC for resources should be made only after all local sources (including the private sector) have been exhausted. Coordination in this manner reduces duplication of effort. Having exhausted local and mutual aid avenues for support, and where a local authority is still

¹⁴ Alberta Wildfire Management Branch as an AAHJ has sole responsibility for the procurement, allocation, and management of all wildfire resources. The Alberta Wildfire Coordination Centre oversees wildfire resource management and is able to access national and international resources through the Canadian Interagency Forest Fire Centre.

unable to achieve the desired effect in the face of an impending or ongoing emergency, the local authority will provide a request detailing the following information either to an assigned AEMA Field Officer or directly to the POC:

- Nature of the problem;
- Desired effect;
- Detailed item description including quantity, kind, and type, if known, or a description of required capability and/or intended use if not:
 - If suitable substitute resources or preferred sources exist, these should also be indicated; or
 - If the resource is not a common or standard incident resource, then the requestor should provide detailed specifications.
- Required arrival date and time;
- Required delivery or reporting location;
- The position title of the individual to whom the resource should report; and
- Any incident-specific health or safety concerns (e.g. vaccinations, adverse living/working conditions, or identified environmental hazards).

Note that logistics support is not limited to physical material. Resources include (but are not limited to) the following (not all will be sourced through POC Logistics):

- Trained and equipped personnel;
- Services;
- Equipment;
- Supplies and consumables;
- Infrastructure;
- Information; and
- Specialist advice.

The requesting authority is responsible for all costs associated with the request. These costs may be reimbursed in whole or in part under GoA disaster assistance regulations.

7.6.6 Sourcing

Upon receipt of a request for logistics support, the Logistics Section will initially attempt to fill the requirement from existing GoA resources. If this is impossible, the Logistics Section will then attempt to fill the requirement from Standing Offer Agreements. Finally, if the requirement still cannot be fulfilled, the Logistics Section will fill the requirement from the open market.

7.7 Emergency Social Services and Mass Care

In 2016, the GoA released the Provincial ESS Framework. This framework establishes the organizational structure and processes underpinning a coordinated provincial approach to ESS. It supports ESS partners by facilitating coordination and cooperation, outlining roles, and articulating principles, policies, and guidelines. It also supports ESS partners in fulfilling their respective mandates, including developing their own ESS plans and policies.

Following the 2013 southern Alberta floods, a review and analysis of response and recovery efforts recommended development and implementation of a Provincial Emergency Social Services program. (2013 Southern Alberta Floods Report: Recommendation #4)

Every emergency has a human dimension, which compounds the effects of an emergency or disaster. The provision of social support actions (e.g. food, shelter, psychosocial support, etc.) is a local authority's responsibility. However, the scale or complexity of the emergency may be beyond the capabilities and resources of the local authority, at which point support from the province may be requested. It is also important to note that this support is not just focused on the impacted community, but may also be needed by those providing mutual aid during an incident.

As of fall 2020, AEMA has assumed the GoA lead in the development, delivery, implementation, and maintenance of the provincial ESS program. This program is both external (local authorities) and internal (cross-GoA departments) in scope and area of responsibility.

External-facing provincial ESS program includes, but are not limited to:

- Development and delivery of ESS education and training;
- Support in the development and delivery of emergency management exercises;
- Coaching and mentoring local authority ESS staff and volunteers;
- Assisting local authorities in the development of ESS-matters for local authority emergency management or emergency response plans;
- Assisting local authorities in the planning and conduct of evacuation and mass care operations;
- Assisting local authorities in the planning and conduct of re-entry operations;
- Supporting local authorities and ESS-stakeholders and partners in initial community recovery operations;
- Continued development and delivery of the My Alberta Emergency Registration System and the Registration and Reception Centre Program;
- Deploying AEMA ESS-Incident Support Team staff to augment/reinforce or support local authority ESS staff during large-scale or complex emergencies; and

- Coordinating provincial ESS-specific mass care operations during large-scale or complex emergencies or disasters.

The internal to GoA ESS program coordinates cross-GoA ministerial actions related to the provision of ESS support, including but not limited to:

- Coordination of psychosocial support to impacted communities; and
- Coordination and delivery of the Disaster Transitional Accommodation Plan.

8.0 Communications

8.1 Public Alerting

Generally, public alerting is the process by which mass warnings of an impending or ongoing emergency are issued to members of the public by local, regional, or national authorities.

There are two large-scale alerting systems in Canada, the Alberta Emergency Alert (AEA) started in 1992 and the Alert Ready system, operated by Pelmorex (the Weather Network), started in 2010. Additionally, some communities and organizations use complementary private-sector based alerting systems to reach a smaller, targeted audience, such as residents and employees, with specific messaging. These complementary systems are often dual-purpose, serving additional non-emergency routine notification functions.

The AEA program issues alerts for unexpected and unusually dangerous hazards, weather incidents, AMBER Alerts, and other emergencies that could pose an immediate threat to life in Alberta. This life-saving network warns Albertans of an occurring or impending emergency or disaster and tells them what action to take to protect themselves and their families.

AEMA maintains the AEA system; however, Alberta communities, select GoA departments, and Environment and Climate Change Canada represent the primary users responsible for issuing, updating, and cancelling alerts through the system. The GoA can issue and manage alerts on behalf of Alberta communities if needed¹⁵.

The Alert Ready system, which operates in the rest of Canada, expanded in 2015 when the Canadian Radio-television and Telecommunications Commission mandated that all radio and TV broadcasters must carry emergency alerts. In 2018, the system was updated to include Wireless Public Alerting (WPA) which transmits the most immediate and serious alerts directly to mobile smartphones using LTE networks. AEA collaborates with the Alert Ready system to transmit emergency alerts via WPA.

Emergency public alerts in Alberta are distributed via a number of means:

- Radio (including amateur radio) and television;
- The AEA mobile application;

¹⁵ While the GoA (AEMA) may issue the alert on behalf of a local authority, the local authority maintains ownership of the alert and the information therein. In order to maintain public trust and confidence in AEA as an emergency alerting system, AEMA will not issue an alert that does not conform to the established criteria for issuance:

- The life or safety of people is at risk.
- The risk is immediate.
- The alert will provide critical and/or lifesaving information.

- WPA direct to consumers' compatible devices;
- Social media (Facebook and Twitter);
- Web-based (website) and RSS feed platforms;
- Highway, municipal, and private road signs;
- Electronic traffic management signage; and

There is growing emphasis on how alerting authorities can work better together, using a systems of systems approach and cross-border emergency alerting protocols.

Finally, advancing technology provides new opportunities to reach the public with emergency alert messages. These new communication channels will appear with the development of Internet-Protocol based technology to reach computers, and the Internet of Things (IoT) using personal assistants such as Google Home and Alexa, Sirius XM, and vehicle radio data systems. 5G networks will eventually increase reliability, lower latency, and increase connectivity, by providing access to IoT technology.

8.2 The Alberta First Responders Radio Communication System (AFRRCS)

The AFRRCS project was initiated in 2007. In July 2016, AFRRCS became operationally available for use by all first responder agencies within Alberta. First responder agencies are presently migrating to AFRRCS as a replacement for their existing radio-communications systems.

The AFRRCS system is based on 700MHz spectrum; Harris based P25, digital trunked, voice, and data radio network to be shared and interoperable with first responder agencies across Alberta. The system is comprised of 333 remote radio sites distributed across Alberta and tied together with a combination of GoA owned microwave data links, leased data services, and GoA very small aperture terminal (VSAT) two-way satellite ground stations. The system presently provides state-of-the-art Land Mobile Radio services enabling first responders with the latest development in public safety communication and system interoperability. AFRRCS Operations, Maintenance, and Sustainability, a team comprised of GoA employees and contractors, has the responsibility of delivering these services and maintaining the overall network across the province.

Following the 2016 Wood Buffalo wildfires, a review and analysis of response and recovery efforts recommended enhancing internal communications interoperability with key stakeholders and the use of technology. (2016 RMWB Report: Recommendation #11)

In the event of a significant emergency, the POC can request the deployment of AFRRCS equipment and staff. AFRRCS has a reserve radio cache consisting of 400 handheld radios as well as two Site-on-Wheels (SOWs) transmitter/receiver stations. The SOWs are fully featured four channel, 700MHz P25 trunked mobile sites with satellite backhaul to the network core providing quick deployment of portable communications coverage virtually anywhere in Alberta.

8.2.1 Amateur Radio

Alberta has an extensive amateur radio network that consists of trained members with a wide range of communications equipment, including repeaters, licensed to operate on specific frequencies in most of the bands. This network of volunteers has been leveraged to support emergency communications within the province during incidents where other means of communications have been impacted or impaired. Amateur radio can assist in communications with first response agencies and the public.

8.3 Government of Alberta Crisis Communications

The GoA office of CPE staffs the public information office for a GoA response. A large, complex incident will impose significant information-sharing demands. The ability to share the right information with the audience that needs it to support both professional and personal decision-making and ultimately to ensure the safety of all persons impacted by the incident is crucial. Establishing and resourcing a public information office that is appropriate to the needs of the incident cannot be overstated. Organizations that do this effectively build trust and credibility. According to the Centre for Disease Control and Prevention 'Organizations with well-established credibility can maintain open lines of communication with their audiences. They can listen to the public and respond to questions and concerns. They can steadily correct misinformation, develop new messages, and reassure the public that the agency is working hard to respond to people's needs. Once lost, credibility is difficult to regain.

Following the 2011 Slave Lake wildfires, a review and analysis of response and recovery efforts recommended build provincial and local capacity, competencies, and strategies for crisis communications. (2011 Slave Lake Report: Recommendation #11)

9.0 Recovery

Communities affected by the disaster are in the best position to articulate their needs and leverage resources to support their recovery. As a result, and in accordance with the LEMR, local authorities are responsible for leading their recovery. The role of the province is to connect subject matter experts with local leadership and to support community recovery and decision-making, where authorized by provincial legislation.

Recovery activities may commence while a community is still involved in responding to an incident, the majority of these activities will occur after the emergency or disaster incident has stabilized or ended.

9.1 The Provincial Recovery Framework

The GoA Provincial Recovery Framework describes the recovery function in the GoA's emergency management system. It is intended to clarify how the GoA will connect and support all emergency management partners in recovery in an all-hazards framework. The purpose of the framework is to:

- Provide strategic guidance on how the GoA will approach disaster recovery;
- Identify recovery stakeholders and their roles and responsibilities as well as how they will be engaged and supported; and
- Identify and formalize the strategies and tools that are used to support recovery stakeholders before, during, and after disaster incidents.

The GoA Provincial Recovery Framework is issued as an Annex of the AEP under a separate cover. Information on how to access the Provincial Recovery Framework is outlined in Annex F.

9.2 Government of Alberta Recovery Support

Communities seeking additional information about specific recovery topics may consult the Community Recovery Guide (CRG). Developed by the AEMA, the CRG is intended to assist communities in considering different approaches, concepts, and remembering key actions with respect to recovery. If the incident is of such a magnitude that it exceeds the capacity of the local authority, or if significant recovery coordination across the GoA is necessary, the Provincial Recovery Coordination Centre (PRCC) may be mobilized to provide additional cross-government supports.

Led by the AEMA, the PRCC acts as the focal point to share and disseminate information concerning recovery. When the POC is elevated and the incident is response-activity focused, the

PRCC will coordinate their actions and information through the POC. When the incident has stabilized and conditions for transition to recovery have been met, or the POC reverts to routine operations (Level 1), the PRCC will assume the lead for internal to GoA coordination and flow of recovery information. The PRCC coordinates the implementation of decisions and assists in empowering communities to lead their recovery. The PRCC is also the central body for the following activities during recovery:

- Preparing the Order-In-Council and securing recovery funding for GoA departments and local authorities;
- Maintaining GoA incident communication, situational awareness, and information sharing; and
- Coordinating supports for shared GoA recovery activities, issues, or gaps that may span across jurisdictions and stakeholders.

The PRCC continually monitors for and identifies potential recovery issues, remaining engaged with GoA partners during disaster response through support in the POC. Once the response to the disaster begins to demobilize, the PRCC will assume some of the coordination responsibilities from the POC, as required, as the incident transitions into recovery.

9.2.1 Disaster Financial Assistance

Another component of provincial recovery is the provision of financial assistance for eligible expenses (repair, restoration, and emergency operations) and costs incurred because of response and recovery efforts. AEMA manages the Treasury Board and Finance approved funding envelope on behalf of the GoA. The agency is also responsible for managing the cost-sharing of recovery expenses with the federal government through the Disaster Financial Assistance Arrangements (DFAA).

The two primary programs for financial assistance for public and private sector costs that result from a disaster are the Disaster Recovery Program (DRP) and the Municipal Wildfire Assistance Program. Where either or both of these grants are approved, impacted communities and GoA departments can apply for financial assistance related to recovery expenses. Provincial funding is only provided if an incident meets the designated conditions, which conclude either that the incident meets the criteria to be considered extraordinary, and/or; insurance coverage was not readily available or reasonably priced. Implementation and administration of these programs are guided by program guidelines including the Government of Canada's DFAA, the GoA's Disaster Recovery Regulation (DRR), and the Alberta Disaster Assistance Guidelines (DAG).

10.0 Continuous Improvement and System Modernization

Throughout the emergency management cycle, all emergency management stakeholders should identify opportunities for cooperative partnerships to improve disaster management outcomes. The following section acknowledges opportunities for improvement will be identified through both an evaluation of lessons learned and assessments of the current systems used to manage disaster risk.

10.1 Post-Incident Assessment

One of the cornerstones of a sound emergency management program or system is that it fosters continuous improvement through a comprehensive and transparent PIA. Professional development coupled with a progressive and challenging training regime serves to build both individual and team skills and confidence. A learning organization is skilled at creating, acquiring, and transferring knowledge, and at transforming its structures, processes, and procedures to reflect newly gained knowledge.

In the field of emergency management where organizations are increasingly 'tested by fire', the ability to learn from both failure and success, to adapt and improve, and to be significantly better prepared for the next disaster, is vital. This applies equally to the individual, organizational, program, and system levels.

One of the most common tools used to support continuous improvement is the PIA. While a PIA can be approached in different ways, it should, as a minimum, incorporate the following elements:

- Construction of an incident timeline;
- Identification of significant occurrences along that timeline;
- Documentation of key decisions taken in the context of information available at the time of the decision;
- Observations from incident participants;
- Analysis of material to identify strengths/successes to sustain and weaknesses/failures to remedy and improve upon; and
- Recommendations where necessary and appropriate, aimed at improving an organization's program, plans, and procedures.

Before initiating a PIA, it is important to determine whether there is any standard, objective, and/or subjective, against which the actions and performance of organizations involved in the incident will be measured. Examples could include:

- Canadian Standards Association Z1600 - Emergency Management and Business Continuity Programs;
- ICS Canada Operational Description;
- EMA/GEMR/LEMR requirements; or
- The Alberta Incident Management System (AIMS) (when issued).

Normally these elements will be consolidated into a formal report, presented to the organization's leadership for review and consideration of actions in response to the report's recommendations. How an organization chooses to respond to a PIA will depend on the scope of the recommendations. Where these are simple to adopt, the action plan might be easily communicated through normal processes. In the case of a PIA for a complex incident, a formal action or implementation plan is usually required. This plan will detail:

- The corrective action to be implemented;
- Who has primary responsibility for the corrective action;
- A timeline for implementation; and
- The reporting mechanism and/or frequency of reporting to leadership on the status of the action plan.

While a smaller organization might find conducting a formal, documented PIA to be a daunting task, it need not be. The scope and scale of a PIA can be influenced by several factors, including but not limited to: the size of an organization, the level of its engagement, the experience of the personnel involved, in addition to their respective levels of training, both individual and as a team.

The benefit of producing a documented PIA report is that it can be referred to in future similar incidents to guide incident management actions, where appropriate. This ability to draw on a documented comparable incident reduces an organization's reliance on the experience and historical knowledge of specific individuals.

For the GoA, a formal PIA should be undertaken after every Level 3 or 4 POC activation and after the annual provincial emergency management exercise. PIAs may be led by GoA staff or, for more significant incidents (e.g. 2011 Slave Lake wildfire, 2016 Wood Buffalo wildfires), by a contracted third party. The PIA report should be disseminated to all GoA public safety partners. For more significant incidents, these reports may be publically released at the discretion of the Minister of Municipal Affairs.

GoA departments as well as ABCs should adopt a defined PIA process to be followed after any emergency or disaster. The results of this work will inform the higher-level GoA or provincial PIA.

All action items that result from the GoA or provincial PIA report will be managed and monitored by AEMA.

10.2 System Modernization

This section details initiatives currently under development, which are significant to the functioning of the Alberta emergency management system. The purpose of introducing these items is to provide a clear roadmap for the future to Alberta's emergency management stakeholders. While detailed information on the below items will be forthcoming and circulated as appropriate to stakeholders for input, an overview of each component is provided to prompt dialogue in support of the modernization of Alberta's emergency management system.

10.2.1 Alberta's Emergency Management Training System

The Emergency Management Training System (EMTS) is envisioned to be a core component of the broader provincial emergency management system. The GEMR directs that AEMA shall conduct or facilitate training for employees of the government, municipalities, or for other persons who have functions and responsibilities under the GEMR. It also directs that AEMA may establish training guidelines for business continuity and consequence management training as set out in the AEP. With this in mind, an implied responsibility exists for AEMA to oversee the development of the EMTS. It is important to note that this does not mean that AEMA is solely responsible for all aspects of the EMTS; rather it is a shared responsibility with other key stakeholders, including those internal to and external from the GoA.

The GoA and AEMA's focus on emergency management training is largely weighted towards the design, development, and delivery of stand-alone courses. The demand for emergency management training in Alberta continues to increase. Recognizing this, considerable effort has been made to improve both the quality of these offerings as well as the options for delivery. Collective training, normally considered advanced training, occurs with less frequency but is recognized as a core component of the EMTS.

The professionalization of emergency management in Canada has been matched by a commensurate improvement in the range and quality of academic program offerings. Emergency management practitioners can pursue programs that result in the awarding of certificates, diplomas, as well as bachelor's and master's degrees. It is recognized that these programs are playing key roles in and are of growing importance to efforts at building a stronger and more professional emergency management system in Alberta. Where possible, appropriate, and mutually beneficial, AEMA and other GoA departments will collaborate with the institutions delivering these programs. For those located in Alberta, AEMA can endorse the institution's program through an accreditation process.

Alberta is also engaged with Public Safety and Emergency Preparedness Canada and federal, provincial, and territorial partners to re-invigorate the National Emergency Management Training

Working Group. This group will look to develop additional national professional standards, core competencies, and equivalencies to bring further clarity and coherence to the national emergency management learning and development system. AEMA's review of the Alberta EMTS will help to inform and influence those discussions.

10.2.2 The Alberta Incident Management System

To address long-standing gaps within foundational emergency management doctrine in Alberta, in 2020 AEMA began the development of the Alberta Incident Management System (AIMS). AIMS is intended to provide all emergency management stakeholders in the province with a common understanding of the organization and structures that will be adopted in Alberta, as well as the processes, procedures, and terminology that will be employed to prevent, mitigate, prepare for, respond to, and recover from emergencies and disasters.

AIMS is underpinned by ICS and draws heavily from the National Incident Management System (NIMS) developed and employed by the United States Federal Emergency Management Agency (FEMA). The guiding principles of AIMS include:

- **Flexibility:** AIMS components are adaptable to any situation, from routine local emergency incidents to more complex significant incidents involving multiple jurisdictions and orders of government, to planned special events. Flexibility allows AIMS to be scalable and, therefore, applicable for incidents that vary widely in terms of hazard, geography, demographics, climate, cultural, and organizational authorities;
- **Standardization:** AIMS defines standard organizational structures that improve integration and connectivity among jurisdictions and organizations. AIMS defines standard practices that allow incident personnel to collaborate and cooperate effectively. AIMS relies on common terminology, which enables effective communication; and
- **Unity of Effort:** Means coordinating activities among various organizations to achieve common objectives. Unity of effort enables organizations with specific jurisdictional responsibilities to support each other while maintaining their authority.

AIMS will seek to guide all levels of government, CSOs, and the private sector to work together to prevent, protect against, mitigate, respond to, and recover from incidents. The primary components of AIMS include:

- **Command and Coordination:** Describes leadership roles, processes, and recommended organizational structures for incident management at the operational and incident support levels and explains how these structures interact to manage incidents effectively and efficiently. Incident command and coordination consist of four areas of responsibility:

- Tactical activities to apply resources on-scene;
 - Incident support, typically conducted at ICPs and ECCs, through operational and strategic coordination, resource acquisition and information gathering, analysis, and sharing;
 - Policy guidance and senior-level decision making; and
 - Outreach and communication with the media and public to keep them informed about the incident.
- **Resource Management:** Describes standard mechanisms to systematically manage resources, including personnel, equipment, supplies, teams, and facilities, both before and during incidents to allow organizations to more effectively share resources when needed.
 - Resource typing is defining and categorizing incident resources by capability. Resource typing definitions establish a common language for discussing resources by defining minimum capabilities for personnel, teams, facilities, equipment, and supplies. Resource typing enables communities to plan for, request, and have confidence that the resources they receive have the capabilities they requested. Alberta has yet to adopt a standardized emergency management resource typing catalogue;
 - Resource management also included qualifying, certifying, and credentialing personnel. Led by an AHJ, it ensures that personnel deploying through mutual aid agreements have the knowledge, experience, training, and capability to perform the duties of their assigned roles. These steps help to ensure that personnel across the province are prepared to perform their incident responsibilities based on standard criteria;
 - Jurisdictions and organizations should work together before incidents occur to develop plans for identifying, managing, estimating, allocating, ordering, deploying, and demobilizing resources. The planning process includes identifying resource requirements based on the threats to, and vulnerabilities of, the jurisdiction or organization; and
 - Planning also includes developing alternative strategies to obtain needed resources. Resource management strategies that planners should consider include:
 - Stockpiling resources;
 - Establishing mutual aid agreements to share resources and services between jurisdictions or organizations from neighbouring jurisdictions;
 - Determining how and where to reassign existing resources from non-essential tasks; and

- Developing contracts to acquire resources from vendors rapidly when needed.
- **Communications and Information Management:** Are the systems and methods that help to ensure that incident personnel and other decision-makers have the means and information they need to make and communicate decisions. The introduction and adoption of the AFRRCS, a two-way radio network for first responders in municipal, provincial, and First Nations agencies, has vastly improved the state of incident communications across the province. AFRRCS users include:
 - First responders, such as police, fire, and ambulance services; and
 - Secondary responders, such as public works and public transit.
 - AFRRCS enables:
 - Fully coordinated joint responses to emergency scenes;
 - Improved and integrated radio communication among first responders from different agencies; and
 - Utility of robust, resilient radio technology for day-to-day operations.
- The following principles of communications and information management support incident managers in maintaining a constant flow of information during an incident.
 - **Interoperability:** Interoperable communications systems enable personnel and organizations to communicate within and across jurisdictions and organizations via voice, data, and video systems in real-time;
 - **Reliability, Scalability, and Portability:** Communications and information systems should be reliable and scalable to function in any type of incident, regardless of location or number of participating organizations;
 - **Resilience and Redundancy:** Resilience and redundancy in communications help to ensure the uninterrupted flow of information; and
 - **Security:** Some information communicated from, among, and to incident personnel is sensitive and/or classified; inadvertent release of this information could potentially cause harm and negatively impact response efforts.

10.2.3 Provincial HIRA

The development of a provincial HIRA is led by AEMA. Following the 2019 review of AEMA's hazard assessment system, the Office of the Auditor General recommended the implementation of a system to develop and maintain a provincial hazard assessment. All GoA departments are expected to participate in, contribute to, and support the maintenance of this comprehensive, province-wide HIRA.

The objective of the provincial HIRA is to capture key observations and make recommendations based on current hazards and risks, trend analysis, emerging issues, and other topics as necessary.

As a comprehensive provincial HIRA, the intent will be to expand the process to incorporate other key stakeholders over time. The initial focus will be on capturing local HIRA data which could be followed by other non-governmental stakeholders from key provincial sectors such as oil and gas, electricity, agriculture and forestry, manufacturing, commercial transportation, food processing and distribution, construction, telecommunications, tourism, etc.

11.0 Conclusion

As disaster risks and losses are expected to increase in the future, it is vital that Alberta has a wide-ranging plan to prevent, prepare, mitigate, respond to, and recover from disasters. The AEP 2021 outlines the procedures for coordination during emergencies that apply to all emergency management stakeholder in the province, in order to support a whole-of-society approach to disaster risk management.

The AEP does not operate in isolation. It is supported by many initiatives undertaken by local authorities, regional partners, private industry, CSOs, and the provincial and federal governments.

Alberta's emergency management community will have an opportunity to provide their input into the plan through fall 2021. A revised plan will then be presented to the Minister of Municipal Affairs for approval in advance of the 2022 hazard season. We intend to release an updated plan in 2022.

We will continue Alberta's deliberate approach to improve and build capacity in the area of emergency management. We will achieve this through timely updates to the plan using a collaborative process.

Once formally approved by the Minister of Municipal Affairs, the AEP will undergo review and revision every five years. For questions about the AEP, stakeholders are encouraged to contact:

Plans Manager
Alberta Emergency Management Agency
14515 122 Ave NW
Edmonton AB T5L 2W4

Phone: 780-644-5031
Email: ma.aemaplans@gov.ab.ca
Webpage: www.aema.alberta.ca

Annex A: Emergency Management Glossary

Alberta Incident Management System (AIMS) – AIMS fills a key doctrinal gap in Alberta’s public safety system. AIMS provides a systematic, proactive approach to guide all levels of government, CSOs, and the private sector to work together to prevent, protect against, mitigate, respond to, and recover from the effects of incidents.

Accreditation - Formal recognition by an authoritative body of competence to work to specified standards. The determination of competency could be based on a variety of factors including, but not limited to, staff certifications, practical and applied experience, and demonstrated proficiency in course design and development. For emergency management in Alberta, AEMA is the accrediting authority. Accreditation will normally be targeted at educational/academic institutions and private industry organizations that wish to offer emergency management programs and training. An accredited institution would be authorized to independently develop courseware and deliver training, subject to audit by the accrediting authority.

Agency – Typically a division of government with a specific function offering a particular kind of assistance. In ICS, agencies are defined either as jurisdictional (having statutory responsibility for incident management) or as assisting or cooperating (providing resources or other assistance). Governmental organizations are most often in charge of an incident, though in certain circumstances private sector organizations may be included. Additionally, civil society organizations may be included to provide support.

Agency Administrator - The official responsible for administering policy for an agency or jurisdiction. Agency Administrators will provide direction and guidance to Incident Command or Unified Command; this can include the articulation of incident priorities. Two or more Agency Administrators can form a multi-agency coordination group.

Agency Representative - A person assigned by a primary, assisting, or cooperating government agency or private organization that has been delegated authority to make decisions affecting that agency’s or organization’s participation in incident management activities following appropriate consultation with the leadership of that agency.

All-Hazards - Emergency management adopts an all-hazards approach in every jurisdiction in Canada. The all-hazards approach increases efficiency by recognizing and integrating common emergency management elements across all hazard types, and then supplementing these common elements with hazard-specific sub-components to fill gaps only as required. As such, all-hazards does not mean preparing to address any potential hazards in existence. Rather, it

emphasizes the leveraging of synergies common across hazards and maintaining a streamlined and robust emergency management system. The all-hazards approach also improves the ability of emergency management activities to address unknown hazards or risks.

Authority Having Jurisdiction (AHJ) – An entity that has the authority and responsibility for developing, implementing, maintaining, and overseeing the ICS qualification process within its organization or jurisdiction. Only Provincial or Territorial agencies will be referred to as the Authority Having Jurisdiction or AHJ. There is only one AHJ per province or territory. The department normally responsible for ICS Canada AHJ status usually falls to the department responsible for Emergency Management or its counterpart.

Business Continuity Officer (BCO) – A person responsible for and administrator of the department Business Continuity Plan (BCP), coordinating all resumption and recovery activities following the activation of the department BCP and providing ongoing liaison with the department's Executive Management Team.

Business Continuity Plan (BCP) – A BCP is a plan that prioritizes essential services, describes mitigation measures, and coordinates and implements continuity of service strategies when a business disruption occurs.

Certification - Represents a written assurance (i.e. a certificate) that an individual or organization has successfully achieved specified requirements and is capable of performing tasks/functions/processes associated with that certification. This can include certification as a trainer to deliver a specific course, based on the completion of a Train the Trainer program.

Civil Society Organization (CSO) – Civil society refers to the wide array of non-governmental and not-for-profit organizations that have a presence in public life, expressing the interests and values of their members or others, based on ethical, cultural, political, scientific, religious, or philanthropic considerations. They can include community groups, non-governmental organizations (NGOs), labour unions, Indigenous groups, charitable organizations, faith-based organizations, professional associations, and foundations.

Collective Training (CT) – Training that integrates qualified individuals and with time, resources, doctrine, and standards, enables them to effectively perform as a team or a team of teams. In ICS this is most commonly focused on the training of functional sections (Command, Planning, Operations, Logistics, and Finance/Administration) within an ICP. Collective training prepares emergency management teams for real response and recovery operations.

Common Operating Picture Report (COPR) - An overview of a situation created by assessing and fusing information from multiple sources to support timely and effective decision-making.

Common Terminology - Normally used words and phrases, avoids the use of different words/phrases for same concepts, consistency.

Communications - Transmission of information through verbal, written, or symbolic means.

Comprehensive Recovery – Comprehensive recovery refers to the entire process of restoration to pre-disaster conditions. Comprehensive recovery by its nature requires significant amounts of time to achieve.

Consequence Management Officer (CMO) – Within the context of the GoA, a person identified by the department as their primary representative for all emergency management matters. They provide input on their organization’s policies and resource availability pertaining to the incident response. When in the POC, CMOs are also considered Agency Representatives (ARs) and must have the authority to speak for their organization, as approved by their department’s leadership.

Consequence Management Plan – A plan that sets out actions to be taken for mitigation, preparedness, response, and recovery with regard to emergencies. Within the context of the GoA, it defines the role, policies, and protocols of a department or agency across the emergency management cycle.

Coordination - To advance systematically an analysis and exchange of information among key stakeholders who have, or may have, a need to know certain information to carry out specific incident management responsibilities.

Coordinating Organization – The organization that is primarily responsible through legislation, regulation, policy, or emergency plan to coordinate and harmonize the efforts of lead and supporting organizations, other emergency management partners, and the logistic requirements necessary to resolve a particular emergency situation.

Credentialing – Documentation from an Authority Having Jurisdiction, usually in the form of an identification card or badge that identifies personnel and verifies their qualifications for a particular position.

Critical Infrastructure (CI) - Refers to processes, systems, facilities, technologies, networks, assets, and services essential to the health, safety, security, or economic well-being of Canadians and the effective functioning of government. CI can be stand-alone or interconnected and interdependent within and across provinces, territories, and national borders. Disruptions of CI could result in catastrophic loss of life, adverse economic effects, and significant harm to public confidence.

Cross-Government Coordination Team (CGCT) - The CGCT is a group of technical experts and resumption specialists that can be engaged to respond to GoA business continuity disruptions to advise on and execute those decisions made by the Deputy Ministers' Council.

Disaster - An incident that results in serious harm to the safety, health, or welfare of people or in widespread damage to property or the environment.

Disaster Resilience - The capacity of a system, community, or society to adapt to disturbances resulting from hazards or changing environmental factors by persevering, recuperating, or changing, and to reach and maintain an acceptable level of functioning.

Disaster Risk Reduction - The concept and practice of reducing disaster risks through systematic efforts to analyze and manage the causal factors of disasters, including through the mitigation and prevention of exposure to hazards, decreasing vulnerability of individuals and society, strategic management of land and the environment, improved preparedness for disaster risks, coordinated response and planning and forward-looking recovery measures.

Emergency - An incident that requires prompt coordination of action or special regulation of persons or property to protect the safety, health, or welfare of people or to limit damage to property or the environment.

Emergency Coordination Centre (ECC) - The facility at which the coordination of information and resources to support incident management activities (typically occurring at the Incident Command Post) normally takes place. An ECC may be a temporary facility or may be located in a more central or permanently established facility. ECCs may be organized by major functional disciplines (e.g., fire, law enforcement, and medical services), by jurisdiction, or some combination thereof. Sometimes referred to as Emergency Operations Centres (EOC).

Emergency Management – The management of emergencies concerning all-hazards, including all activities and risk management measures related to prevention and mitigation, preparedness, response, and recovery.

Emergency Management Partners – Those persons or organizations that have a role in Alberta's emergency management system.

Emergency Management Plan - A plan for responding to a variety of potential hazards.

Emergency Management System – The elements required for effective emergency management, including legislative, regulatory, and policy frameworks, emergency plans and procedures, and the involvement of emergency management partners.

Emergency Public Information - Information that is disseminated primarily in anticipation of an emergency or during an emergency. In addition to providing situational information to the public, it also frequently provides directive actions required to be taken by the general public.

Emergency Social Services (ESS) - ESS are those services provided on a short-term basis (generally for 72 hours) to preserve the emotional and physical well-being of evacuees and response workers in emergencies.

Evacuation - Organized, phased, and supervised withdrawal, dispersal, or removal of civilians from dangerous or potentially dangerous areas, and their reception and care in safe areas. In Alberta, an Evacuation Alert is issued by local authorities to inform of a potential or current threat that could lead to an Evacuation Order; this allows the affected population to prepare to evacuate. When an Evacuation Order is issued, the affected population must leave the area immediately.

Event – See Planned Event.

Exercise – A simulation of an emergency incident by which plans are confirmed, and people are made familiar and practice those actions required of them in response to that emergency. An exercise completes the training and educational process in emergency preparedness and enables an evaluation of emergency plans and organizational capability, as well as providing an opportunity to promote and refine cooperation and coordination between operational teams, staff groups, officials, and others involved in an organized response to an emergency. There are generally three types of emergency management exercises: table-top, functional, and full-scale or live.

FireSmart – Is a program aimed at reducing the risk of wildfires to people, communities, industries, and the environment while balancing the benefits of wildfire on the landscape.

Hazard - A potentially damaging physical incident, phenomenon, or human activity that may cause the loss of life or injury, property damage, social and economic disruption, or environmental degradation. Hazards can be single, sequential, or combined in their origin and effects. Each hazard is characterised by its location, intensity, frequency, and probability.

Hazard Identification and Risk Assessment (HIRA) – A tool/process that can be used to assess which hazards pose the greatest risk in terms of how likely they are to occur and how great their potential impact may be. It is not intended to be used as a prediction tool to determine which hazard will cause the next emergency.

Hazard-Specific Plan - A plan that sets out actions for mitigation of a specific hazard and preparedness, response, and recovery activities concerning an emergency caused by that hazard.

Incident - An occurrence or event, natural or manmade that requires a response to protect life or property. Incidents can, for example, include major disasters, emergencies, terrorist attacks, civil unrest, wildland, and urban fires, floods, hazardous materials spills, nuclear accidents, aircraft accidents, earthquakes, tornadoes, war-related disasters, public health and medical emergencies, and other occurrences requiring an emergency response.

Incident Command - The ICS organizational element responsible for the overall management of the incident and consisting of the Incident Commander or Unified Command and any additional Command Staff activated.

Incident Command Post (ICP) - The facility where the primary functions of ICS are performed. The ICP may be co-located with the incident base or other incident facilities. Ideally, the ICP should be at a location that best supports the IC and the Command and General Staff. While the ICP may be at or within sight of the incident, this can be problematic; if the ICP has to relocate because of the hazard, continuity of function and operations becomes jeopardized. Alberta Wildfire will often stand up an ICP many kilometres from the fire it is managing. For a municipality that trains its emergency management team in a municipal facility, the familiarity with and supports available in that facility may dictate that it is the optimal location for the ICP.

Incident Command System (ICS) – A standardized on-scene emergency management system specifically designed to provide for the adoption of an integrated organizational structure that reflects the complexity and demands of single or multiple incidents, without being hindered by jurisdictional boundaries. ICS is the combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure, designed to aid in the management of resources during incidents. It is used for all kinds of emergencies and applies to small as well as large and complex incidents. ICS is used by various jurisdictions and functional agencies, both public and private, to organize field-level incident management operations.

Incident Commander (IC) - The individual responsible for all incident activities, including the development of strategies and tactics and the ordering and the release of resources. The IC has overall authority and responsibility for conducting incident operations and is responsible for the management of all incident operations at the incident site.

Incident Management: The broad spectrum of activities and organizations providing effective and efficient operations, coordination, and support applied at all levels of government, utilizing both governmental and non-governmental resources to plan for, respond to, and recover from an incident, regardless of cause, size, or complexity.

Incident Management Assistance Team: A team of ICS-qualified personnel configured according to ICS that deploy in support of affected jurisdictions and/or on-scene personnel.

Incident Management Team: A rostered group of ICS-qualified personnel consisting of an Incident Commander, Command and General Staff, and personnel assigned to other key ICS positions.

Individual Training (IT) - Individual training imparts the knowledge and skills to perform tasks independently or as part of a team (i.e. a section within an ICS construct). Individual training is the building block that enables collective training (bringing together qualified individuals to perform functions as a team or team of teams).

Information – Facts or details about an incident, including cause, size, impacts, current status, resources committed or available, and any other matter of interest to incident command, responders, stakeholders, and the public. Public information would be those facts about an incident that are approved for release by the Incident Commander.

Information Management - The collection, organization, and control over the structure, processing, and delivery of information from one or more sources and distribution to one or more audiences who have a stake in that information.

Interoperability - The ability of systems, personnel, and equipment to provide and receive functionality, data, information, and/or services to and from other systems, personnel, and equipment, between both public and private agencies, departments, and other organizations, in a manner enabling them to operate effectively together.

Intelligence – Refers exclusively to threat-related information developed by law enforcement, medical surveillance, and other investigative organizations.

Joint Information Centre (JIC) - A facility in which personnel coordinate incident-related public information activities. The JIC serves as the central point of contact for all news media. Public information officials from all participating agencies co-locate at, or virtually coordinate through, the JIC. A JIC can also assume responsibility for coordinating non-operational information sharing within government.

Jurisdiction - A range or sphere of authority. Public agencies have jurisdiction at an incident related to their legal responsibilities and authority. Jurisdictional authority at an incident can be political or geographical or functional (e.g., law enforcement, public health).

Lead Organization – The organization that is primarily responsible through legislation, regulation, policy, or emergency plan to resolve a particular emergency situation.

Local Authority – An official organization that is responsible for governing an area of the province. For this plan, a local authority is based on the definition contained in the EMA.

Mass Care - Actions taken to protect evacuees and other disaster victims from the effects of the disaster. Activities include providing temporary shelter, food, medical care, clothing, and other essential life support needs to the people who have been displaced because of a disaster or threatened disaster.

Mitigation - Actions taken to eliminate or reduce the impact of disasters to protect lives, property, the environment, and reduce economic disruption. This can include structural mitigation measures (e.g. construction of floodways and dykes) and non-structural mitigation measures (e.g. building codes, land-use planning, and insurance incentives). Prevention and mitigation may be considered independently or one may include the other. Mitigation strategies are normally evaluated based on: availability; affordability; feasibility; and application to operations.

Mobilization - The process and procedures used by all organizations (federal, provincial/territorial, regional, and local) for activating, assembling, and transporting all resources that have been requested to respond to or support an incident.

Multi-agency Coordination Group (MAC Group) - MAC Groups, sometimes called policy groups, typically consist of agency administrators or executives from organizations or their designees. MAC Groups provide policy guidance to incident personnel, support resource prioritization and allocation, and enable decision-making among elected and appointed officials and senior executives in other organizations as well as those directly responsible for incident management.

Mutual Aid and/or Mutual Assistance Agreement - A voluntary arrangement entered into by two or more local authorities to assist the parties of the agreement. The contents of a mutual aid or mutual assistance agreement can be flexible and involve agreements for emergency management matters such as mitigation, preparation, response, and recovery. They can be tailored to suit specific communities' needs and do not require approval from the GoA. As these are not approved by the GoA, the parties are free to establish the terms and requirements of the agreements, as long as requirements, as defined in the EMA, are met.

Objective(s) - The overarching purpose(s) or aim(s) of an incident response is expressed as an objective. Objectives are priority-based, specific, measurable to a standard and a timeframe, and are both reasonable and attainable. An objective should also be flexible enough to allow strategic and tactical alternatives to support its achievement.

Plain Language - Communication that can be understood by the intended audience and meets the purpose of the communicator. Plain language is designed to eliminate or limit the use of codes and acronyms, as appropriate, during incident responses involving more than a single agency.

Planned Event - A planned, non-emergency activity (e.g., sporting event, concert, parade, etc.).

Preparedness - The knowledge and capacities developed by governments, professional response and recovery organizations, communities, and individuals to effectively anticipate, respond to, and recover from, the impacts of likely, imminent, or current hazard incidents or conditions.

Prevention - Actions taken to avoid the occurrence of negative consequences associated with a given threat; prevention activities may be included as part of mitigation.

Private Sector - Organizations and entities that are not part of any governmental structure. The private sector includes for-profit and not-for-profit organizations, formal and informal structures, commerce, and industry.

Provincial Operations Centre (POC) – The POC is the GoA's 24/7 central point for the collection, evaluation, and dissemination of information concerning a single incident or multiple incidents in the province of Alberta. The POC is responsible for coordinating and sustaining the cross-GoA response to emergencies and disasters.

Public Awareness - The extent of common knowledge about disaster risks, the factors that lead to disasters, and the actions that can be taken individually and collectively to reduce exposure and vulnerability to hazards.

Public Information – Processes, procedures, and systems for communicating timely, accurate, and accessible information on an incident's cause, size, and current situation; resources committed; and other matters of general interest to the public, responders, and additional stakeholders (both directly affected and indirectly affected).

Public Safety - The prevention of, and the protection of the general population from, significant danger, injury, damage, or harm. This prevention and protection traditionally are provided by police, fire, emergency medical services, and communications.

Recovery - The community-led, coordinated emergency management phase during which communities reconstruct their physical infrastructure and re-establish their social, emotional, economic, and physical well-being. It includes adaptation to new norms and building resilience to future disasters. Communities' and GoA departments' recovery activities begin soon after the impact of an incident, in parallel with response activities. Issues are coordinated through the Pillars of Recovery: People; Reconstruction; Environment; and Economy.

Recovery Plan - A plan developed to restore the affected area or community.

Resilience - The capacity of a system, community, or society exposed to hazards to adapt to disturbances resulting from hazards by persevering, recuperating, or changing to reach and maintain an acceptable level of functioning. Resilient capacity is built through a process of empowering citizens, responders, organizations, communities, governments, systems, and society to share the responsibility to keep hazards from becoming disasters.

Resource - Personnel and major items of equipment, supplies, and facilities available or potentially available for assignment to incident operations and for which status is maintained. Resources are described by kind and type and may be used in operational support or supervisory capacities at an incident or an ECC.

Response - Immediate actions to save lives, protect property and the environment, and meet basic human needs. Response also includes the execution of emergency plans and actions to support short-term recovery.

Risk - The probability of harmful consequences, or expected losses (deaths, injuries, property, livelihoods, economic activity disrupted or environment damaged) resulting from interactions between natural or human-induced hazards and vulnerable conditions.

Risk Assessment - A process that applies a methodology to determine the nature and extent of risk by analyzing potential hazards and evaluating existing conditions of vulnerability that, together, could potentially harm exposed people, property, services, livelihoods, and the environment on which they depend.

Shared Situational Awareness – In emergency management a wide range of stakeholders, each with slightly, or quite possibly widely, differing objectives, need to cooperate to solve complex problems in what can be highly dynamic environments. Shared situational awareness can support effective decision-making, identify interdependencies, highlight opportunities for collaboration and efficiency, and ultimately improve incident outcomes. (see Situational Awareness)

Situation Report (SITREP) – A report that contains confirmed or verified information regarding the specific details relating to an incident.

Situational Awareness - A reflection of how incident participants perceive the current environment, comprehend the situation, and project or infer future status.

Social Losses – Social losses refer to the dislocation suffered at the community level through the effects of a disaster. Examples include loss of social networks or supports, disrupted routines, and unfamiliar environments.

Standard Operating Procedure(s) (SOP) - Complete reference document or an operations manual that provides the purpose, authorities, duration, and details for the preferred method of performing a single function or several interrelated functions uniformly.

Supporting Organization – The organization or organizations primarily responsible through legislation, regulation, policy, or emergency plan to support and/or assist the lead organization to resolve a particular emergency situation.

System - An integrated combination of people, property, environment, and processes that work in a coordinated manner to achieve a specific desired output under specific conditions.

Threat - The presence of a hazard and an exposure pathway; threats may be natural, human-induced, or technological, in addition to being either accidental or intentional.

Type - An ICS resource classification that refers to capability. A resource is typed based on its level of minimum capability to perform its function. Type 1 is generally considered to be more capable than Types 2, 3, or 4, respectively, because of size, power, capacity, or (in the case of incident management teams) experience and qualifications.

Unified Command (UC) - An ICS application used when more than one agency has incident jurisdiction or when incidents cross political jurisdictions. Agencies work together through the designated members of the UC, often the senior person from agencies and/or disciplines participating in the UC, to establish a common set of objectives and strategies and a single Incident Action Plan.

Whole of Society - Acknowledges the contribution of and important role played by all relevant stakeholders, including individuals, families and communities, intergovernmental organizations and religious institutions, civil society, academia, the media, voluntary associations, and, where and appropriate, the private sector and industry, in support of emergency management activities.

Vulnerability - The conditions determined by physical, social, economic, and environmental factors or processes, which increase the susceptibility of a community to the impact of hazards. It is a measure of how well prepared and equipped a community is to minimize the impact of or cope with hazards.

Annex B: Provincial Operations Centre Operational Levels

Under the Alberta government’s public safety governance model, there are four levels of emergency incidents. A higher level means the incident is more serious and more resources from the entire government are required. Depending on the incident level, senior government officials and MLAs will receive information in a coordinated and predictable way based on the governance model. Each level builds from L1, so the table should be read from the bottom up.

L		Conditions	Response	Operations
4	Mandatory Full GOA Coordination	<p>A very significant incident is causing a full disruption of community or government functioning that:</p> <ul style="list-style-type: none"> - is causing significant injury or harm to Albertans, their property, the environment, and economy - requires a rapid and full coordinated provincial response from all GoA departments - could require a declaration of a provincial state of emergency <p>Example: Catastrophic flooding has caused widespread destruction throughout one or more municipalities or a pandemic/outbreak has severely impacted government functioning and services</p>	<p>Emergency responders are deployed from all levels of government. Full coordination of provincial response is mandatory, with support from CMOs from all organizations at the POC, along with staff from key Federal partners and CSOs. Full coordination of GoA business continuity impacts with all departmental BCOs may be required. CGCT will make prioritization recommendations to ensure government functioning.</p>	<ul style="list-style-type: none"> - IAPs continue to be updated, approved, and implemented as they were at L3. - COPRs are distributed as per L3. - During a L4 emergency, the DM, Municipal Affairs, and the DM of the lead department for the disaster will coordinate with the DM, Executive Council for decision-making. As the situation develops, the Minister Municipal Affairs, or the Minister or DM of the lead department may request the broader DMPSC convene to consider strategic issues related to the incident and make recommendations. The DMPSC will work with Executive Council if higher-level decisions must be made, for example declaring a SOE. - The DMPSC may establish sub-committees to respond to the disaster as needed and the ADMPSC may also be engaged. The nature of the recovery challenge may result in the activation of the PRCC or the establishment of a Recovery TF. The POC, key departments, as well as the task force, will all report to the DMPSC, providing situation reports, critical information, KMs for communications, and requests for decisions.
3	Mandatory Key GOA Coordination	<p>A significant incident is about to occur or has occurred, that will disrupt/is disrupting community or government functioning and:</p> <ul style="list-style-type: none"> - is likely to cause or is causing significant injury or harm to Albertans, their property, the environment, and economy - will require or requires a rapid and coordinated provincial response from multiple GoA departments <p>Examples: A severe rainstorm is in progress, widespread overland flooding has begun in one or more municipalities and they are unable to manage with their own resources, or a pandemic/outbreak has significantly impacted or may soon impact government function and services.</p>	<p>A formally coordinated GoA response begins. In a CM incident, CMOs from lead and supporting organizations report to POC, along with staff from key Federal partners and CSOs. BCOs may be engaged to provide Essential Services lists and inform whole of government business continuity situational awareness. CGCT may be required to develop prioritization recommendations to ensure government functioning.</p>	<ul style="list-style-type: none"> - At this level, formal IAPs, which outline short-term priority actions for managing the incident, are developed jointly by Ministry CMOs and POC staff and included in the COPR. - The lead organization’s incident manager and the POC IC are authorized on behalf of the lead department DM and the AEMA MD to escalate from L3 to L4. Similarly, they are authorized to de-escalate from L3 back to L2. - If the POC is escalated to L4, this information and the rationale for the escalation will be briefed to government executives and the Premier - Reporting will be via Daily Situation Report, EXSUM, and/or COPR, and distributed as required. This will normally be once daily, but extraordinary changes to the situation could prompt the release of additional reports.

L		Conditions	Response	Operations
2	Augmented	<p>An incident has occurred that is being appropriately managed at L1, but has the potential to disrupt a community or government functioning and requires a rapid and coordinated provincial response if conditions worsen.</p> <p><u>or</u></p> <p>No incident has occurred, but key organization staff are monitoring conditions that have the potential to cause a severe incident that would disrupt a community or government functioning and require a rapid and coordinated provincial response.</p> <p>Examples: Weather forecasts are predicting a severe rainstorm that could cause overland flooding on a scale that cannot be managed by local authorities or a pandemic/outbreak has been detected that has the potential to impact government function and services.</p>	<p>POC and key organizations move to a more elevated state of readiness by closely monitoring the situation and consulting on options and strategies for potential response and POC escalation to L3 if necessary. Discussions on, and the decision to deploy an IST may be required.</p>	<ul style="list-style-type: none"> - Like L1, if AEMA and the DM of Municipal Affairs agree that the incident has the potential to disrupt a community or government functioning, an incident notification is distributed to the Minister of Municipal Affairs and other DMs of affected departments. - The lead organization ED or ADM and the POC IC are authorized on behalf of the lead organization's DM and the AEMA MD to escalate from L2 to L3 or L4. Similarly, they are authorized to de-escalate elevated operations back to L2. - If operations are escalated to L3 or L4, this information and the rationale for the escalation will be briefed to government executives and the Premier. - At L2, EXSUM reports are normally distributed once daily.
1	Routine	<p>No incident has occurred</p> <p><u>or</u></p> <p>Low-level incidents are being managed with existing resources by municipalities and/or key organizations.</p> <p>Example: Flooding within a community that is being appropriately managed by that local authority.</p>	<p>Any incidents are being responded to and managed by the local authority and/or key organization officials according to standard emergency/hazard plans.</p>	<ul style="list-style-type: none"> - Incidents affecting any level of government are detected by emergency responders or provincial field staff who inform the GoA organization with responsibility for the hazard. - Information on L1 incidents will be communicated to key staff in AEMA and shared with CMOs and/or BCOs in those departments that could have an interest in the incident. The incident may be reported in the Daily Situation Report that is widely circulated across the GoA and to external stakeholders. - If AEMA and the DM of Municipal Affairs agree that the incident has the potential to disrupt a community or government functioning, then an incident notification will be sent to the Minister of Municipal Affairs and DMs of affected departments. - The ED Provincial Operations to escalate the POC to L2. Similarly, the ED is also authorized to de-escalate from L2 to L1. - The POC is always at L1 unless incidents are escalated.

Annex C: Government of Alberta Departmental Responsibilities

The following common and specific responsibilities apply to GoA departments, agencies, boards, commissions, and Crown Corporations reporting to a responsible Minister:

Common to All

- Appoint a CMO and alternate(s). It is recommended that these appointments are not held by the same people appointed as BCOs;
- Appoint a BCO and alternate(s). It is recommended that these appointments are not held by the same people appointed as CMOs;
- All GoA departments are expected to participate in, contribute to, and support the maintenance of a comprehensive, province-wide HIRA;
- As directed in the GEMR, complete and maintain a departmental Consequence Management Plan and BCP;
- When requested by AEMA and/or the lead organization:
 - Provide a CMO and alternates to represent the department in the POC;
 - Be prepared to provide personnel to advise or assist local authorities;
 - Be prepared to provide services, resources, and/or personnel to other departments to assist with emergency management operations as required; and
 - Account for all department costs incurred during emergency management operations.
- Participate in PIA processes after a Level 3 or 4 incident or exercise;
- Conduct a minimum of one emergency management exercise and one business continuity exercise per year. This exercise requirement may be met by either a departmental-specific exercise or participation in a cross-governmental exercise(s) coordinated by AEMA. This requirement may also be fulfilled by the response to an actual incident;
- Conduct departmental training as required to support emergency and consequence management activities; and
- In accordance with the GEMR, the department may require an ABC, or Crown Corporation of that department to prepare, implement, and maintain a Consequence Management Plan and BCP.

Advanced Education

- Act as primary liaison between GoA and post-secondary institutions; and
- Coordinate GoA requests for use of post-secondary institution facilities for emergency response activities, including reception and victim assistance centres.

Agriculture and Forestry

- Provide advice and assistance on all agricultural matters;
- Coordinate provincial support to the Canadian Food Inspection Agency for provincial-level agriculture response plans;
- Support the designated lead organization in managing sourcing and distribution of emergency food supplies in the event of a provincial food emergency;
- Participate in coordination and distribution of information with agricultural and agri-food industry partners;
- Provide support and advice on environmental emergency response, recovery, and remediation techniques as required;
- Assist in critical pest infestation response where forested public lands are involved;
- Coordinate provision of private sector aircraft for wildfire suppression operations;
- Act as the lead organization for managing wildfire suppression operations within the Forest Protection Area of Alberta;
- Provide advice and assistance as necessary to assist local authorities to manage wildfire suppression operations outside of the Forest Protection Area of Alberta;
- Coordinate requests to the Government of Canada for federal assistance to wildfire suppression operations as required; and
- Provide technical advice and expertise for the restoration of forested public lands following an emergency.

Children's Services

- Support the continuation of Child Care services for Albertans;
- Provide safety and protection services to children and youth during emergencies in accordance with the *Child, Youth, and Family Enhancement Act*; and
- Provide continuity of care to children and youth under the custody of a Director, or is the subject of a Supervision Order, or Temporary or Permanent Guardianship Order.

Communications and Public Engagement

- Provide communications support through the communications branches of the lead and supporting departments of the GoA. CPE focuses on communications with external stakeholders;

- Where the demands of the response exceed the capacity of the relevant communications branches, activate the CPE Consequence Management Plan if required;
- Support POC operations;
- Provide CPE support at any ICP or ECC;
- Provide CPE support at any evacuation or registration centre;
- Provide CPE support at an incident site, where appropriate;
- Facilitate communications with elected officials;
- Coordinate interpretation services, including American Sign Language interpretation, when possible to support emergency communications; and
- Coordinate translations and share information with cultural media, including social media networks, as appropriate.

Community and Social Services

- Ensure continuation of services to persons in the care of the department;
- Provide, as directed by the GoA, emergency assistance funds through the Emergency Evacuation Payment System (EEPS); and
- Support, as directed by the GoA, the Disaster Transitional Accommodation Plan.

Culture, Multiculturalism, and Status of Women

- Protect, to the fullest extent possible within the constraints of the emergency, heritage resources and art collections belonging to, or in the custody of, the GoA; and
- Provide expertise in matters relating to the preservation of archival materials including museum and art collections, World Heritage Site collections, historic buildings, and documents in the Provincial Archives.

Education

- Act as the liaison between the GoA and school authorities which are the autonomous employers of all school staff and the owners of all school buildings; and
- Maintain a list of Kindergarten to Grade 12 schools that may be used in emergency response and recovery activities.

Energy

- Provide professional expertise for all matters related to energy sources and energy; and
- Coordinate provision of information and support to and from the private energy sector in emergencies.

Alberta Energy Regulator

- Confirm and act as the lead organization in energy resources industry emergency preparedness and response as appropriate;
- Receive information on energy resources industry emergencies;
- Determine the emergency level of an emergency through consultation with the operator;
- Dispatch AER representative to the site of the emergency as required;
- Confirm that local response resources have been notified as appropriate;
- Identify and request initial provincial resources to support the emergency response, to be coordinated at the regional level if necessary through a local or regional ICP or EOC;
- Confirm, plan and/or implement public safety actions taken to ensure the safety of the public and the environment where appropriate¹⁶;
- As lead organization, provide coordination for departments/agencies and duty holders on-site;
- Monitor discharges and ensure appropriate mitigation and response actions are taken to reduce the impact of liquid releases for land-based spills, and ensure watercourses are protected; and
- Provide geosciences information and expertise, including geological monitoring services needed by the government, industry, and the public.

Environment and Parks

- Provide flood and water-flow forecasting services and act as the provincial lead organization for flood response coordination operations;
- Provide technical assistance related to emergency water supply engineering;
- Lead watershed mitigation efforts through the Watershed Resiliency and Restoration Program;
- Provide technical assistance for groundwater, river engineering, hydrology, and sewage problems or others;
- Provide, or coordinate, air, water, and land monitoring as requested;
- Provide support and advice on environmental emergency response, recovery, and remediation techniques as required;
- Provide technical advice and expertise for restoration of public lands following an emergency;
- Make Provincial Parks available as emergency accommodation sites for evacuees upon request;

¹⁶ Per the Energy Resources Industry Emergency Support Plan, the AER would defer to local authorities and would only intervene if the local authority was without resources to plan or implement public safety actions, or if inadequate safety actions were being proposed or taken.

- Track and account for public users of Provincial Parks during an emergency or disaster; and
- Provide Aquatic Invasive Species expertise and act as the provincial lead organization for Aquatic Invasive Species Response operations.

Executive Council

- Support emergency management related negotiations with other orders of government; and
- Assist in liaison with other orders of government for emergency management issues.

Health

- Act as the lead organization for human health emergencies including the development of provincial-level, cross-governmental human health emergency plans (i.e. pandemic);
- In conjunction with health service providers, provide human health advice and technical expertise on the development of public communications material in emergencies;
- Coordinate provision of information and support to and from Alberta Health Services and other service providers, as required;
- In conjunction with health service providers, facilitate the development of contingency plans for the provision of health services in emergencies; and
- In conjunction with health service providers, provide advice and technical expertise on the potential impacts to human health and the health system for emergency incidents.

Indigenous Relations

- Liaise with Indigenous Services Canada (including the First Nations Inuit Health Branch) during an emergency;
- Support AEMA First Nations Field Officers during an emergency;
- Liaise and assist First Nations communities as needed;
- Support non-treaty Indigenous communities and Metis Settlements during an emergency; and
- Act in a unified command with another primary organization if a blockade is led by or based on claims of a First Nation or other Indigenous group(s), and the blockade is established on public Crown-land or other land administered, controlled, and managed by Alberta or when a blockade is related to an energy resource activity.

Infrastructure

- Provide primary and alternate working accommodation for government emergency response organizations and business continuity operations;

- Maintain a list of government building resources that may be used for reception and victim assistance centres;
- Provide advice and technical expertise related to the processes and requirements for damage assessment and salvage activities as a component of business continuity.
- Coordinate provision of information and support to and from the private infrastructure industry as appropriate; and
- Act as the lead organization for the cross-government Facility Emergency Planning Program.

Jobs, Economy, and Innovation

- Support economic recovery following a disaster or emergency by:
 - Assessing the economic impact of a disaster;
 - Conducting industry sector analyses;
 - Advising on policies that would promote economic recovery; and
 - Developing and implementing targeted business supports, if necessary.

Justice and Solicitor General

- Provide fatality investigatory response to any mass fatality incident in Alberta through the Office of the Chief Medical Examiner;
- Provide legal advice and assistance to the GoA including to government emergency management officials through the operations of the Legal Emergency Issues Management Committee to ensure a single coordinated approach to the delivery of legal services during a disaster;
- Provide information on threat levels, criminal intelligence, human-induced intentional events, and critical infrastructure as required for emergency planning processes
- Coordinate requests for out of province police resources;
- Coordinate peace officer support at the request of the Police of Jurisdiction, another GoA department, or the Legislative Assembly;
- Coordinate requests to the Government of Canada for emergency assistance from the Department of National Defence in major public order emergencies (crowd/riot control) – Aid of the Civil Power (*National Defence Act*), as well as Assistance to Law Enforcement Agencies;
- Develop, implement and maintain the Alberta Counter-Terrorism and Crisis Management Plan;
- Develop, implement and maintain the Human-induced Intentional Acts: Response and Recovery Plan; and
- Develop, implement and maintain the Mass Fatality Plan.

Labour and Immigration

- Assist in emergency certification of out-of-province resources as necessary; and
- Provide occupational health and safety advice for workers employed at emergency sites.

Municipal Affairs

- Coordinate and fulfill requests for assistance from communities whose abilities to carry out legislated responsibilities have been impaired as a result of an emergency;
- Fulfill the responsibilities of the municipal authority for improvement districts, special areas, and where the Minister has appointed an official administrator to assist the municipality;
- In non-accredited municipalities¹⁷, manage the actions of its contracted agencies responding to an emergency that causes an imminent serious danger to any building or thing to which the *Safety Codes Act* applies;
- Manage investigations of unsafe conditions, accidents, or fires in non-accredited municipalities and provide expert advice on investigations in accredited municipalities;
- Receive and act upon the results of all investigations in the event of an emergency that results in an unsafe condition, accident, or fire at any building or thing to which the *Safety Code Act* applies; and
- Provide Secretariat Support to the DMPSC as appropriate.
- **Municipal Affairs, through AEMA, will:**
 - Establish and maintain the provincial emergency management system;
 - Coordinate emergency management activities for the GoA;
 - Operate the POC;
 - Maintain and support the provision of an emergency alerting system across Alberta;
 - Maintain and support AFRRCS;
 - Provide advice and recommendations to Executive Council regarding SOE declarations per the EMA;
 - Coordinate all Requests for Assistance to the Government of Canada less those involving wildfire suppression or public order emergencies;

¹⁷ Alberta's safety codes system relies on municipalities or agencies to administer and/or provide services under the Safety Codes Act. Accredited municipalities and regional services commissions provide services directly to Albertans or contract services to inspection agencies. An accredited agency provides services in non-accredited areas of the province under the oversight of the Alberta Safety Codes Authority, which is a division of the Safety Codes Council. For more information about permits, visit the Safety Codes Council website.

- Coordinate with federal or other provincial agencies for emergency resources other than assistance required for wildfire suppression or public order emergencies;
- Prepare, coordinate, and disseminate reports through the POC and as directed by the lead organization in emergencies;
- Coordinate and administer provincial DRPs per the DRR and in alignment with the federal Disaster Financial Assistance arrangements for cost-sharing purposes;
- Provide recommendations to the government regarding assistance to citizens, communities, and GoA departments affected by an emergency, including cost-sharing;
- Coordinate the development, implementation, and maintenance of the AEP, the GoA BCP, and government hazard-specific plans;
- Facilitate the development, implementation, and maintenance of government hazard-specific plans where AEMA is a supporting organization or as specifically requested by a lead organization;
- Maintain a review process for department BCPs and Consequence Management Plans;
- Develop and implement a HIRA program across the GoA;
- Develop and deliver cross-government emergency management exercises;
- Assist in the review, revision, and exercising of Municipal and Community Emergency Plans;
- Lead the continued development, implementation, and maintenance of the ESS framework for Alberta;
- Coordinate provision of emergency management programs, services, training, advice, and assistance to First Nation communities per standing agreements with the Government of Canada; and
- Provide secretariat support to the ADMPSC as appropriate.

Seniors and Housing

- Work with affected housing management bodies to ensure that the needs of their displaced tenants are being adequately supported;
- Work with housing management bodies to assess and mitigate the impact on social housing units in a disaster;
- Assist in assessing the housing needs of displaced community residents and essential workers;
- Develop interim (post-90 days) and long-term housing solutions for displaced residents and essential workers; and

- Ensure that seniors currently receiving financial supports continue to receive these supports during an emergency or disaster incident.

Service Alberta

- Facilitate coordination of shared services and resources within the GoA;
- Provide and control government telecommunications networks and services in the GoA;
- Provide information and technical services to the government during emergencies;
- Coordinate provision of information and support to and from the private telecommunications sector;
- Provide logistics services through the Logistics Chief (or alternate) in support of the POC during emergencies;
- Provide aircraft from charter sources on request;
- Provide consumer protection measures during emergencies;
- Provide registry services during emergencies; and
- Provide vital records services in support of cross-government business continuity planning.

Transportation

- Control movement of traffic on highways under the administration and control of the GoA, as defined by the *Highway Development and Protection Act*;
- Advise and assist emergency management organizations with respect to the use and control of activities on the provincial transportation network, including coordination with communities and other departments when emergency restrictions are imposed on the use of roads and railways within the department's authority;
- Coordinate emergency repairs to, or construction of, roads, railways, bridges, airports, dams, dikes, and levees under provincial jurisdiction;
- Coordinate, where required, with operators of railways not under provincial jurisdiction but within the geopolitical boundaries of Alberta;
- Coordinate with Transport Canada concerning inter-provincial transportation networks during an emergency;
- Coordinate provision of information and support to and from the private transportation sectors, where appropriate;
- Alberta Environmental and Dangerous Goods Emergencies (EDGE);
 - Coordinate information and reporting for dangerous goods and rail safety incidents in the province;
 - Provide information and assistance to emergency responders with respect to dangerous goods incidents; and

- Coordinate information flow for all spills, complaints, and non-compliance issues with respect to AER and Environment and Park's mandates.
- Dangerous Goods & Rail Safety;
 - Act as the lead organization for dangerous goods emergencies and, through Alberta Transportation's Emergency Management Program, provide subject matter expertise to the POC for incidents, emergencies, and disasters involving dangerous goods and rail safety;
 - Manage and assist the private sector, emergency services, local authorities, Environment and Parks, and the AER in spill control and all related dangerous goods spills, spill control, and clean-up operations; and
 - Manage investigations of unsafe handling, offering for transport or transporting dangerous goods, provide expert advice on all related investigations, and receive and act upon the results of all investigations in the event of emergencies involving dangerous goods.
- Provincial Transportation Management Centre;
 - Maintain and update, as required, all official highway information channels for the province, including the 511 Alberta platform, social media platforms, traditional media releases through departmental communications branches and on-highway digital message signs;
 - Liaise with Alberta Transportation field staff to provide intelligence, information, and status updates in support of emergency management activities impacting the provincial transportation network, including real-time status updates;
 - Act as the primary issuer of AEA alerts on behalf of the department, per departmental policies for emergency alerting;
 - Through the Alberta Transportation's Emergency Management Program, provide an information link between department field staff and the provincial operations centre, including coordinating response activities; and
 - Coordinate with first responders and stakeholders, where required, to ensure adequate and timely support is delivered to areas affected by an emergency or disaster.

Treasury Board and Finance

- Advise the GoA and POC on risk management and insurance;
- Ensure that appropriate information is shared with Budget, Reporting and Economics personnel within Treasury Board and Finance, to support the assessment of event impacts on budgets and spending, and to support the preparation of estimates and impacts for Cabinet;

- Coordinate information and policy decisions with the Alberta Gaming, Liquor and Cannabis and other ABCs that Treasury Board and Finance oversees;
- Coordinate provision of information and support to and from the private financial sector, as appropriate; and
- Coordinate hazard and risk assessments on sectors of the economy during mitigation, preparedness, or recovery phases as appropriate.
- The Public Service Commission provides expertise, advice, and assistance, including the following areas:
 - Internal communications to the Alberta Public Service and external human resources-related communications as the GoA employer;
 - Staff safety and safety-related systems including occupational health and safety advice for GoA staff; and
 - Human resource services, including hiring, data, policies, and union relationship management.

Annex D: Government of Alberta Hazard and Activity-Specific Plans and Guides

Hazard-specific plans (and lead organization) maintained by the GoA include:

- Alberta Counter-Terrorism Crisis Management Plan (Justice and Solicitor General);
- Human-induced Intentional Act: Response and Recovery Plan (Justice and Solicitor General);
- Mass Fatality Plan (Justice and Solicitor General);
- Blockade Response Plan (lead organization assigned on a case-by-case basis as recommended by Pre-Appointed Liaison Group. The plan is maintained by AEMA);
- Dangerous Goods Incident Support Plan (Transportation);
- Alberta Pandemic Influenza Plan (Health);
- Energy Resources Industry Emergency Support Plan (Alberta Energy Regulator);
- Alberta Environment and Parks Flood Plan (Environment and Parks);
- Alberta Environment and Parks Drought and Water Shortage Plan (Environment and Parks);
- Aquatic Invasive Species Early Detection Rapid Response Plan (Environment and Parks);
- Turtle Mountain Landslide Plan (AEMA);
- Alberta Emergency Response Plan for a Catastrophic Earthquake in British Columbia (AEMA); and
- GoA Business Continuity Plan (AEMA)

Hazard-specific and activity-specific guides (and lead organization) that are maintained by the GoA include:

- Alberta Wildland/Urban Interface Fires: A Guide for Municipal Directors of Emergency Management and Consequence Management Officers (AEMA);
- GoA Community Evacuation Guidelines and Planning Considerations (AEMA);
- GoA Community Planning Guide for Re-entry after an Evacuation (AEMA); and
- Emergency Response Planning for Community Events (AEMA).

Annex E: Government of Alberta Business Continuity Plan

The GoA BCP is issued under a separate cover. It is and shall be maintained as an internal to government document. Should you require a copy, please submit a request to AEMA through ma.aemaplans@gov.ab.ca

Annex F: The Government of Alberta Provincial Recovery Framework

This framework is issued under a separate cover and can be accessed online through the [Alberta Emergency Management Agency webpage](#) or the [Open Government Program's Publication Portal](#)

From: Alberta Health Services <community.engagement@ahs.ca>
Sent: July 19, 2021 4:31 PM
To: aboffice@albertabeach.com
Subject: AHS Together4Health Headlines - COVID Community Update

[View this email in your browser](#)



Together 4 Health Headlines

• HEALTH NEWS YOU CAN USE •

Welcome to Together4Health Headlines, a bi-weekly newsletter designed to keep you informed of decisions being made to protect and support Albertans, key public health information, and opportunities for you to connect with AHS.

AHS is committed to ensuring our partners and stakeholders, like you, receive the information you need to help protect yourself, your families, colleagues and staff. If you know of someone else who would benefit from receiving this information directly from AHS, please invite them to subscribe by [clicking here](#). And [respond to this short survey](#) to let us know if you're receiving the information you need in a format that is working for you.

You can unsubscribe from this e-newsletter by clicking the "Unsubscribe" button at the bottom.

Today's Update:

- **COVID-19 Status**
 - [Cases in Alberta](#)
 - [Variants of Concern](#)
- **COVID-19 Immunizations**
 - [Reminder to Book Your COVID-19 Vaccine Appointment](#)
 - [Accessing Your Health Records](#)
 - [Out-of-Province, Out-of-Country Immunization Record Submission](#)
- **Things You Need to Know**
 - [AHS Closes Emergency Co-ordination Centre](#)
 - [Verna's Weekly Video Message — Recruitment, Retention of Rural Healthcare Providers](#)
 - [Ophthalmology RFP Update](#)
 - [Elmer Rattlesnake Making Progress](#)
 - [Foundation Hosts Inaugural Drive-in Concert Fundraiser](#)
 - [Keeping Seniors Safe in Intense Heat](#)

- [Blue-Green Algae Health Advisories Issued Across Alberta](#)
- [AHS' Long COVID Resources](#)
- [New Family Physician Setting Up Practice in Fairview](#)
- [New Family Physician Now Practicing in Whitecourt](#)
- [AHS Expanding Dialysis Care at Wetaskiwin Hospital and Care Centre](#)
- [AHS Launches New Virtual Wellness Courses](#)
- [Online Prenatal Classes Available in Central Zone](#)
- [Strengthening 'FireSmart' Buffer Around Edson Healthcare Centre](#)
- [Mobile Mammography Service to Visit Sundre and Maskwacis](#)
- [Cervical and Colorectal Cancer Screening Project Joins Mobile Mammography in Smoky Lake](#)
- **Join the Conversation**
 - [Help Design Pain Resources for Albertans](#)
 - [Patching our Quilt - Prairie Mountain Health Advisory Council](#)
 - [COVID-19 Community Conversation Regarding Alberta's Vaccine Records](#)
- **Be Well - Be Kind**
 - [Foundation Good News](#)
 - [Gratitude from Albertans](#)

COVID-19 Status

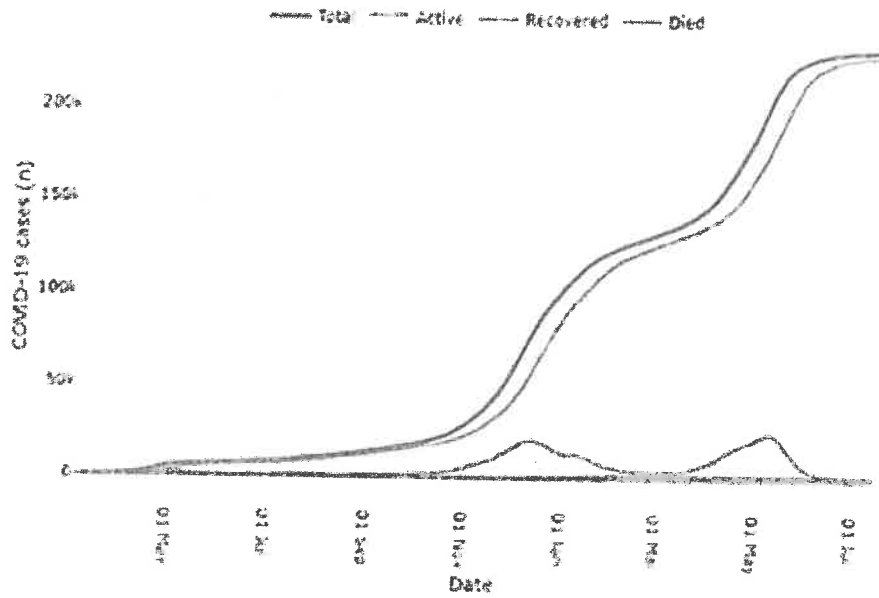
Cases in Alberta

Alberta's COVID-19 numbers continue to fall, with the province reporting the lowest number of active cases since last July.

As of July 14, there are 578 active cases of COVID-19 in the province, a 45.2 per cent decrease compared to June 29. The table below shows the breakdown of active cases by zone.

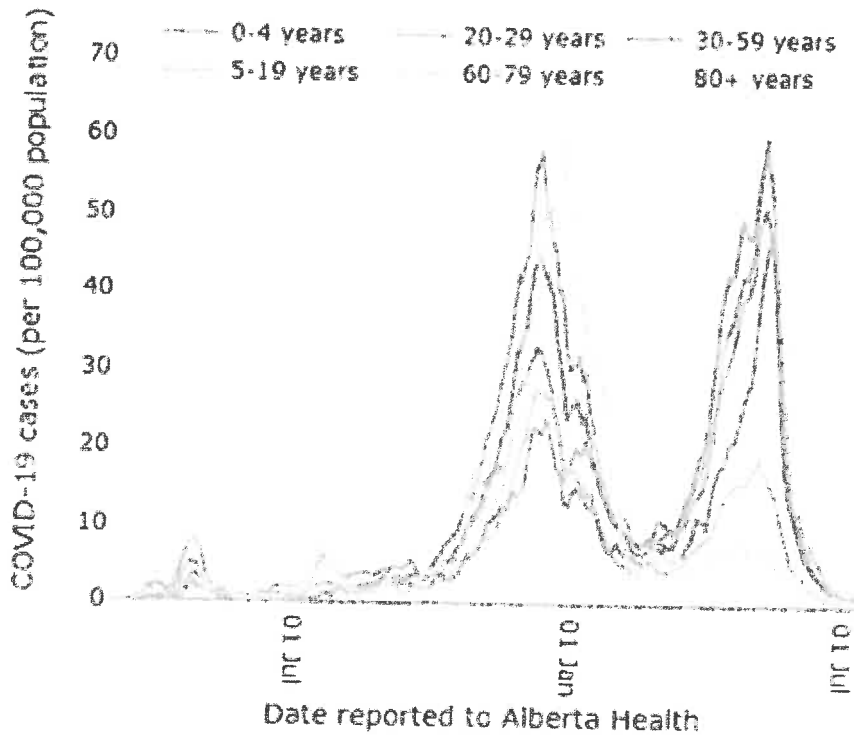
	Active Cases (as of July 14)	Active Cases (as of June 29)	Per cent Change
Calgary	291	565	-48.5%
Edmonton	118	158	-25.3%
North	100	181	-44.8%
Central	44	118	-62.7%
South	23	30	-23.3%
Unknown	2	3	-33.3%
Total	578	1,055	-45.2%

There was an average of 43 new daily cases for the 14-day period ending on July 14, compared to an average of 64 new daily cases for the seven-day period between June 24 and June 30, a 32.8 per cent decrease.



Cases by age group

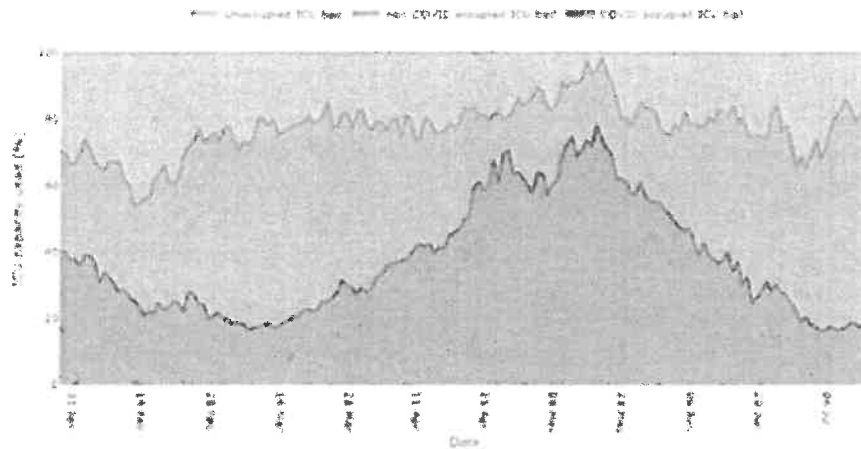
On July 11, individuals aged 20 to 29 had the highest seven-day rolling average of daily COVID-19 cases, with 1.43 cases per 100,000 people, while those 80 years and older had the lowest rate, at 0.14 cases per 100,000 people. A visual representation of these trends is provided in the figure below.



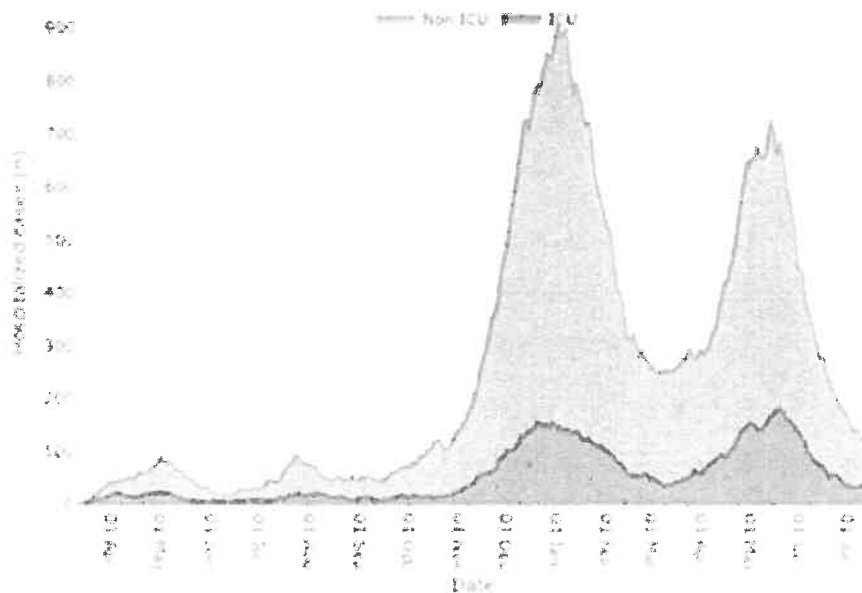
Hospitalizations and ICU admissions

On July 14, 31 individuals with COVID-19 were in ICU compared to 33 individuals on July 1, a 6.1 per cent decrease. The most recent reporting, on July 12, puts our ICU usage at 77.4 per cent, with 17.4 per cent

of ICU beds being occupied by a patient with COVID-19. The figure below is a visual representation of ICU capacity in Alberta:



Also on July 14, 76 individuals with COVID-19 were in non-ICU hospital beds compared to 112 on July 1, a 32.1 per cent decrease.



The table below shows hospitalization by zone as of July 14.

	Hospitalizations	ICUs
Calgary	52	18
Edmonton	32	11
North	13	1
Central	6	1
South	4	0

Variants of Concern

The table below shows the proportion of active cases that are known variants of concern on July 14 compared to June 29:

COVID-19 Variant	Proportion of active cases (July 14)	Proportion of active cases (June 29)	Difference
B.1.1.7 (UK) variant	25.8%	40.5%	-14.7%
B.1.351 (South Africa) variant	1.7%	0.1%	+1.6%
B.1.617 (India) variant	24.6%	23.4%	+1.2%
P.1 (Brazil) variant	2.4%	3.8%	-1.4%
Overall	54.5%	67.8%	-13.3%

Other notable COVID-19-related information:

- As of July 14, a total of 232,635 cases of COVID-19 have been detected in Alberta and a total of 9,662 individuals have been hospitalized, which amounts to 4.2 individuals for every 100 cases. In all, 229,745 Albertans have recovered from COVID-19.
- As of July 14, 2,312 individuals have passed away from COVID-19, including 11 deaths over the past two weeks. We extend our condolences to the families of these individuals, and to all who have lost loved ones from any cause during this time.
- From July 1 to July 14, 75,640 COVID-19 tests were completed, an average of 5,403 tests per day. During this period, the daily positivity ranged from 0.50 per cent to 1.26 per cent. As of July 14, a total of 4.77 million tests have been conducted and 2.21 million individuals have been tested.

Immunization Update

Reminder to Book Your COVID-19 Vaccine Appointment

First- and second-dose COVID-19 immunization appointments continue to be available to those aged 12 years and older.

Albertans are reminded to book their appointment as soon as possible, and can visit the [AHS website](#) for more information. There is a good supply of both Pfizer and Moderna vaccines at this time. Please encourage your friends, family and neighbours to protect themselves and others by getting immunized.

Appointments can be made [online](#), through a [pharmacy](#) or [physician's office](#), or calling Health Link at 811. This includes appointments for youth, pregnant women and immunocompromised individuals. [There are also a number of no-appointment needed walk-in clinics, available clinics are updated regularly.](#)

You can learn more about COVID-19 vaccines by visiting our [vaccine FAQ](#) or the [Government of Alberta website](#).

Accessing Your Health Records

If you haven't already, be sure to sign up for [MyHealth Records](#), a secure place to access your personal health data. By signing up for MyHealth Records, you can access the dates and types of vaccines you've had. This information can also be found on your Care After Immunization sheet that was provided at the time of immunization. We ask that people please do not call Health Link or public health for this type information.

On Thursday July 22, AHS will be hosting an information session about this topic. To learn more and register see the details under [Join the Conversation](#).

Out-of-Province, Out-of-Country Immunization Record Submission

Albertans who have received a COVID-19 immunization outside of the province, or outside of the country, can upload their immunization records for review and verification through a secure [AHS online portal](#), to then be added to [MyHealth Records](#). This ensures your health record is fully updated and provides an accurate record of who has been immunized. Out-of-province and out-of-country immunization records can be submitted on behalf of yourself or your child / youth under 18 years.

Things You Need to Know

AHS Closes Emergency Co-ordination Centre

AHS closed its Emergency Co-ordination Centre in early July. For 18 months, ECC staff led AHS' operational response to COVID-19. The ECC has been transformed into a COVID-19 Readiness and Recovery Centre that will provide ongoing COVID-19 support — and AHS will reopen the ECC in the event the virus starts to once again spread throughout the province.



ECC Planning Section Chief Chris McKiernan, a 20-year member of the British military, [played the bagpipes as the ECC ended its mission, as you can see in the video on the left.](#)

"Everybody has really risen to the challenge," McKiernan says of AHS' pandemic response. "It is the end of a particularly stressful period of time, which is why I think I felt maybe a little bit emotional when I played the pipes today."

Verna's Weekly Video Message — Recruitment, Retention of Rural Healthcare Providers

There are healthcare recruitment challenges across the province and the continent, particularly in rural areas. Rural healthcare providers are incredibly important to their communities. We greatly value the work they do every day to bring care to patients across the province, and we remain committed to supporting recruitment efforts to aid them in their work.

The Talent Acquisition team is one group that supports AHS recruitment efforts. They are working to increase our workforce in AHS, implement attraction strategies for the zones, and work with front-line managers on their individual and unique recruitment challenges.

Joining me (Verna) today to [tell us more about Talent Management's efforts](#) are:

- Megan Burgos, Director, Talent Management Strategies, Talent Acquisition.
- Jeff Gillis, Acting Manager, Talent Management Strategies, Talent Acquisition.



Ophthalmology RFP Update

Following a request for proposal (RFP) in April to increase ophthalmology surgeries for Albertans, AHS is entering into negotiations with preferred proponents for ophthalmology chartered surgical facilities (CSF) in the Edmonton and Calgary zones.

This expansion will enable AHS to provide safe ophthalmology care for Albertans while delivering savings that can be reinvested to continue improving surgical access.

CSFs are one way to add capacity for publicly funded surgeries as part of the pandemic surgical recovery plan, and as part of the Alberta Surgical Initiative (ASI) being implemented to ensure all Albertans receive scheduled surgeries within clinically appropriate wait times. These independent facilities provide safe, low-risk surgeries without cost to patients, allowing hospitals to focus on emergent and more complex surgeries.

These changes will improve access, reduce wait times for surgery for patients and provide capacity for procedures that require hospital care.

Transition for procedures will occur over 2021, and AHS expects these providers to be providing ophthalmological surgeries in the Edmonton and Calgary zones no later than January 2022.

AHS will begin working with CSFs on a transition plan and will share more information about next steps with staff and surgeons as it becomes available.

If you have any questions, please see these [FAQs](#).

Elmer Rattlesnake Making Progress

In April, we first told you about Elmer Rattlesnake, a central Alberta teacher and powwow singer with COVID-19, who has been in the intensive care unit (ICU) at Red Deer Regional Hospital Centre since February.

He is making progress and getting up and around. The photo below shows the 61-year-old Rattlesnake attending a sundance last month in Maskwacis, a visit co-ordinated by his ICU healthcare team and Maskwacis Health.



Physicians and staff are committed to facilitating culturally appropriate care for Indigenous patients and families at the Red Deer hospital. Rattlesnake also regularly takes traditional medicines provided by his family and, earlier this year, he was able to [view and listen to drumming circles](#) held for him directly outside his room.

Foundation Hosts Inaugural Drive-in Concert Fundraiser

As things begin returning to normal, many of you may be looking for events and activities that you and your families can take part in safely this summer.

One such event is the Leduc Community Hospital Foundation's inaugural Bringin' the Country Back Drive-In Concert. Taking place on this Sunday, July 18, this family-friendly event features George Canyon and Aaron Pritchett performing two shows, with all funds raised supporting the foundation's current [wish list campaign](#).

The shows will take place rain or shine at 6:30 p.m. and 9 p.m. at Castrol Raceway, near Leduc. Tickets are sold as one ticket per vehicle and are available for purchase until the second show starts on Sunday.

If you are interested in attending, the foundation is offering AHS staff a \$10 discount code toward general admission tickets. To use the discount, enter WEAREAHS when you check out. For more information on tickets, visit [here](#).

Keeping Seniors Safe in Intense Heat

Staying cool in the recent high temperatures is a challenge for anyone, but this is especially true for our senior population. A range of symptoms may present themselves, and someone can progress from having heat exhaustion to heat stroke quickly. Furthermore, a number of chronic medical conditions can make this worse, including diabetes, obesity, and some medications.

Seniors may not realize they're in trouble right away as older people can have a decreased sense of thirst and not know they are thirsty, and they have a decreased ability to sweat. In the hot weather, avoid drinking beverages with caffeine and avoid alcohol. Stick with several glasses of water a day. If you cannot be in an air-conditioned environment, use fans to circulate the air. Wear cool, loose clothing, keep window coverings closed, and use cold wet cloths on wrists or the back of the neck. At night, open the windows and try to create a cross-breeze, and avoid turning on the oven or stove. Outside, wear light, loose clothing, a broad-brimmed hat, sunglasses and sunscreen with an SPF reading of at least 30.

If you have neighbours or friends who are seniors and who live on their own, check on them daily to ensure their safety. If someone you know appears to be suffering from heat-related illness, medical attention should be sought as soon as possible.

Blue-Green Algae Health Advisories Issued Across Alberta

New [Blue-green algae \(BGA\) blooms](#) have been identified in:

- Windsor Lake
- Goose Lake
- Lower Mann Lake and Upper Mann Lake
- Alix Lake
- Vincent Lake
- Astotin Lake
- Lessard Lake
- Little Beaver Lake
- Acadia Valley Reservoir
- Thunder Lake

Click [here](#) for the full list of active [Blue Green Algae Health Advisories](#). Residents living near the shores of these lakes, as well as visitors, are reminded to take precautions. Blue-green algae is naturally occurring, and often becomes visible when weather conditions are calm. Weather and wind conditions can cause algae blooms to move from one location in the lake to another.

Advisories remain in effect for until further notice. AHS Environmental Public Health will continue to work with local authorities to monitor the situation.

AHS' Long COVID Resources

Patients who are considered recovered from COVID-19 can continue to exhibit long lasting symptoms for weeks or months, such as breathing difficulties or feeling short-of-breath, loss of smell and taste, cognitive

changes, pain and fatigue. These long lasting symptoms have been referred to as "post COVID" or "long COVID" and can impact physical and mental wellbeing, and increased use of health care resources.

AHS has developed resources for patients who are experiencing "long COVID" symptoms, and those who care for them:

- Self-management resource that is searchable by symptom: <https://myhealth.alberta.ca/HealthTopics/After-COVID> (each page is printable and currently translated into 11 languages).
- Getting Healthy after COVID-19: <https://www.albertahealthservices.ca/topics/Page17397.aspx>
- The Rehabilitation Advice Line (1-833-379-0563) is available 9:00 a.m. – 5:00 p.m. and can provide advice/support on Long COVID symptom management.

The Alberta Healthy Living Program is hosting a five-part series for Albertans experiencing Long COVID symptoms. Click here for more [details and registration information](#).

[Resources are also available for clinicians](#). The clinician resource document "Rehabilitation & Allied Health Practice Considerations post COVID-19" has been well received and acknowledged nationally and internationally.

New Family Physician Setting Up Practice in Fairview

A health advisory was issued to media in the Paddle Prairie area advising residents that satisfactory water quality has been restored in Paddle Prairie. As water quality has been restored, the boil water advisory issued June 21, 2021 has been lifted.

New Family Physician Now Practicing in Whitecourt

Whitecourt and area residents have increased access to primary care with the arrival of a new family physician now practising in the community. Dr. Nnaemeka Chikeluba Uzodike (Dr. Uzo) is a family medicine physician with a special interest in obstetrics. He moved to Whitecourt in April and is currently working out of the Whitecourt Healthcare Centre and the Life Medical Clinic.

AHS Expanding Dialysis Care at Wetaskiwin Hospital and Care Centre

Wetaskiwin and area residents with chronic kidney disease can now access dialysis care at Wetaskiwin Hospital and Care Centre, as the dialysis unit expanded its hours to offer additional appointment times. More than \$400,000 in annual funding has been allocated to fund the expansion, which will enable the local hemodialysis unit to accommodate 72 patients, up from 63.

Dialysis provided through the Alberta Kidney Care - North is now offered six days a week with three separate sessions – morning, afternoon and evening afternoon. These sessions can accommodate nine additional patients from the Wetaskiwin area without leaving the community.

Dialysis is offered in other communities within AHS Central Zone, including Red Deer, Drayton Valley, Drumheller, Rocky Mountain House, Olds, Stettler, Vegreville and Lloydminster. Residents can visit the [AHS Alberta Kidney Care webpage](#) for more information about dialysis services.

AHS launches new virtual wellness courses

Alberta Health Services has launched a free online wellness series for Albertans. [Wellness Exchange](#) includes five different courses ranging from managing reactions, healthy thinking and increasing confidence through effective problem solving. Albertans can register for individual or all courses.

The series runs Tuesdays (10:30 – 11:30 a.m. July 20 to August 17, 2021) and Wednesdays (1:30 – 2:30 p.m. September 8 to October 6, 2021). Anyone interested in learning skills to cope with change, deal with stress, and pursue goals is welcome to [register](#).

Online Prenatal Classes Available in Central Zone

Central Zone residents who are pregnant or trying to become pregnant to free online prenatal classes on

July 20 and Aug. 24, 6 p.m. to 7:30 p.m. During the 90-minute class led by registered dietitians, participants will learn about meal and snack ideas, nutrients they need in pregnancy, safe foods to eat during pregnancy and more. Dietitians will be available to answer questions, provide resources and handouts. Participants can register on the [Central Zone Eventbrite Page](#). They will receive an email with a Zoom link two days before the workshop.

Strengthening 'FireSmart' Buffer Around Edson Healthcare Centre

A FireSmart buffer around the Edson Healthcare Centre will be strengthened as Alberta Health Services began a vegetation management project at the site on July 12. FireSmart is an Alberta Agriculture and Forestry program that uses preventative measures to reduce the risk and mitigate potential damage caused by wildfires.

The project will include the removal of trees located 10 to 300 metres from the facility, as well as thinning of underbrush and removal of deadwood in the surrounding forested area. Trees and shrubs will be mulched on site and left to decompose naturally. The work is expected to take up to four weeks, weather permitting, and will have no impact on parking or traffic flow at the Edson Healthcare Centre. Noise levels will also be monitored to ensure there is little to no impact for patients and continuing care residents.

Mobile Mammography Service to Visit Sundre and Maskwacis

Residents of Sundre and the surrounding area will have access to a mobile mammography trailer stationed at the Sundre Aquaplex (105 2 Ave. N.W.) on July 30-31, Aug. 3-7.

Maskwacis and Wetaskiwin residents will likewise have access to a mobile mammography trailer stationed at Maskwacis Health Services (Minde Ave. & Wolfe St.) on July 26-29.

Residents can book an appointment or learn more about the program by calling toll-free 1-800-667-0604.

Cervical and Colorectal Cancer Screening Project Joins Mobile Mammography in Smoky Lake

A mobile mammography trailer will be stationed at the Smoky Lake Agricultural Society Complex (4612 54 Avenue) August 11-14. AHS is pleased to offer additional cancer screening services during this time. AHS Screening Programs is partnering with Screen Test as part of a project to provide cervical and colorectal cancer screening in Smoky Lake on Aug. 11-13 at the Lakeland Primary Care Network (151 White Earth Street). A female Nurse Practitioner will provide the screening.

Join the Conversation

Help Design Pain Resources for Albertans

The Alberta Pain Strategy (APS) is establishing a provincial repository of pain education resources for people who live in Alberta. Albertans are invited to take 10 minutes to share where they currently go for pain resources, how accessible these resources are, and what information Albertans would like to see included in a repository of pain education resources.

The [Alberta Pain Strategy - Survey on Pain Resources for Albertans](#) is being conducted by Health Systems Evaluation and Evidence on behalf of the APS.

Thank You for Helping the Prairie Mountain HAC Quilt Community Stories

The Prairie Mountain Health Advisory Council thanks all those who joined their journey to sew a quilt of community stories, together. We have created a compilation of all the stories of the last seven weeks and would love to hear your thoughts and comments: https://together4health.albertahealthservices.ca/pm-stories/news_feed/patching-our-quilt. Thank you to everyone who liked, shared and participated.

COVID-19 Community Conversation Regarding Alberta's Vaccine Records

Alberta Health Services has received questions from those who received vaccines outside of Alberta, and is therefore hosting an information session regarding Alberta's Vaccine Records **Thursday, July 22 from noon - 1:00 pm**. [Click here to register and receive the Zoom meeting link](#).

During this session AHS will provide instruction on how to ensure your vaccine records were updated if you received your vaccine out of province, and how to get documentation proving you were fully vaccinated for travel purposes. This information session will seek to provide answers to:

- Alberta residents who were vaccinated, in part or fully, in Saskatchewan or BC
- Albertans who crossed the US border to receive vaccines
- Snowbirds who were vaccinated in other countries
- Foreign workers or temporary residents who received vaccines in their home country
- Medical practitioners and those delivering the vaccine, who may be answering questions about the portal

Be Well - Be Kind

Foundation Good News

Through donor support, our philanthropic partners fund enhancements to healthcare delivery including equipment, programs, renovations, research and education across the province and in your community. [Learn more here](#).

Stollery recognizes superstar fundraisers who helped gather of \$140K last year

The [Stollery Children's Hospital Foundation](#) recently recognized kids from across northern Alberta for their efforts to help fundraise for the life-saving hospital at a drive-in celebration. On June 26, the foundation hosted its sixth annual Stollery Superstars Party. 300 children were celebrated for collectively raising more than \$140,000 last year.

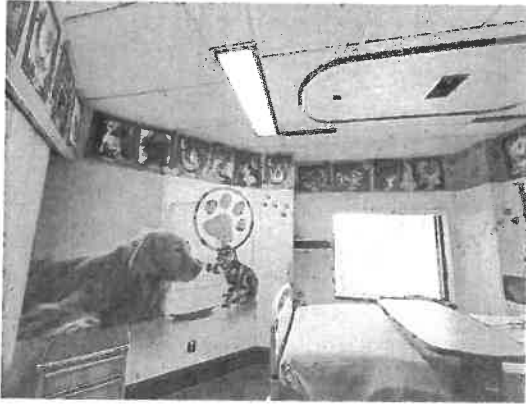
Jackson Squire was named Superstar of the Year at the event after raising more than \$5,000 by hosting a garage sale and lemonade stand. Watch the CTV news story [here](#).



Medicine Hat & District Health Foundation recognizes completion of the "We Love Pets" room

This May, the [Medicine Hat & District Health Foundation](#) saw the completion of the donor-funded "We Love Pets Room" in the Pediatrics Department of the Medicine Hat Regional Hospital.

Spearheaded by local animal lover Kristina Segall, this fundraiser had donors submit photos of their pets to be integrated into the wrap along the room's bulkhead. The change to the room is dramatic and has had a positive impact on the hospital's young patients and the nursing staff.



Sharing the Love

Gratitude from Albertans

Thank you to all of the Albertans who have taken the time to recognize the work of healthcare providers and physicians. Messages of gratitude keep pouring in from across the province and beyond during the COVID-19 pandemic. We want to share a recent message of thanks with you; you can see others on our [Sharing the Love](#) webpage:

I am sending a big thank you from England to the staff in the (University of Alberta Hospital) ICU unit. You have all been caring for my nephew, who has been very ill and still has a long journey ahead. His wife's English family are so thankful for everything you are doing for him. He is very precious to us all.
— Susan Hills

I had my second dose of COVID-19 vaccine today. Unfortunately, I passed out (nerves) and was scared when I woke up. There were two very kind nurses there who held my hands, rubbed my back, and called my mom for me. They took care of me and assured me the entire time and then walked me out. I am so grateful for this.
— Amara Bell

Wrapping Up - We Can Have Fun and Be Vigilant

Slightly more than two weeks have passed since most public health measures in Alberta were dropped. We hope you are all finding ways to rest and relax during this time, or making plans to do so, while still keeping yourselves and your loved ones safe. This means, among other things, making sure you and the people you care for are fully immunized if eligible to receive a COVID-19 vaccine. Like us, I'm sure you're heartened by the fact that Alberta's COVID-19 numbers continue to drop, but also cautious and vigilant because we know the virus and its variants of concern are still circulating and still highly transmissible.

So please: Have fun. Rest and recharge. But also stay safe, get fully vaccinated if eligible, and encourage others to do so. Let's have fun, play hard, enjoy some down time — and also stay safe.

Watch for our next Together4Health Headlines on August 2, 2021.

With enduring gratitude and appreciation,



Dr. Verna Yiu
AHS President & CEO

Dr. Laura McDougall
Senior Medical Officer of Health

13. j

cc: Council

Alberta Beach Village Office

From: Alberta Health Services <community.engagement@ahs.ca>
Sent: August 3, 2021 3:06 PM
To: aboffice@albertabeach.com
Subject: AHS Together4Health Headlines - COVID Community Update

[View this email in your browser](#)



Together4Health Headlines

• HEALTH NEWS YOU CAN USE •

Welcome to Together4Health Headlines, a bi-weekly newsletter designed to keep you informed of decisions being made to protect and support Albertans, key public health information, and opportunities for you to connect with AHS.

AHS is committed to ensuring our partners and stakeholders, like you, receive the information you need to help protect yourself, your families, colleagues and staff. If you know of someone else who would benefit from receiving this information directly from AHS, please invite them to subscribe by [clicking here](#). And [respond to this short survey](#) to let us know if you're receiving the information you need in a format that is working for you.

You can unsubscribe from this e-newsletter by clicking the "Unsubscribe" button at the bottom.

Today's Update:

- **COVID-19 Status**
 - [Cases in Alberta](#)
 - [Variants of Concern](#)
 - [Testing for Healthcare Workers - The Monthly Numbers](#)
- **COVID-19 Immunizations**
 - [Please Get Immunized](#)
 - [Getting Immunized Before Back-to-School](#)
 - [COVID-19 Immunization and Travel](#)
 - [Out-of-Province, Out-of-Country Immunization Record Submission](#)
- **Things You Need to Know**
 - [Province Updates COVID-19 Public Health Measures](#)
 - [Continuous Masking Mandate Still in Effect at AHS, Covenant Facilities](#)
 - [Updates to the Tobacco, Smoking and Vaping Reduction Act](#)
 - [More Information on Orthopedic Chartered Surgical Facilities](#)

- [Alberta Health Services Facilities are Open and Ready to Provide Care to Albertans Who Need It](#)
- [Change To Online Lab Results](#)
- [Tell Us What You Think about Virtual Care: Take the Survey by Aug. 11](#)
- [AHS to Transition Linen Services](#)
- [Rural Health Facilities Revitalization Program Supports Medical Device Reprocessing Renovations](#)
- [School Immunizations Resume in South Zone](#)
- [Mobile Mammography Service to Visit Leduc, New Sarepta and Kitscoty](#)
- [Cervical and Colorectal Cancer Screening Project Joins Mobile Mammography Program Visit to High Level, Fort Vermilion, La Crete and John D'Or Prairie](#)
- [Diabetes Management Classes Offered Online](#)
- [Blue-Green Algae Health Advisories Issued Across Alberta](#)
- **Join the Conversation**
 - [Help Design Pain Resources for Albertans](#)
 - [Join the College of Physicians & Surgeons of Alberta for a Virtual Town Hall](#)
- **Be Well - Be Kind**
 - [Mental Wellness Moment — Coping with Anxiety over Reduction in Public Health Measures](#)
 - [Foundation Good News](#)
 - [Gratitude from Albertans](#)

COVID-19 Status

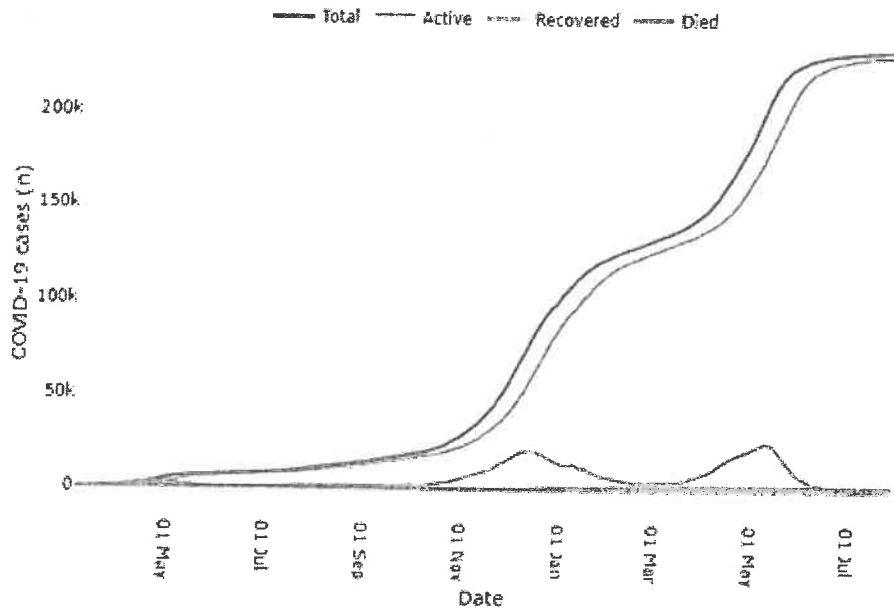
Cases in Alberta

New and active cases of COVID-19 have increased sharply since our last message two weeks ago although, for now, our hospitalization and ICU numbers continue to decline.

As of July 28, there were 1,520 active cases of COVID-19 in the province, a 163 per cent increase compared to July 14. All five AHS zones reported increases, ranging from 10 per cent to nearly 550 per cent, as you can see in the table below.

	Active Cases (as of July 28)	Active Cases (as of July 14)	Per cent Change
Calgary	903	291	+210.3%
Edmonton	274	118	+132.2%
North	110	100	+10.0%
Central	80	44	+81.8%
South	149	23	+547.8%
Unknown	4	2	+100.0%
Total	1,520	578	+162.9%

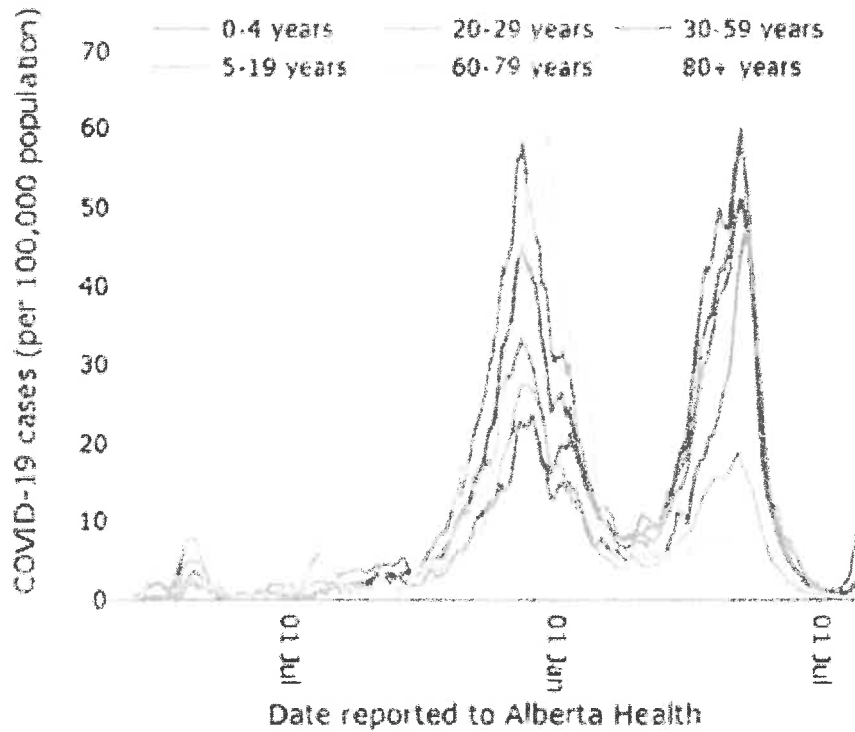
Meanwhile, for the 14-day period ending July 28, there was an average of 111 new daily cases, compared to 42 for the previous two-week reporting period, an increase of 164.3 per cent.



Over the past two weeks, the Calgary Zone had the highest total number of new cases with 941, an average of 67 cases per day. This is an increase of 254 per cent from the previous 14-day period when 266 new cases were reported, an average of 19 per day. Meanwhile, the South Zone reported the largest percentage increase in number of new cases compared to the previous reporting period. Over the past two weeks, the South Zone reported 149 new cases, or an average of 11 new cases per day, which represents a 414 per cent increase from the previous reporting period when 29 new cases were reported, an average of two per day.

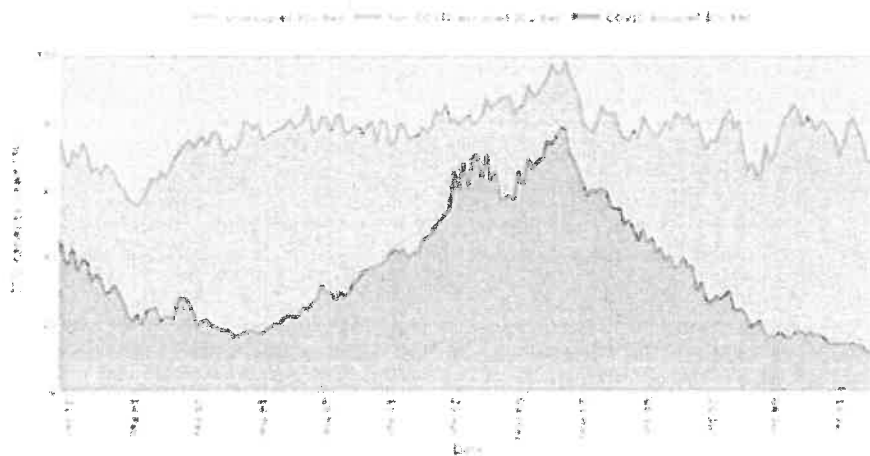
Cases by age group

On July 25, individuals aged 20 to 29 continued to have the highest seven-day rolling average of daily COVID-19 cases, with 10.57 cases per 100,000 people, up from 1.43 two weeks ago; while those 80 years and older had the lowest rate, at 0.43 cases per 100,000 people, up from 0.14. A visual representation of these trends is provided in the figure below.

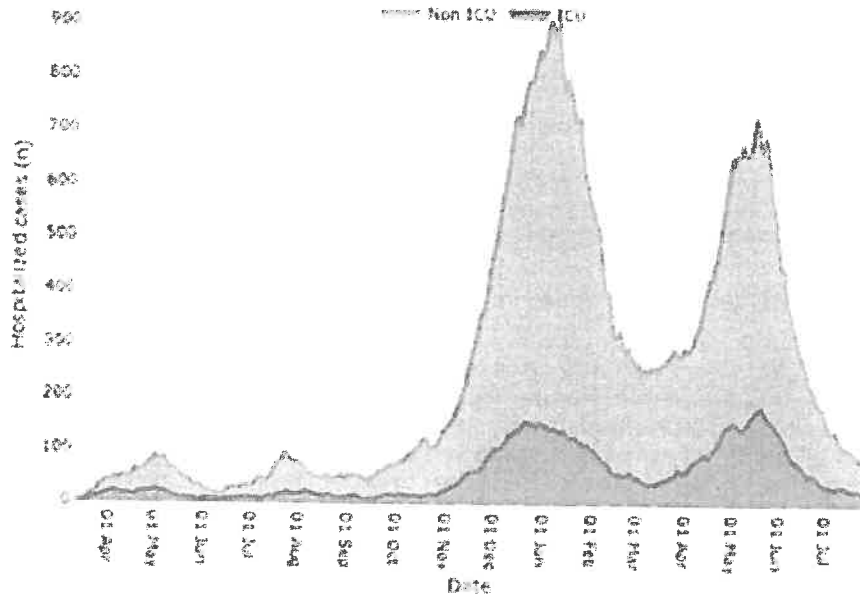


Hospitalizations and ICU admissions

On July 28, 20 individuals with COVID-19 were in ICUs compared to 30 on July 14, a 33.3 per cent decrease. The most recent reporting, on July 26, puts our ICU usage at 64.7 per cent, with 11.1 per cent of ICU beds being occupied by a patient with COVID-19. The figure below is a visual representation of ICU capacity in Alberta:



Also on July 28, there were 69 people with COVID-19 in non-ICU hospital beds compared to 74 on July 14, a 6.8 per cent decrease.



The table below shows hospitalization by zone as of July 28.

Zone	People in zone	ICU
Calgary	45	14
Edmonton	27	6
North	7	0
Central	5	0
South	5	0

Variants of Concern

The table below shows the proportion of active cases that were known variants of concern on July 28 compared to July 14. Please note: We are using the same variant of concern naming conventions used on the Government of Alberta website:

Variant	Proportion of active cases (July 14)	Proportion of active cases (July 28)	Difference
B.1.1.7 (UK) variant	3.7%	25.8%	-22.1%
B.1.351 (South Africa) variant	0.2%	1.7%	-1.5%
B.1.617 (India) variant	66.1%	24.6%	+41.5%
P.1 (Brazil) variant	2.6%	2.4%	+0.2%
Overall	72.6%	54.5%	+18.1%

COVID-19 Testing for Healthcare Workers — The Monthly Numbers

These statistics provide the total number of AHS and Alberta Precision Laboratories (APL) employees and physicians tested, including a breakdown of the number of positive tests and those who have been confirmed to have been exposed in the workplace.

As of July 27:

- 79,259 employees (AHS and APL combined) have been tested for COVID-19 and, of those tested, 5,922 (or 7.5 per cent) have tested positive.

- Of the 4,962 employees who have tested positive and whose source of infection has been determined, 600 (or 12.1 per cent) acquired their infection through a workplace exposure. An additional 960 employees who have tested positive are still under investigation as to the source of infection.
- 5,543 physicians (AHS and APL combined) have been tested for COVID-19 and, of those tested, 245 (or 4.4 per cent) have tested positive.

Of the 208 physicians who have tested positive and whose source of infection has been determined, 20 (or 9.6 per cent) acquired their infection through a workplace exposure. An additional 37 physicians who have tested positive are still under investigation as to the source of infection.

Other notable COVID-19-related information:

- As of July 28, a total of 234,108 cases of COVID-19 have been detected in Alberta and a total of 9,716 individuals have been hospitalized, which amounts to 4.2 individuals for every 100 cases. In all, 230,263 Albertans have recovered from COVID-19.
- As of July 28, 2,325 individuals have passed away from COVID-19, including 13 deaths over the past two weeks. We extend our condolences to the families of these individuals, and to all who have lost loved ones from any cause during this time.
- From July 15 to July 28, 85,457 COVID-19 tests were completed, an average of 6,104 tests per day. During this period, the daily positivity ranged from 0.82 per cent to 2.86 per cent. As of July 28, a total of 4.85 million tests have been conducted and 2.24 million individuals have been tested.
- The R value, also known as the reproduction number, describes the ability of a disease to spread. It tells us the average number of people that someone with COVID-19 will infect. An R value of 1 means an infected person will infect one other person on average. Values below 1 mean transmission is decreasing; above 1, transmission is increasing. The provincewide R value from July 19 to July 25 was 1.48; the value reported in the previous all-staff update on July 16 was 0.84.

Immunization Update

Please Get Immunized

We continue to encourage all Albertans to get immunized as quickly as possible. While we understand that our employees, and all Albertans, want to ensure they make an informed choice about the vaccine, it is important for everyone to understand the risks of vaccine side-effects are much smaller and less severe than the risk of getting the virus. With the fall months soon approaching and the chances of transmitting the virus increasing, we all need to work together to ensure unimmunized Albertans have the information they need to make their decision.

Simply put, we know the COVID-19 vaccine works and is safe. We have seen the number of COVID-19 cases decrease worldwide in places with high vaccine uptake. The COVID-19 vaccine provides Albertans the opportunity to continue to lower case numbers and outbreaks.

We encourage everyone to continue booking first- and second-dose immunization appointments to ensure full effectiveness and long-lasting protection. Anyone who has not yet booked their vaccine can do so by visiting ahs.ca/covidvaccine to find available appointments across the province. For added convenience, drop-in clinics are also available in some locations.

Being fully immunized with two doses dramatically reduces the risk of severe outcomes and the risk of infection. Variants of concern are spread more easily and the second dose is critical for protection. For more information and updates about variants of concern in Alberta, visit the [Alberta Health webpage](#).

As many of the public health measures used over the last year are no longer in place, we expect to see higher levels of influenza and other respiratory viruses starting later this summer. As such, in addition to getting immunized, it is vitally important all of us continue to follow the safety measures and

recommendations that remain in place to keep our communities safe.

Getting Immunized Before Back-to-School

As of July 29, about 63.5 per cent of Albertans between the ages of 12 and 29 have received their first dose of vaccine and 49 per cent of this population is fully immunized (having received both their first and second dose). This is much lower than the immunization rates for eligible Albertans overall.

With lower rates of immunization uptake, adolescents and young adults have a higher chance of getting the virus, including variant strains, and transmitting it to those who are not immunized. AHS would like to ensure all eligible Albertans, 12 years of age and over, receive their COVID-19 immunization as soon as possible. We ask that you encourage those you know who are eligible to receive the vaccine to do so during the summer months to boost vaccination rates increase by September, which will enhance the safety of students, their families, teachers and school staff when classes resume.

COVID-19 Immunization and Travel

If you haven't already, be sure to sign up for [MyHealth Records](#), a secure place to access your personal health data. By signing up for MyHealth Records, you can access the dates and types of vaccines you've had. This information can also be found on your Care After Immunization sheet that was provided at the time of immunization. We ask that people please do not call Health Link or public health for this type information.

Out-of-Province, Out-of-Country Immunization Record Submission

Albertans who have received a COVID-19 immunization outside of the province, or outside of the country, can upload their immunization records for review and verification through a secure [AHS online portal](#), to then be added to [MyHealth Records](#). This ensures your health record is fully updated and provides an accurate record of who has been immunized. Out-of-province and out-of-country immunization records can be submitted on behalf of yourself or your child / youth under 18 years.

Things You Need to Know

Province Updates COVID-19 Public Health Measures

As announced by Alberta Health on Wednesday (July 28), many COVID-19 programs and policies have changed in an effort to bring Alberta's response in line with influenza and other respiratory viruses.

Alberta Health is taking a two-phased approach when implementing these changes, with Phase 1 starting yesterday (July 29), and Phase 2 beginning on Aug. 16.

Effective now:

- Quarantine for close contacts will shift from mandatory to recommended. (Please see [How Changes to Public Health Measures Affect Us](#) below for AHS-specific direction.) Isolation for anyone with COVID-19 symptoms and for confirmed cases is still required.
- All confirmed cases will continue to be notified. Contact tracers will no longer notify close contacts of exposure. Individuals are asked to inform their close contacts when informed of their positive result.
- Case investigators and contact tracers will continue to investigate cases that are in high-risk settings, such as acute and continuing care facilities.
- Outbreak management and identification will focus on high-risk locations, including continuing and acute care facilities and high-risk workplaces. Community outbreaks with a surge in cases leading to severe outcomes will also be addressed as needed.
- Asymptomatic testing is no longer recommended. Testing will continue to be available for individuals who are symptomatic.

- Mandatory masking remains in acute and continuing care facilities, publicly accessible transit, taxis and ride-share.

The following changes will take effect on Aug. 16:

- Provincial mandatory masking orders will be lifted. Masking in acute care and continuing care facilities is still required.
- Isolation following a positive COVID-19 test result will no longer be required but strongly recommended.
- Isolation hotels and quarantine support will no longer be available.
- Public health will focus on investigating severe cases that require hospitalization and any deaths due to COVID-19.
- Outbreak management and preventative measures will continue focusing on outbreaks in high-risk settings, such as continuing and acute care facilities.

More information about these changes can be found on the [Alberta Health website](#), or you can read [Alberta Health's news release](#) on Wednesday's announcement.

Continuous Masking Mandate Still in Effect at AHS, Covenant Facilities

A Chief Medical Officer of Health Order remains in effect that still requires continuous masking in AHS and Covenant facilities provincewide. This masking mandate remains in place at all acute care, continuing care and community sites, as well as in corporate and warehouse-type settings.

The AHS [masking directive](#) applies to all staff, physicians, volunteers, designated support persons and visitors provincewide. We will be tracking the status of the pandemic carefully as we move through a recovery phase and will continue to review our masking mandate.

As we continue to monitor COVID-19 and the impact on our staff, we want to remind everyone that break rooms, charting areas and other common spaces present a risk for transmission of the virus. We ask our staff to remain vigilant, both within patient care settings, but also while on breaks and during shift changes.

More information on masking can be found on our website: [AHS Guidelines for Continuous Masking](#)

Updates to the Tobacco, Smoking and Vaping Reduction Act

On July 31, the Government of Alberta will revise the Tobacco, Smoking and Vaping Reduction Act (TSVRA), making it illegal to smoke or vape anywhere on hospital property.

Tobacco, vaping and cannabis use has always been prohibited on AHS property, under the [Tobacco and Smoke-Free Environments Policy](#). This policy remains in effect. The updated act will allow AHS peace officers to take action against smoking or vaping anywhere on hospital property. Previously, peace officers were limited to enforcing against smoking within five meters of doors, windows and air intakes.

Under the revised legislation, AHS Protective Services will continue to take a progressive enforcement approach, focusing first on education, redirection and support before taking direct enforcement actions, such as fines.

AHS continues to encourage the use of [smoking cessation and addiction treatment](#) programs by patients and staff to reduce overall consumption of tobacco products and support abstinence on all AHS properties. To learn more about AHS provincial programs to help Albertans quit smoking, visit albertaquits.ca.

Although the Tobacco and Smoke-Free Environments Policy remains in effect, implementation may be impacted by the amended legislation. Sites are encouraged to contact the [Tobacco, Vaping and Cannabis Program](#) to discuss how the TSVRA may affect current practices.

More Information on Orthopedic Chartered Surgical Facilities

On July 22, AHS issued a request for proposals (RFP) for orthopedic chartered surgical facilities (CSF), seeking an expansion of day and overnight orthopedic procedures in the Edmonton and Calgary zones that will help provide publicly funded surgeries in particularly high-needs areas, including hip and knee surgeries.

Timely access to surgeries is important to Albertans. There are long wait times for many orthopedic surgeries, with many Albertans waiting longer than experts determine is clinically appropriate.

AHS is implementing the Alberta Surgical Initiative (ASI) in order to ensure Albertans receive scheduled surgeries within clinically appropriate wait times, and enhance the entire surgical journey. CSFs are one way to support added capacity for publicly funded surgeries as part of the ASI.

Typical day procedures that will be considered include knee arthroscopy, shoulder arthroscopy, wrist repair, and foot and ankle fusions. Some overnight or extended-stay procedures are also being considered, including hip and knee arthroplasty and shoulder arthroplasty.

This surgical expansion will improve access, reduce wait times for surgery for patients and provide capacity for procedures requiring in-hospital and acute surgical care.

We already collaborate with partners to perform a number of publicly funded surgical procedures at CSFs, with these independent facilities providing safe, low-risk surgeries without cost to patients, allowing hospitals to focus on urgent, emergent and more complex surgeries. High-quality, safe care for Albertans is always our top priority. Each facility, accredited by the College of Physicians and Surgeons of Alberta, is required to follow AHS policies and procedures, ensuring Albertans continue to receive consistent, safe, high-quality care.

There will continue to be work on a central access and intake wait list, and patients will receive their surgery at the site where they can receive services the quickest. For patients who are already on the waitlist and have a surgeon, they will have the choice of staying with this surgeon.

No Albertan will have to pay out of pocket for scheduled publicly funded surgeries, whether they have their surgery in a hospital or a chartered surgical facility.

For more information, please see these [FAQs](#).

Alberta Health Services Facilities are Open and Ready to Provide Care to Albertans Who Need It

Patient care is available at all AHS facilities. Short term, temporary bed and care space reductions have minimal impact on our ability to provide safe, quality patient care and we are doing all we can to mitigate any impact.

Temporary bed and care space reductions are not uncommon for AHS or any other health system, especially in the summer – when staffing levels are historically lower as our healthcare workers tend to take more personal time or vacation. The system is constantly dynamic, and we manage beds on an hourly and daily basis, depending on patient need, staffing levels, acuity of patients and many other factors.

A [website](#) has been created where you can learn more about temporary closures, acute care availability, and what AHS is doing to ensure Albertans have access to high quality care when they need it. You can also see the full article [here](#).

Change To Online Lab Results

As you may be aware, more lab test results were made available last February in My Personal Records (MPR), found in MyHealth Records (MHR), the single access point for Albertans' personal health information. These lab results are viewable through the MPR application. Making more results available online provides Albertans with more access to their health information and acts as an additional safety net for patient care within the system.

Through a series of rollouts, additional results are being added to MPR through to September. To date, the following results are now viewable as soon as they are released by the lab:

- About 95 per cent of the most commonly ordered (by volume) lab test results were viewable as of Feb 1.
- More complex results in pathology and other areas are being included in MPR on Aug. 23.

Providers may notice some changes in their patterns of work, and may wish to consider giving patients more information about the implications of different results at the time of ordering a test. Physicians and other providers will continue to have access to results through their usual delivery channels.

For more information about lab results online, please visit [FAQs for healthcare providers](#).

Tell Us What You Think about Virtual Care: Take the Survey by Aug. 11

The AHS Virtual Health Program is currently conducting a [survey](#) to better understand what staff and providers know about virtual care and to help us improve it moving forward.

The survey is voluntary and takes about 10 to 15 minutes to complete. It's open until end of day on Aug. 11.

Anyone involved in AHS healthcare services can take part in the survey. Previous experience with virtual care is not required.

This survey is hosted on our Together4Health platform. If you have a Together4Health account, please ensure you are logged out before beginning this survey, so your responses remain anonymous.

Thank you for your participation.

AHS to Transition Linen Services

Following an extensive RFP process, in April 2021 AHS awarded a contract to K-Bro Linen Systems for the provision of linen services in the remaining part of the province where they are currently provided in-house. More than two-thirds of linen services are already provided by K-Bro Linen Systems in Alberta, including all linen services in both Calgary (urban), Edmonton, Hinton and Edson.

AHS and K-Bro have been working together to determine a transition plan for the provision of linen services that will begin in a phased approach starting in September 2021, in the Calgary Zone, followed by South Zone, Central Zone and finally North Zone. This transition will impact approximately 334 fulltime, part time and casual employees and AHS is committed to working with them and their union throughout this process to explore potential options in accordance with the collective agreement.

If AHS were to try to maintain the existing in-house services, more than \$38 million in upgrades would be required to ensure both safety and quality of services. Alternatively, AHS would need to invest more than \$100 million to build new modern linen systems across the province.

Rural Health Facilities Revitalization Program Supports Medical Device Reprocessing Renovations

Approximately \$2 million is being invested in medical device reprocessing (MDR) renovations and upgrades at the Peace River Community Health Centre thanks to the Alberta government's Rural Health Facilities Revitalization Program. The MDR renovations further ensure medical devices used at the health centre are cleaned and sterilized properly, reducing the risk and spread of infections caused by viruses and other threats to staff and patients. The project will include renovations to improve workflow as well as equipment upgrades. Work on the MDR renovations is expected to begin in the coming months.

School Immunizations Resume in South Zone

AHS will be providing catch up immunizations for students who did not receive their routine immunizations during the 2020/2021 school year. After experiencing some delays due to the COVID-19 pandemic response, the program began in southern Alberta the week of July 26, 2021 and continue through August. Booked appointments will be offered at our COVID-19 immunization clinics, as well as at local public health centres throughout the zone.

By making use of our COVID-19 immunization clinics, which are already in operation, we can increase our

offering of immunization to students before the 2021/2022 school year starts. AHS Public Health will provide in-school immunization services starting again this fall and ensure that every eligible student has access to vaccines for which they have received consent.

Catch up immunizations are available for students who are enrolled in the upcoming 2021/2022 school year in Grades 6, 7, 8, 9 and 10. If your child is due for a routine immunization, please contact 1-888-635-0318 or call your local public health centre to book an appointment. For more information visit immunizealberta.ca.

Mobile Mammography Service to Visit Leduc, New Sarepta and Kitscoty

Women ages 50-74 — the group most at risk of developing breast cancer — will have local access to mammography services when the Alberta Health Services Screen Test program arrives in their communities.

A mobile mammography trailer will be stationed at the:

- Leduc Regional Chamber of Commerce at 6420 50 Street on August 19 and 20, 2021
- New Sarepta Agriplex at 5088 1 Avenue S on August 21 and 23, 2021
- Kitscoty Community Hall, 5202 51 St. Aug. 9 and 10

Residents can book an appointment or learn more about the program by calling 1-800-667-0604. Visit <https://screeningforlife.ca/breast/screen-test-mobile-clinics/> for more information and a complete listing of Screen Test mobile sites.

Cervical and Colorectal Cancer Screening Project Joins Mobile Mammography Program Visit to High Level, Fort Vermilion, La Crete and John D'Or Prairie

A mobile mammography trailer will be stationed at the High Level Northwest Health Centre (11202 100 Ave.) on Aug. 17-19 and John D'Or Prairie Health Centre on Aug. 24-25. The mobile mammography trailer will be stationed at the Fort Vermilion Health Centre (4804 50 St.) on Aug. 26-27 and at the La Crete Continuing Care Centre (10603 100 Ave.) on Aug. 31 and Sept. 1. Cervical and colorectal cancer screening will be available at these sites.

Diabetes Management Classes Offered Online

Residents of Central Zone working to manage pre-diabetes and Type 2 diabetes are invited to attend free information sessions via Zoom starting Aug. 9. Participants can call the Alberta Healthy Living Program at 1-877-314-6997 to register.

Blue-Green Algae Health Advisories Issued Across Alberta

New [Blue-green algae \(BGA\) blooms](#) have been identified in:

- Footner Lake
- Lac La Biche
- Sturgeon Lake
- Hutch Lake
- Floating Stone Lake
- Lac La Nonne
- Bear Lake
- Baptiste Lake
- Bonnie Lake
- Elinor Lake

Click here for the full list of active [Blue Green Algae Health Advisories](#). Residents living near the shores of these lakes, as well as visitors, are reminded to take precautions. Blue-green algae is naturally occurring, and often becomes visible when weather conditions are calm. Weather and wind conditions can cause algae blooms to move from one location in the lake to another.

Advisories remain in effect for until further notice. AHS Environmental Public Health will continue to work with local authorities to monitor the situation.

Join the Conversation

Help Design Pain Resources for Albertans

The Alberta Pain Strategy (APS) is establishing a provincial repository of pain education resources for people who live in Alberta. Albertans are invited to take 10 minutes to share where they currently go for pain resources, how accessible these resources are, and what information Albertans would like to see included in a repository of pain education resources.

The [Alberta Pain Strategy - Survey on Pain Resources for Albertans](#) is being conducted by Health Systems Evaluation and Evidence on behalf of the APS.

Join the College of Physicians & Surgeons of Alberta for a Virtual Town Hall

Starting this summer, the College of Physicians & Surgeons of Alberta (CPSA) will embark on a virtual tour to hear Albertans' experiences with and perspectives on physician healthcare delivery in their community and in Alberta. As well as meeting with area residents, each virtual tour stop will include a meeting with healthcare partners and community leaders, and a dedicated meeting with area physicians.

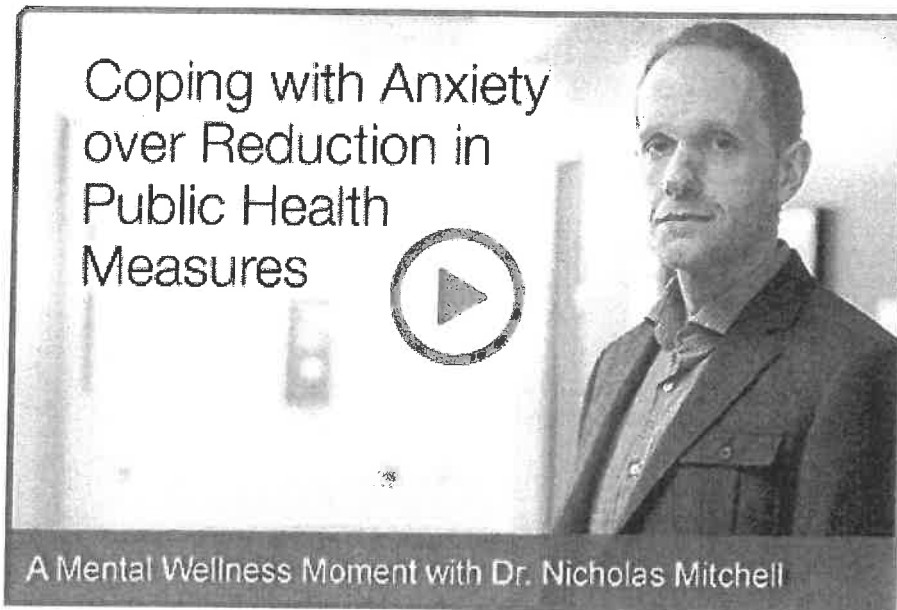
- August 16 (Banff, Canmore, Lake Louise and Dead Man's Flats)
- August 23 (High River)
- August 24 (Brooks)
- September 21 (Fort McMurray)

Learn more and register to attend at: <https://cpsa.ca/news/rmh-townhall/>.

Be Well - Be Kind

Mental Wellness Moment — Coping with Anxiety over Reduction in Public Health Measures

Albertans have spent most of the past 18 months learning to live with public health measures — and now that these measures are being reduced, we're learning how to once again go out in public and interact with others, which can cause stress and anxiety. In his latest Mental Wellness Moment, Dr. Nick Mitchell — AHS Provincial Medical Director for Addiction and Mental Health — [provides advice on how to handle this new kind of COVID-19-related stress and where to find supports](#), if needed.



Foundation Good News

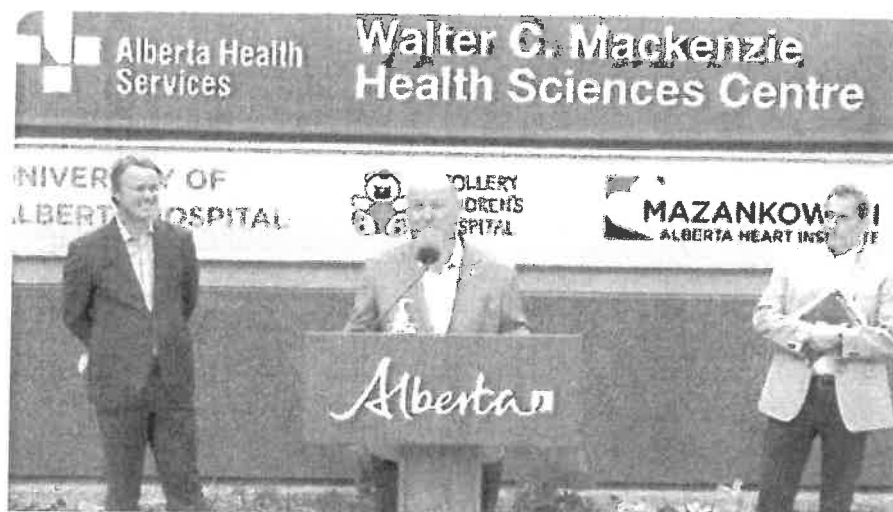
Through donor support, our philanthropic partners fund enhancements to healthcare delivery including equipment, programs, renovations, research and education across the province and in your community. [Learn more here.](#)

\$2M to kick-start new Edmonton children's hospital

Alberta's government is planning a new stand-alone Stollery Children's Hospital in Edmonton with more beds and increased access to quality care for kids.

Budget 2021 provides up to \$1 million to launch capital planning for a potential larger, dedicated children's hospital and care space for children and families from the Edmonton area, northern and central Alberta, as well as children from across Western Canada.

A matching \$1 million from the Stollery Children's Hospital Foundation will help develop the needs assessment, capital cost estimate and business case. [Read more here.](#)



Recent donation brings new, immersive experiences to Carewest residents

Dozens, and soon to be hundreds, of residents from over five Carewest facilities will have the opportunity to engage in captivating new experiences through virtual reality technology. Virtual Reality (VR) provides rich and immersive experiences for residents. Every scenario is specifically adapted for the user.

Through this technology, residents are able to explore personally relevant new (and old) locations. They can perform 'larger than life' activities such as rock climbing or swimming.

Recreational Therapist, Kristina McGowan, has noted that the new technology has been extremely well received by residents at the Fanning Centre.

"We would truly like to thank our generous donor for the purchase of Virtual Reality equipment for the residents of Carewest. Find out more [here](#).



Sharing the Love

Gratitude from Albertans

Thank you to all of the Albertans who have taken the time to recognize the work of healthcare providers and physicians. Messages of gratitude keep pouring in from across the province and beyond during the COVID-19 pandemic. We want to share a recent message of thanks with you; you can see others on our [Sharing the Love](#) webpage:

Thank you to the many sterile processing teams/technicians in every zone for keeping all Albertans safe through this pandemic. Your work often goes unrecognized and it is vital to the safety and protection of all patients and staff in all facilities provincewide. Every sterile processing technician should be so proud of the work that they do and thank you to each and every one of you from anyone that has received a surgery, or a staff member that has used a sterile medical device. We see you and your work is important.

*Thank you!
— Nicole*

Wrapping Up - Constants in a Week of Change

We've shared a lot of information in this email, and we recognize there were many changes to Alberta's pandemic response announced earlier this week. It can be a lot to take in. So allow us to end this message with a single, simple thought:

Much can change around us. But our duties to ourselves, to our loved ones, and to our communities remain constant. Let's keep taking care of each other. Let's keep doing everything we can to keep one another safe. And let's always lead with kindness. Those things should never change.

With enduring gratitude and appreciation,



Dr. Verna Yiu
AHS President & CEO

Dr. Laura McDougall
Senior Medical Officer of Health

Alberta Beach Village Office

From: Sarah Hope (CAL) <Sarah.Hope@albertahealthservices.ca> on behalf of Community Engagement <Community.Engagement@albertahealthservices.ca>
Sent: July 22, 2021 12:32 PM
To: Community Engagement
Subject: Orthopedic CSF RFP Update

Dear Stakeholders,

Timely access to surgeries is important to Albertans. There are long wait times for many orthopedic surgeries, with many Albertans waiting longer than experts determine is clinically appropriate.

Alberta Health Services (AHS) is implementing the Alberta Surgical Initiative (ASI) in order to ensure Albertans receive scheduled surgeries within clinically appropriate wait times, and enhance the entire surgical journey. Chartered surgical facilities (CSFs) are one way to support added capacity for publicly-funded surgeries as part of the ASI.

Today, AHS issued a request for proposals for orthopedic CSFs, seeking an expansion of day and overnight orthopedic procedures in Edmonton and Calgary Zones that will help provide publicly-funded surgeries in particularly high-needs areas, including hip and knee surgeries. This surgical expansion will improve access, reduce wait times for surgery for patients and provide capacity for procedures requiring in-hospital and acute surgical care.

We already collaborate with partners to perform a number of publicly-funded surgical procedures at CSFs, with these independent facilities providing safe, low-risk surgeries without cost to patients, allowing hospitals to focus on urgent, emergent and more complex surgeries.

High-quality, safe care for Albertans is always our top priority. Each facility, accredited by the College of Physicians and Surgeons of Alberta, is required to follow AHS policies and procedures, ensuring Albertans continue to receive consistent, safe, high-quality care.

There will continue to be work on a central access and intake wait list, and patients will receive their surgery at the site where they can receive services the quickest. For patients who are already on the waitlist and have a surgeon, they will have the choice of staying with this surgeon.

No Albertan will have to pay out of pocket for scheduled publicly-funded surgeries, whether they have their surgery in a hospital or a chartered surgical facility.

For more information, please see these [FAQs](#).

We encourage you to share this information with your communities.

Thank you for your continued support,

Francois P Belanger, MD, FRCPC
Vice President and Chief Medical Officer
Alberta Health Services

This message and any attached documents are only for the use of the intended recipient(s), are confidential and may contain privileged information. Any unauthorized review, use, retransmission, or other disclosure is strictly prohibited. If

Chartered Surgical Facilities Orthopedic RFP

Background

Alberta Health Services (AHS) issued a Request for Proposal (RFP) seeking an expansion of publicly-funded orthopedic surgeries with chartered surgical facilities (CSFs) that will help manage increased surgical demand, and expand capacity in particularly high-needs areas, such as hip and knee surgeries.

Why is AHS moving forward with chartered surgical facilities in Alberta?

Timely access to surgeries is important to Albertans. CSFs are one way to support added capacity for publicly-funded surgeries as part of the pandemic recovery and as part of the Alberta Surgical Initiative (ASI) being implemented to ensure all Albertans receive scheduled surgeries within clinically appropriate wait times.

What is the value of the work that is to be contracted out?

A detailed valuation has been conducted as part of developing the RFP and analysis of costs and pricing will be a significant part of the bid evaluation process. We cannot release our valuation estimates publicly at this time, as we do not want to influence the bidding process and the pricing proposals that will be put forward by proponents.

When was the RFP posted? When will it close?

The RFP for orthopedic chartered surgical facilities was posted July 22, 2021. It will close September 2021.

What is the RFP process?

Alberta Health has established a Health Contracting Secretariat (HCS) based on a recommendation from the AHS Review Report completed by Ernst and Young (EY), to provide AHS with expert advice in the development of the RFP.

This competitive process is meant to explore mutual benefits between AHS and CSFs in building out a service delivery model which meets overall objectives and wait-time targets. Although the HCS provides expert advice for the RFP process, the final decision will be made by AHS.

How do you know there will be interested and qualified parties to deliver surgeries at these facilities?

In January 2020, AHS issued a Request for Expressions of Interest (RFEOI) which concluded that there were a number of qualified providers interested in delivering surgical procedures across Alberta, supporting the move to a RFP process.

How much of surgical services are already contracted?

We already collaborate with partners to perform a number of publicly-funded surgical procedures at our CSFs. In 2020, out of 290,000 surgeries performed annually for Albertans, CSFs provided 15 per cent, or 44,000 of these surgeries.

How many CSFs operate in Alberta?

There are about 79 CSFs in Alberta.

- 43 CSFs offer insured/publicly-funded surgeries.
- 36 CSFs offer non-insured surgeries, such as cosmetic surgery.

CSFs are required to meet all safety standards to be accredited by the College of Physicians and Surgeons of Alberta (CPSA) to perform both insured and non-insured surgical services in Alberta.

These facilities are required to comply with the Chief Medical Officer of Health directed guidelines and if they have an outbreak, patient and staff safety will be prioritized.

How many more orthopedic surgeries will CSFs be able to offer under this RFP?

Volumes within existing contracts have been increased for this year. The RFPs will continue to build further capacity by the end of this fiscal year and continuing for the next number of years.

Where are these facilities going to be contracted?

These facilities will be contracted in Edmonton and Calgary.

AHS is focused on increasing and improving Albertans access to all surgeries across the province, starting with those waiting longest first. While we are expanding procedures in Edmonton and Calgary, the ASI will provide opportunities to expand surgeries in all zones in time.

As we continue to implement strategies with the ASI, other specialties and zones will be included. We will continue to share information as it is available.

Will unions be informed and involved in the RFP process?

AHS and CSFs have dedicated staff and partners working with surgeons as part of the surgical team. AHS respects and appreciates that teams are concerned about the impact these changes may have on their roles, and on the many partners and patients they work with every day.

AHS staff are critical to the safe delivery of quality surgical services, and, as we continue to increase surgical access for Albertans, CSFs and members of the surgical team are essential. AHS is dedicated to ensuring patients are not impacted, and will work closely with CSFs during this transition.

What about other regional sites outside of Calgary and Edmonton?

This RFP is one of a number of strategies to expand surgical services in Alberta. Currently, regional sites represent a smaller number of surgeries, with shorter wait times than in Calgary and Edmonton. There will be additional opportunities for regional sites in 2021/2022 as part of a surgery backlog mitigation plan, and the ASI.

Are there enough surgical staff and support staff available to increase surgeries in the province?

Ensuring there is appropriate anesthesia coverage will be a shared responsibility between AHS and CSF locations.

AHS has experienced ongoing challenges for recruiting anesthesiologists across the province, and is dedicated to ensuring anesthesia services and supports are available as we increase surgeries in Alberta. Recruiting anesthesiologists is difficult across North America, particularly in areas outside of main urban centres.

AHS is aware of these issues, and we have a dedicated team in place focused on implementing solutions to support recruitment efforts for anesthesiology. The following solutions are underway:

- Aggressively pursuing both Canadian and internationally-trained physicians;
- Closely reviewing the local workforce in areas of need;
- Providing incentives for activity;
- Reviewing retirement and succession plans with local medical leaders and anesthesiologists;
- Optimizing locum experience and recruitment, and easing administrative burdens which could be a barrier for locums;
- Increasing collaboration between Zone clinical departments, and exploring rotation models from urban zones;
- Working with anesthesiologists to support flexible roles and scope of practice within AHS, if this increases availability;
- Exploring alternate models for anesthesia care;
- Enhancing recruitment efforts through enhanced marketing efforts;
- Consulting with post-graduate medical education (PGME) programs to enable work experience in non-urban facilities, increase the number of training positions, and exploring options for funding sponsored positions in PGME for anesthesiology; and
- Exploring options to improve the international sponsorship program.

AHS' goal is always to keep sites operating optimally, and to ensure that all patients receive safe anesthesia care. AHS values the work our anesthesiologists do every day to bring care to patients across the province and we remain committed to supporting recruitment efforts.

aboffice@albertabeach.com

From: Sarah Hope (CAL) <Sarah.Hope@albertahealthservices.ca> on behalf of Community Engagement <Community.Engagement@albertahealthservices.ca>
Sent: August 11, 2021 4:00 PM
To: Community Engagement
Cc: Nicole Merrifield; Janine Sakatch
Subject: Ready: Do you or a family member travel to Edmonton for medical services? If so, join us for an Edmonton Zone Healthcare planning session



Good afternoon:

Do you or a family member travel to Edmonton for health services?

Alberta Health Services is embarking on zone-based healthcare planning that will serve Edmonton and the surrounding area for the next 10 to 15 years. We recognize that many people who do not live in the Greater Edmonton region receive healthcare services in Edmonton hospitals and clinics – either in person, or through virtual care. We therefore invite you to help us create a healthcare plan.

As our region and our province grows and ages, and as needs and demands on the healthcare system evolve, we need to ensure we are preparing for the future. And to do that, we need your help.

Join us to share your thoughts on healthcare planning in Edmonton: what matters to you, the needs of people in your community, and your ideas and hopes for the future.

Wednesday, August 25

[Click to register](#)

3:00 PM –5:00 PM

For more information on this session, please email community.engagement@ahs.ca, or visit the [Edmonton Zone Together4Health](#) page.

Sincerely,

Catherine Hill, Acting Senior Operating Officer, Glenrose Rehabilitation Hospital, and

Dr. Nadia Salvaterra, Zone Clinical Department Head, Family Medicine, Edmonton Zone
Co-leads, import subzone Edmonton Zone Healthcare planning



This message and any attached documents are only for the use of the intended recipient(s), are confidential and may contain privileged information. Any unauthorized review, use, retransmission, or other disclosure is strictly prohibited. If you have received this message in error, please notify the sender immediately, and then delete the original message. Thank you.

13.m

Alberta Beach Village Office

cc: Council

From: MA Deputy Minister Office <MA.DMO@gov.ab.ca>
Sent: July 22, 2021 1:14 PM
Subject: Release of Municipal Affairs 2020-21 Annual Report

Good afternoon

I am very pleased to share the Ministry of Municipal Affairs' 2020-21 Annual Report with you. This annual report was, for me, a great reminder of the diverse, far-reaching, and important work of this ministry.

This latest annual report provides a comprehensive review of the programs and initiatives this ministry has undertaken over the past year to build stronger communities and make life better for Albertans. It outlines the ministry's efforts as part of the Government of Alberta's response to the COVID-19 pandemic, and also offers a robust analysis of the ministry's performance in relation to the 2020-23 Business Plan.

The ability, at the provincial and municipal levels, to deal with the impacts of a pandemic and continue to meet the everyday needs of Albertans, is a testament to the dedication and professionalism of this ministry and the hard work of municipal officials, and our partners.

This annual report highlights many of the ministry's accomplishments, opportunities, and challenges in 2020-21, including:

- coordinating the government's non-health-related response to the COVID-19 pandemic, and other emergencies and disasters;
- providing Alberta communities with \$970.9 million in capital funding through the Municipal Sustainability Initiative Capital program, including \$335 million from the Basic Municipal Transportation Grant component;
- working with municipalities to advance greater intermunicipal collaboration in regional planning and service delivery, and increased accountability;
- completing 597,000 designated industrial property assessments for about 1,400 assessed persons (companies), for a total of approximately \$171.2 billion in assessment value;
- supporting public libraries as they provided equitable information access to all Albertans, even as library doors were closed for parts of 2020-21;
- ensuring the ministry's current and new regulations are free of unnecessary red tape, as required by the *Red Tape Reduction Act*;
- repealing building assessment report requirements for newly constructed condominiums in order to achieve cost-savings for builders and home buyers;
- providing nearly \$30 million in Disaster Recovery Program funding to 15 Alberta communities affected by flooding in 2020-21; and
- supporting the Quasi-judicial boards, which became the Land and Property Rights Tribunal on June 2, 2021, in their work adjudicating on matters relating to land rights and property ownership.

These are just a few highlights from the pages of the 2020-21 annual report. Within this report, you can see how actions and decisions connect to the ministry's goals and key strategies, and how Municipal Affairs is progressing and adopting lessons learned. I invite you to look through our annual report online at: <https://open.alberta.ca/publications/1925-9247>.

I look forward to meeting you and working with you in the coming months.

Brandy Cox

Deputy Minister

Classification: Protected A

13.0



ALBERTA
MUNICIPAL AFFAIRS

Office of the Minister
Deputy Government House Leader
MLA, Calgary-Hays

AR105124

July 5, 2021

His Worship Jim Benedict
Mayor
Alberta Beach
PO Box 278
Alberta Beach AB T0E 0A0

Dear Mayor Benedict:

I am pleased to confirm that Alberta will receive \$499 million in funding under the federal Gas Tax Fund (GTF) in 2021. This includes an additional one-time payment of \$244 million announced by Canada in March 2021 in recognition of the critical role our communities play in a safe restart, and to help reduce the risk of infrastructure projects being delayed or cancelled. This additional funding is intended to help municipalities and Metis Settlements address local infrastructure needs, and must follow all rules and conditions of the GTF program.

For Alberta Beach:

- The **2021 GTF allocation is \$119,196**. This includes \$58,242 as a result of the one-time funding top-up.

GTF funding amounts for all municipalities and Metis Settlements are also posted on the Government of Alberta website at open.alberta.ca/publications.

In addition, the federal government announced that the GTF program is being renamed to the Canada Community-Building Fund to better reflect the nature of the program. Over the coming months, Municipal Affairs will be updating program documents, websites, and IT systems to reflect this change.

I look forward to working together with you and the federal government to help your community in addressing its infrastructure needs.

Sincerely,

Ric McIver
Minister

cc: Kathy Skwarchuk, Chief Administrative Officer, Alberta Beach

13.0



ALBERTA
MUNICIPAL AFFAIRS

Office of the Minister
MLA, Calgary-Hays

AR105523

August 5, 2021

His Worship Jim Benedict
Mayor
Alberta Beach
PO Box 278
Alberta Beach AB T0E 0A0

Dear Mayor Benedict:

On October 18, 2021, the Government of Alberta intends to conduct a provincewide election of nominees for Canada's Senate, as well as a referendum. Senate and referendum voting will be conducted alongside the general municipal election. To support local governments administering these votes, the Senate Election Grants Regulation under the *Alberta Senate Election Act* and Referendum Payments Regulation under the *Referendum Act* require the Minister of Municipal Affairs to make payments to the local authorities that are administering the votes.

The regulations state:

- where an election under the *Local Authorities Election Act* is required in a municipality or ward, the elected authority or other body that conducts the vote under the *Alberta Senate Election Act* or *Referendum Act* in that municipality or ward shall be paid a grant of \$1 per capita or \$1,000, whichever is greater; or
- where no election under the *Local Authorities Election Act* is required in a municipality or ward, the elected authority or other body that conducts the vote under the *Alberta Senate Election Act* or *Referendum Act* in that municipality or ward shall be paid \$2 per capita or \$2,000, whichever is greater.

Given there will be both senate elections and referendum questions occurring as part of the 2021 municipal general election, municipalities holding local elections will be eligible for a grant of \$1 per capita or \$1,000 (whichever is greater) for the senate election vote and \$1 per capita or \$1,000 (whichever is greater) for the referendum for a total interim grant of \$2 per capita or \$2,000 (whichever is greater).

Should it then later be determined that a municipality does not need to hold a local election, the municipality will then be eligible for an additional grant of \$1 per capita or \$1,000 (whichever is greater) for the senate election vote and \$1 per capita or \$1,000 (whichever is greater) for the referendum for a total combined grant of \$4 per capita or \$4,000 (whichever is greater).

.../2

Based on this formula, and to streamline the process, **Alberta Beach** will receive an initial grant payment of **\$2,036** in August to conduct the 2021 Senate election and referendum. If a local election is not held under the *Local Authorities Election Act* in **Alberta Beach** on October 18, a second payment of **\$2,036** will be made in October.

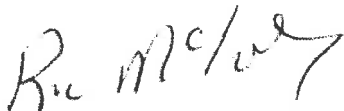
If the Senate election and/or referendum are cancelled, **Alberta Beach** will be required to return the initial grant payment to the Government of Alberta, if requested by the province.

Some municipalities may be administering the Senate election and referendum on behalf of the Minister of Municipal Affairs for a neighbouring entity, and will receive the payments calculated for the neighbouring entity. These municipalities will receive a separate letter confirming the additional amounts once the contracts are finalized.

Conducting the Senate election and the referendum at the same time as local elections will leverage efficiencies and economies of scale, while ensuring all Albertans have the ability to participate in the vote.

Thank you for your work in strengthening democracy in Alberta.

Sincerely,

A handwritten signature in black ink, appearing to read "Ric McIver". The signature is written in a cursive, slightly slanted style.

Ric McIver
Minister

cc: Kathy Skwarchuk, Chief Administrative Officer, Alberta Beach

From: AUMA <communications@auma.ca>
Sent: July 21, 2021 1:01 PM
To: aboffice@albertabeach.com
Subject: AUMA Digest -- Join the campaign to protect Victim Services!

July 21, 2021

AUMA/AMSC DIGEST

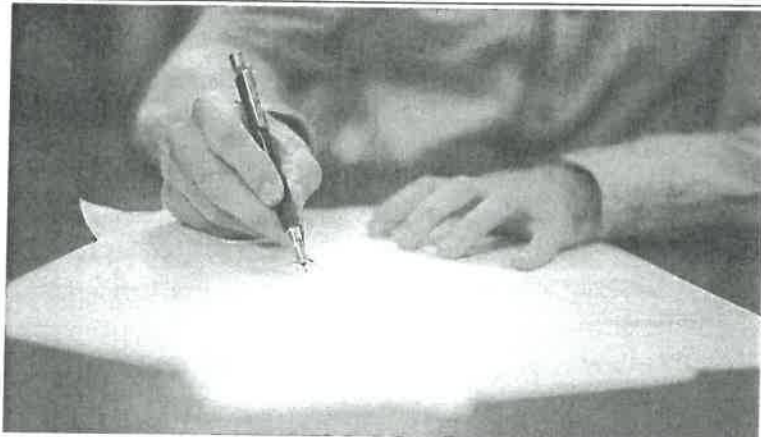


QUICK LINKS

Summer Villages invited to register for Munis 101

Update from the Legislature - July 21

Household Hazardous Waste Update



Join the campaign to protect Victim Services!

Victim services programs in Alberta support approximately 80,000 victims of crime and trauma annually, but are challenged by a lack of sustainable, ongoing funding.

AUMA is calling on the Government of Alberta to reverse its recent changes to the Victims of Crime Fund and provide ongoing, sustainable funding to victim services programs. We are working with the Alberta Police Based Victim Services Association to launch an MLA letter writing campaign and raise awareness of this important issue.

ADVOCACY UPDATES

The RFEOI submission closing date is **4:00 P.M. on September 13, 2021**. You can find details and application package supporting materials on the RFEOI [here](#).



**Municipal
Climate Change
Action Centre**

How to borrow energy auditing equipment from the Tool Lending Library

Any municipal staff member responsible for managing municipal facilities can borrow energy auditing tools, for free.

Follow these easy steps to reserve the tool you want to borrow:

Step 1: Register - Create an account

Step 2: Reserve - Reserve tools

Step 2: Confirm - Our team will confirm your reservation

Step 3: Deliver - The tools get shipped directly to you, or you pick it them up

Step 4: Return - Drop off or ship the tools back to us when you are finished

[Reserve now](#)

It really is *that* easy!

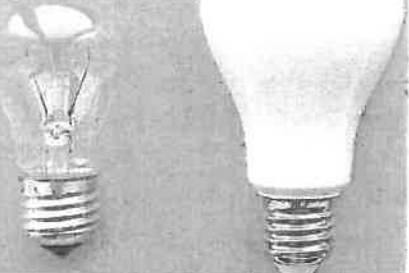
An illustration depicting a worker in a hard hat on the left, a computer monitor displaying charts in the center, two robotic arms in the middle, and two people standing on the right. The entire scene is set against a dark background with a light-colored foreground.

Are your community buildings in need of upgrades?

Take our Grant Funding Questionnaire today.

VALUABLE LINKS

*Looking for ways to
brighten up your
community?*



Talk to our Energy
Management team today.

**Alberta Urban Municipalities
Association | auma.ca**

JOB POSTINGS

- Senior Manager, Utilities
- Business Analyst
- Utility Operator 1
- Transit Supervisor
- Executive Assistant - CAO Services
- Foreman – Parks and Open Spaces
- Operator I, Parks
- View more job postings [here](#)

EASY LINKS

Subscribe to our other valuable e-mail services

- AUMA Job Postings
- News Clippings
- Weekly Digest
- Not-for-profits Quarterly Newsletter



AUMA | 300, 8616 51 Avenue, Edmonton, T6E 6E6 Canada

[Unsubscribe \[aboffice@albertabeach.com\]\(mailto:unsubscribe_aboffice@albertabeach.com\)](mailto:unsubscribe_aboffice@albertabeach.com)

[Update Profile](#) | [Constant Contact Data Notice](#)

Sent by communications@auma.ca powered by



Try email marketing for free today!

From: AUMA <communications@auma.ca>
Sent: July 28, 2021 1:30 PM
To: aboffice@albertabeach.com
Subject: AUMA Digest -- More Workshops on the Municipal Role in Reconciliation

July 28, 2021

AUMA/AMSC DIGEST



QUICK LINKS

Mark your calendar for Munis 101



A Municipal Guide to the Truth and Reconciliation Commission's Calls to Action
July 2021

Update from the Legislature - July 28



Ag Forward: Managing on-farm plastics

More Workshops on the Municipal Role in Reconciliation Now Available



Earlier this month, AUMA and the Rural Municipalities of Alberta announced two virtual workshops on Canada's History and the Municipal Role in Reconciliation. Those workshops sold out in just a few days, so we are now pleased to offer four additional workshops in August and September.

This session is open to municipal elected officials and senior municipal administrators who want to understand how government policies have impacted Indigenous peoples and how to support reconciliation in their community.

ADVOCACY UPDATES



Mark your calendar for Munis 101

Munis 101 is developed and delivered with the support of Alberta Municipal Affairs to help municipalities fulfil the Municipal Government Act requirement to provide orientation following the election.

Update from the Legislature - July 28

- Extension to the Canada–Alberta Early Learning and Child Care Agreement
- \$150 million investment to improve broadband in rural, remote, and Indigenous communities
- Vaccine updates



Ag Forward: Managing on-farm plastics

AUMA is part of the Alberta Agricultural Plastics Recycling Group advocating for agricultural recycling in the province. Members passed a resolution in 2019 calling on the Province to establish more recycling programs, including agricultural plastics.

REMINDER – Deadline approaching for 2021 AUMA Award nominations!

You have less than a month in which to nominate a municipal leader in your community for a 2021 AUMA Award! Award nominations must be submitted by August 13, 2021.

CASUAL LEGAL: “But I’m not borrowing any money!”- Borrowing Bylaw Requirements where you may not expect them

The Municipal Government Act imposes strict requirements upon a municipality seeking to borrow funds. A borrowing must be authorized by a bylaw, which in most cases must be advertised except for specific exceptions set out in the Act.

GOOD TO KNOW



**Municipal
Climate Change
Action Centre**

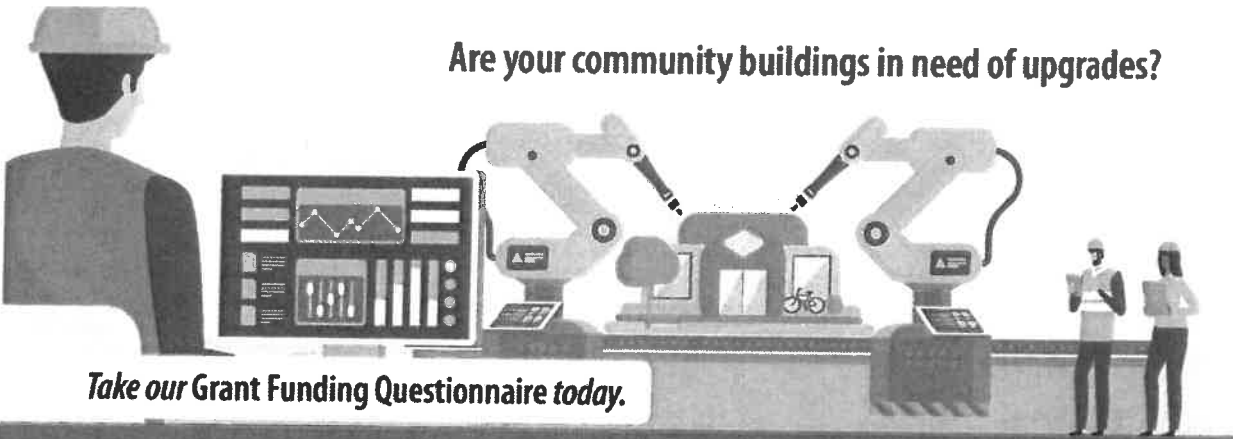
Funding program deadline approaching

We adjusted our Municipal Energy Manager program requirements so you can secure funding now and hire your energy manager in the new year.

Thirty-two municipalities of various sizes are benefiting from energy managers who are reducing energy use, emissions, and operating costs. Secure your funding through our easy application process and one-on-one support.

Sign the Funding Agreement by August 3, 2021. Then hire your energy manager any time before April 2022.

Apply now

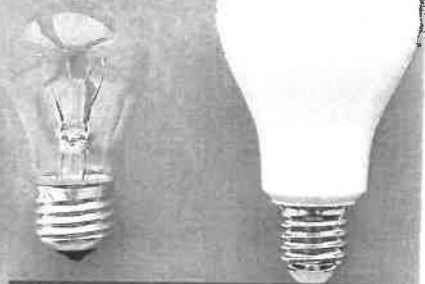


Are your community buildings in need of upgrades?

Take our Grant Funding Questionnaire today.

VALUABLE LINKS

*Looking for ways to
brighten up your
community?*



**Talk to our Energy
Management team today.**

**Alberta Urban Municipalities
Association | auma.ca**

JOB POSTINGS

- Utility Treatment Technician
- Payroll and Benefits Administrator
- Project Lead, Continuous Improvement
- Administrative Assistant
- Payroll/Human Resources and Accounting Technician
- Systems Specialist
- Senior Corporate Planning Advisor
- View more job postings [here](#)

EASY LINKS

Subscribe to our other valuable e-mail services

- AUMA Job Postings
- News Clippings
- Weekly Digest
- Not-for-profits Quarterly Newsletter

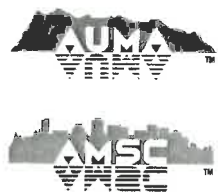
aboffice@albertabeach.com

CA: Council

From: AUMA <communications@auma.ca>
Sent: August 5, 2021 1:31 PM
To: aboffice@albertabeach.com
Subject: AUMA Digest -- 25 additional Nurse Practitioner positions available within the Primary Care Network

August 5, 2021

AUMA/AMSC DIGEST



QUICK LINKS

AUMA launches Future of Municipal Government webpage



New economic development video for elected officials now available

25 additional Nurse Practitioner positions available within the Primary Care Network

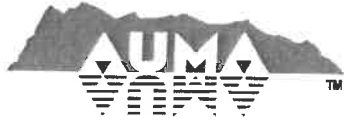
REMINDER – Aug 13 deadline approaching for 2021 AUMA Award nominations!

Support your local Primary Care Network (PCN) in submitting an Expression of Interest to Alberta Health by August 27 for funding to have one of these new Nurse Practitioners (NPs) in your community or region.

Alberta's government is providing \$3.1 million for Phase 2 of the PCN NP Support Program. The program began in 2019 and is designed to increase the number of NPs in Alberta's healthcare system.



ADVOCACY UPDATES



AUMA launches Future of Municipal Government webpage

Are you curious about AUMA's Future of Municipal Government Project? Visit our new webpage, which provides background on how the project is exploring options for government structures that will enable municipalities to build thriving communities into the future.

Update from the Legislature - August 5

- Changes to COVID-19 rules
- New Senator
- Vaccine updates



New economic development video for elected officials now available

The video explains what economic development is and what drives it. It also outlines the role elected officials play, discusses where to begin, and presents tips for success.

REMINDER – Aug 13 deadline approaching for 2021 AUMA Award nominations!

Nominate a municipal leader in your community for a 2021 AUMA Award! Award nominations must be submitted by August 13, 2021.

CASUAL LEGAL: So, we Established a Municipally Controlled Corporation . . . Now What?

A municipality that has established a controlled corporation (referred to herein as a "MCC") pursuant to section 75.1 of the Municipal Government Act, should be aware of the ongoing requirements pertaining to the MCC and the role of the municipality in the MCC.



Are your community buildings in need of upgrades?

Take our Grant Funding Questionnaire today.



**Municipal
Climate Change
Action Centre**

What is the best way to save at the pump? Switch to an electric vehicle.

Do you have vehicles nearing the end of their lifespan? Are you looking for a cost-effective vehicle option? If you answered yes, you are eligible for funding to purchase an electric vehicle.

Whether you need new a utility vehicle for your Parks and Public Works crew, or an electric ice-resurfacer for your ice rink, or a passenger vehicle for site visits, we have funding available for you.

You can receive up to 50 per cent of the costs covered for many different types of electric vehicles through the Electric Vehicles for Municipalities Program.

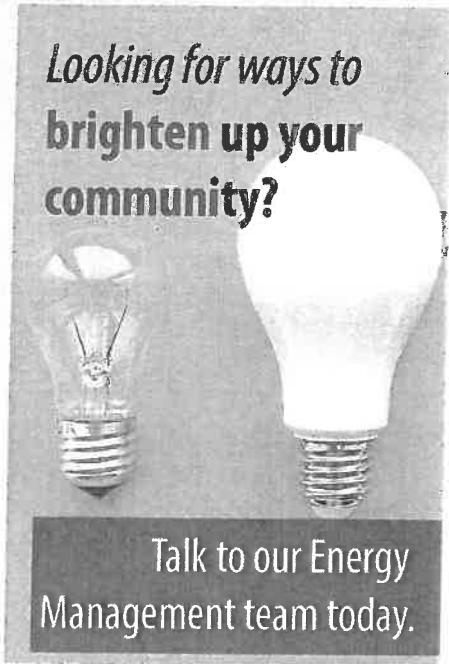
Apply today!



Munis 101 foundational for Municipal Elected Leaders Certificate

Summer Villages can register for virtual Munis 101 sessions that are being offered exclusively to them in September. More courses are being offered following the October 18 municipal elections. Visit eoeep.ca to learn more.

VALUABLE LINKS



Alberta Urban Municipalities Association | auma.ca

JOB POSTINGS

- Director of Emergency Management
- Public Works Foreman
- Safety Codes Officer - Repost
- Water Treatment Plant Operator 4
- General Manager, Planning, & Community Services
- Director of Public Works
- Finance Manager
- [View more job postings here](#)

EASY LINKS

Subscribe to our other valuable e-mail services

- [AUMA Job Postings](#)
- [News Clippings](#)
- [Weekly Digest](#)
- [Not-for-profits Quarterly Newsletter](#)



AUMA | 300, 8616 51 Avenue, Edmonton, T6E 6E6 Canada

[Unsubscribe \[aboffice@albertabeach.com\]\(mailto:aboffice@albertabeach.com\)](mailto:aboffice@albertabeach.com)

[Update Profile](#) | [Constant Contact Data Notice](#)

Sent by communications@auma.ca powered by



[Log in / Sign up](#)

Future of Municipal Government Project

Municipalities face a wide array of financial, political, social, cultural, and environmental pressures. In response, AUMA has initiated the Future of Municipal Government (FOMG) project to explore and assess options for government structures that will enable municipalities to build thriving communities into the future.

We have partnered with the School of Public Policy at the University of Calgary on this project. The School is engaging municipal experts from Alberta and across Canada to conduct research on the following topics:

- The state of Alberta's municipalities
- Demographic trends
- Municipal political, administrative, and financial viability
- Government options
- Canada's experience
- Small municipalities in the prairies
- Citizen engagement and place making
- Annexation, amalgamation and regionalization in Alberta
- Finance
- Financing infrastructure
- Revenue and cost-sharing

While AUMA has input on the scope of this research, the School of Public Policy has complete academic freedom over its research methodology and its findings. The purpose of this project is to seek independent, fact-based information to serve as the foundation for solutions-oriented discussions on the practices, policies, legislation, and financial arrangements that shape municipal government.

As 2021 is an election year, we anticipate that most of the research will be released in 2022 when we can organize opportunities for municipalities, the province, and interested stakeholders to review the research findings and consider recommended changes to the policy framework in which municipalities exist.

This webpage will be regularly updated to reflect progress and identify opportunities for stakeholders to provide input.

Learn More about the project

Why now?

What will the project deliver?

What is the School of Public Policy?

What is AUMA's role in this research?

What are the project's guiding principles?

[Log in / Sign up](#)

Update from the Legislature - August 5

August 4, 2021

Changes to COVID-19 rules

The legislature remains adjourned until October 25. Last week the province announced a two-phase transition intended to bring COVID-19 quarantine, isolation, and other measures in line with those used for influenza and other viruses.

Effective July 29, close contacts are no longer required to quarantine, but isolation is still required for positive cases and people with symptoms.

Effective August 16, quarantining will no longer be mandatory for individuals who test positive for COVID-19, but it will be recommended. Masks will no longer be required in public transit, rideshares and taxis.

Testing for severe cases, provincial monitoring and outbreak management in high-risk settings will continue.

As of August 2, 76 per cent of eligible Albertans had one dose of vaccine and 65.8 per cent were fully immunized.

The province reported that since July 1, when the province lifted most restrictions, people not fully immunized accounted for 95 per cent of COVID-19 cases, 94 per cent of hospitalizations and 95 per cent of deaths caused by the disease.

New Senator

Governor General Mary Simon appointed AUMA member and colleague Karen Sorensen, Mayor of Banff, to the Senate of Canada on July 29. The provincial government plans to elect three Senate nominees in conjunction with the October 18 municipal elections.

[Back to news](#)

From: AUMA <communications@auma.ca>
Sent: August 11, 2021 11:45 AM
To: aboffice@albertabeach.com
Subject: AUMA Digest -- Registration is now open for the 2021 AUMA Convention and Trade Show

August 11, 2021



AUMA/AMSC DIGEST

QUICK LINKS

COVID Pandemic to Endemic COVID: What Should Employers Do Now?

Opportunity to serve on the Safety Codes Councils' Private Sewage Disposal Sub-Council (PSSC)

Opportunity to serve on LAPP Corporate Board



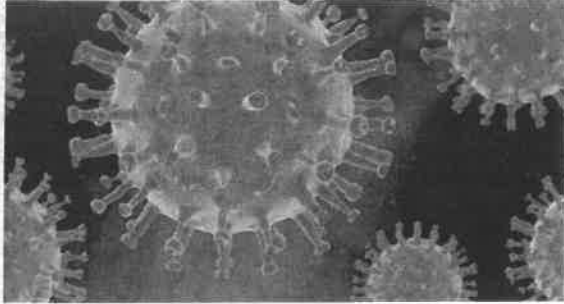
Registration is now open for the 2021 AUMA Convention and Trade Show

We are excited to announce that we are returning to an in-person Convention for 2021! Join more than 1,000 elected officials, administrators, and business partners at the Edmonton Convention Centre from November 17 to 19, 2021.

Convention will have everything our members know and love, including dialogue sessions with provincial ministers, breakout education sessions, a buzzworthy trade show and plenty of time to network with your fellow leaders.



ADVOCACY UPDATES



COVID Pandemic to Endemic COVID: What Should Employers Do Now?

The Government of Alberta's recent announcement that most COVID-19 restrictions will be lifted by mid-August, and that Albertans should get used to living with the virus, raises several questions for employers.

Opportunity to serve on the Safety Codes Councils' Private Sewage Disposal Sub-Council (PSSC)

AUMA has been asked to provide two proposed nominees who are actively engaged in the safety codes system. Learn more about the opportunity and submit an application.



Opportunity to serve on LAPP Corporate Board



The LAPP Corporation is responsible for overseeing the work of service providers for the Pension Plan to ensure the delivery of pension benefits and the long-term sustainability of the Plan. It is the administrator and trustee of the Plan.

LAST CHANCE – Aug 13 deadline approaching for 2021 AUMA Award nominations!

Nominate a municipal leader in your community for a 2021 AUMA Award! Award nominations must be submitted by August 13, 2021.

CASUAL LEGAL: Changes to Off-Site Levies Regulation

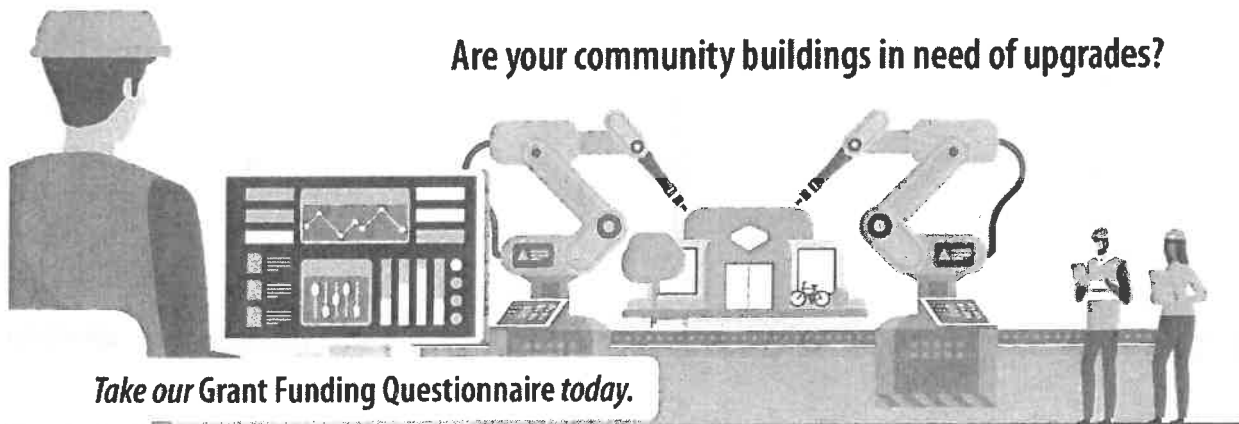
On June 1, 2021, a number of amendments to the Off-Site Levies Regulation enacted under the authority of the Municipal Government Act came into effect.

GOOD TO KNOW

The nomination period closes on September 15! The **Stars of Alberta Volunteer Awards** recognize extraordinary Albertans whose volunteer efforts have contributed to the well-being of their community and fellow community members. Discover all the [details and nominate](#) your community's special volunteers.

Are you planning to apply for funding through the **Housing Supply Challenge**, led by the Canada Mortgage and Housing Corporation? Check out Evergreen's free **Housing Supply Challenge Support Program**, which provides guidance, mentorship, and the resources needed to develop and improve applications.

The Government of Alberta is surveying the general public and representatives of private-sector organizations and public bodies (including municipalities) on **privacy protection in the Province**. Alberta's privacy framework (which includes laws, like the *Freedom of Information and Protection of Privacy Act* and the *Personal Information Protection Act*) sets requirements for the collection, use, and disclosure of personal information. **To access the survey, click [here](#)**. Responses will be accepted until August 20.



Are your community buildings in need of upgrades?

Take our Grant Funding Questionnaire today.



**Municipal
Climate Change
Action Centre**

Is switching to an electric vehicle fleet feasible?

Find out how the cost of buying new gas-powered vehicles compares to new electric vehicles with the **Electric Vehicle Savings Calculator**. You'll quickly see the potential fuel savings and lower maintenance costs so you can make the case for buying electric to your colleagues and Council.

[Download the Calculator](#)

Has your municipality amassed solar panels?

The **Alberta Recycling Management Authority (ARMA)** launched its expanded electronics pilot project (e-Pilot) in September 2020 for the collection of more than 500 additional electronic devices. Since then, approximately 3,500 tonnes of material have been recycled.

ARMA is now seeking your assistance to access solar panels for evaluation in the e-pilot. They are inviting municipalities to contact ARMA if your site has collected/stockpiled solar panels that could be picked up by the electronics processors specifically dealing with solar panels.

If you have amassed solar panels, please email ARMA at epilot@albertarecycling.ca or if you are aware of commercial entities that may have panels they would like to recycle. For more information on the e-Pilot, visit armaepilot.com.



There is just one month to go before Munis 101 kicks off for summer villages! The first virtual session starts on Tuesday, September 14, at 2:30 p.m. and runs at the same time on September 21, 28 and October 5. The second session starts on Wednesday, September 22 at 7 p.m .and runs at the same time on September 29 and then October 6 and 13. Don't miss out! Register at eoeep.ca today.

VALUABLE LINKS

*Looking for ways to
brighten up your
community?*



Talk to our Energy
Management team today.

**Alberta Urban Municipalities
Association | auma.ca**

JOB POSTINGS

- Director of Community Growth and Infrastructure
- Indigenous Relations Advisor
- Human Resources Generalist
- Senior Taxation Clerk
- Equipment Operator-Transportation
- Executive Assistant, Corporate Services
- Safety Codes Officer
- View more job postings [here](#)

EASY LINKS

Subscribe to our other valuable e-mail services

- AUMA Job Postings
- News Clippings
- Weekly Digest
- Not-for-profits Quarterly Newsletter



AUMA | 300, 8616 51 Avenue, Edmonton, T6E 6E6 Canada

[Unsubscribe \[aboffice@albertabeach.com\]\(mailto:aboffice@albertabeach.com\)](mailto:aboffice@albertabeach.com)

[Update Profile](#) | [Constant Contact Data Notice](#)

Sent by communications@auma.ca powered by



aboffice@albertabeach.com

From: Elections Alberta <ops@elections.ab.ca>
Sent: August 10, 2021 2:42 PM
To: aboffice@albertabeach.com
Subject: Orders Issued for Two Referendum Questions



This email has been sent out to all municipal CAOs and returning officer contacts in the EDB.

Hello,

Yesterday, Orders in Council were issued for two referendum questions to be voted on during the local elections on October 18, 2021. The questions are:

- Should section 36(2) of the Constitution Act, 1982 – Parliament and the government of Canada's commitment to the principle of making equalization payments – be removed from the constitution?
- Do you want Alberta to adopt year-round Daylight Saving Time, which is summer hours, eliminating the need to change our clocks twice a year?

We are in the process of updating information on our website and have just distributed a news release, which can be found on our website at <https://www.elections.ab.ca/resources/media/news-releases/2021/08/10/referendum-to-be-held-on-october-18-2021/>.

Reprint the Election Proclamation

Now that the Orders have been issued, the first step for all municipalities is to reprint the Election Proclamation. We have updated the election proclamation in the Elections Database to include both the senate election and referendum information. Once printed, it can replace the election proclamation you currently have posted – only this new one is required. I have also included the FAQ on proclamations below:

How do I print the proclamation?

1. Log into the MA Connect.
2. Launch the Elections Database.
3. Click on the "Upcoming Senate Elections/Referendums" tab.
4. Click the edit (small pencil icon under "Options".)
5. Click on the "Senate/Referendum Supplies" tab.
6. Scroll to the bottom of the page.
7. Click "Print Proclamation".
8. Click "Download Report" on the pop-up.
9. Open the file and confirm the Returning Officer information is correct.
10. Print / Save the document.

The returning officer information at the bottom of the form is incomplete or wrong, how do I fix this?

The election proclamation pulls this information from the returning officer entry in the Elections Database. You can check the information you have entered on the "Election Details" screen. Ensure that the information is correct on the right column of that screen (Senate Election / Referendum Details). If you need a step-by-step instruction on completing the information, we have a how-to video for that.

<https://www.youtube.com/watch?v=jREXR3birfk>

The name of my municipality is too long to fit on the municipality line. How do I fix this?

Please email ops@elections.ab.ca. We will fix the file and send it back to you.

I don't know how to access the Elections Database.

Please contact Municipal Affairs to arrange access. They can be reached at lgs.update@gov.ab.ca or call 780-427-2225 (toll-free in Alberta by dialing 310-0000 first).

Where should I post the election proclamation?

The election proclamation should be posted in the returning office. If a returning office has not yet been established, you may post it in your municipal office. Ideally, the election proclamation should be posted in a public space. If you no longer post paper copies and prefer to post it digitally you can do that. You are only required to post one copy, but you may choose to post it in other locations in your municipality or on your website.

Do I need to post the proclamation on the municipal website?

There is no obligation to post it on your website, but you may do so. Alternatively, you may wish to provide public messaging on your website about the key dates, or redirect to our website for that information. The

"Information for Electors" or "Key Dates" page would probably be the most useful for re-directing electors to.

Elector Information: <https://www.elections.ab.ca/elections/senate-referendum/information-for-electors/>

Key Dates: <https://www.elections.ab.ca/elections/senate-referendum/key-dates/>

Is the election proclamation the notice of election?

No, the election proclamation is the formal direction from the Chief Electoral Officer to the local jurisdictions to conduct the senate election. The notice of election is the notification from the local jurisdiction to their electors about the elections that are being conducted. This occurs after nominations close using Form 6RSE or 7RSE. Please note that the notice of election will also need to include the wording of the referendum questions. This information can be copied from the Election Proclamation.

As always, if you have any questions or concerns, please reach out to us at ops@elections.ab.ca.

Have a great day!

Thank you,

Pamela Renwick
Director, Operations & Communications
Elections Alberta

Elections Alberta
100-11510 Kingsway NW, Edmonton, Alberta, T5G 2Y5

Unsubscribe



Referendum to be Held on October 18, 2021

August 10, 2021



EDMONTON – Elections Alberta has received the Orders in Council to conduct a Referendum Vote in conjunction with the 2021 Alberta Municipal Elections and the Alberta Senate Election on October 18, 2021.

Both referendum questions allow for a 'yes' vote or a 'no' vote. The two questions are:

Should section 36(2) of the Constitution Act, 1982 – Parliament and the government of Canada's commitment to the principle of making equalization payments – be removed from the constitution?
Do you want Alberta to adopt year-round Daylight Saving Time, which is summer hours, eliminating the need to change our clocks twice a year?

Conducting the Vote

All local jurisdictions holding elections on October 18, 2021, will facilitate the vote by also issuing the referendum ballot to electors. In addition to Election Day voting, local jurisdictions may also offer advance voting, institutional voting, and special ballot voting. At each voting opportunity, the referendum ballot will be provided to electors to vote in this election.

As not all communities hold elections on October 18, 2021, Elections Alberta and Alberta Municipal Affairs are working with First Nation communities, Métis Settlements, Lloydminster, Summer

Villages, Improvement Districts, and Special Areas to provide voting opportunities for electors residing in these communities.

Eligibility to Vote

Canadian citizens who reside in Alberta and are at least 18 years of age or older on Election Day are eligible to vote in the referendum. As the vote is being conducted by local jurisdictions, electors must vote in the municipality or local jurisdiction in which they reside.

Third Party Advertisers

Any individual, corporation or group that spends or plans to spend more than \$1,000 in advertising to promote or oppose a referendum question must register with Elections Alberta. Registration is now open. Visit <https://www.elections.ab.ca/political-participants/third-party-advertisers/> (<https://www.elections.ab.ca/political-participants/third-party-advertisers/>) for more information.

All registered third party advertisers are required to submit weekly contribution reports to Elections Alberta, commencing Thursday, August 12 and ending on October 21, 2021. Elections Alberta will publish the reports each Friday on <https://efpublic.elections.ab.ca/> (<https://efpublic.elections.ab.ca/>).

Announcement of Official Results

Following the close of voting on October 18, all local jurisdictions will complete the unofficial count of ballots. These counts are submitted to Elections Alberta for tabulation. The official announcement of the provincial referendum results will take place on October 26, 2021.

Result of Vote

The referendum question regarding equalization is a constitutional question asked under the authority of section 1 of the *Referendum Act*.

The referendum question regarding Daylight Saving Time is a non-constitutional question asked under section 5.1 of the *Referendum Act*. The result of the vote on the Daylight Saving Time question is binding.

More Information

For more information about the Referendum, visit www.elections.ab.ca (<http://www.elections.ab.ca>), call toll free at 1.877.422.VOTE (8683), join us on Facebook or follow us on Twitter.

Elections Alberta is an independent, non-partisan office of the Legislative Assembly responsible for administering provincial elections, by-elections and referenda.

For media inquiries, please contact:

Pamela Renwick

Director, Operations and Communications

Suite 100, 11510 Kingsway Ave NW

Edmonton, Alberta T5G 2Y5

780-427-7191 (tel:17804277191)

Pamela.Renwick@elections.ab.ca (mailto:Pamela.Renwick@elections.ab.ca)

Posted in: [Press Releases](https://www.elections.ab.ca/resources/media/news-releases/category/press-releases/) (<https://www.elections.ab.ca/resources/media/news-releases/category/press-releases/>)

[Previous Post](https://www.elections.ab.ca/resources/media/news-releases/2021/06/23/writ-issued-for-the-2021-alberta-senate-election/) (<https://www.elections.ab.ca/resources/media/news-releases/2021/06/23/writ-issued-for-the-2021-alberta-senate-election/>) | [Next Post](#)

13.4

FB ✓

cc: Council

aboffice@albertabeach.com

From: Gasparini, Jeannette (Soroka, Gerald - MP) <jeannette.gasparini.734@parl.gc.ca>
Sent: July 29, 2021 8:35 AM
To: Soroka, Gerald - M.P.
Cc: Soroka, Gerald - M.P.
Subject: News Releases -- FYI
Attachments: Women Entrepreneurship Loan Fund.docx; Active Transportation Fund -- July 28 2021.docx; Edmonton International Airport --- July 28 2021.docx

Good morning,

Please see attached news releases from MP Soroka.

Take care and have a great day.

Regards,
Jeannette



Jeannette Gasparini
Chief of Staff and Executive Assistant
Office of Gerald Soroka, MP for Yellowhead

Room 313, Justice Building
House of Commons
OTTAWA ON K1A 0A6
(p) 613-992-1653
(cell) 613-402-1557
(f) 613-992-3459



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

July 27, 2021

Women Entrepreneurship Loan Fund

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead wishes to advise the call for applications to deliver the *Women Entrepreneurship Loan Fund*.

The call for applications invites not-for-profit business support organizations with significant experience in the management and delivery of loans to apply to deliver the loan fund. Applicants will need to demonstrate their ability to assess business plans, fulfill and underwrite loans, and reach groups that have traditionally experienced greater difficulty in accessing financing, such as start-ups or individuals from under-represented communities.

Applicants will also be evaluated on the scope of their proposal in helping ensure that the loan fund has national reach, as well as their ability to provide additional wraparound services such as training or mentoring.

Once implemented, the loan fund will provide loans of up to \$50,000 to women-led businesses in all sectors of the economy, including incorporated businesses, sole proprietorships, and for-profit co-operatives and social enterprises.

Information can be found at: <https://www.ic.gc.ca/eic/site/107.nsf/eng/00016.html>



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

July 27, 2021

Active Transportation Fund (ATF)

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead wishes to advise the launching of the *Active Transportation Fund*, which will invest \$400 million over five years to help build new and expanded networks of pathways, bike lanes, trails and pedestrian bridges and undertake planning studies.

Eligible recipients for the *Active Transportation Fund* are municipal, local, and regional governments, provincial and territorial governments, public sector bodies, not-for-profit organizations and various Indigenous Governing Bodies.

More information can be found at: <https://www.infrastructure.gc.ca/trans/active-actif-eng.html>



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

July 27, 2021

Edmonton International Airport

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead wishes to advise that the Government of Canada is providing the Edmonton International Airport with almost \$18.5 million from Transport Canada's *Airport Critical Infrastructure Program* for critical infrastructure improvements including upgrades to runways and airfield lighting. The work will begin in late 2021 and is expected to be completed in 2024. These projects will help ensure continued safety for passengers, air crews and airport employees.

In addition to the funding for the critical infrastructure projects, close to \$6.2 million from Transport Canada's *Airport Relief Fund* has been set aside to maintain continued airport operations and essential air services for residents and workers in Edmonton and surrounding communities.

Information can be found at:

A) Airport Critical Infrastructure Program: <https://tc.canada.ca/en/programs/airport-critical-infrastructure-program>

B) Airport Relief Fund: <https://tc.canada.ca/en/programs/airport-relief-fund>

cc: Council

Alberta Beach Village Office

From: Gasparini, Jeannette (Soroka, Gerald - MP) <jeannette.gasparini.734@parl.gc.ca>
Sent: July 30, 2021 11:52 AM
To: Soroka, Gerald - M.P.
Cc: Soroka, Gerald - M.P.
Subject: For immediate release
Attachments: Business Support Extended to Support Stronger Economic Recovery -- July 30 2021.docx; Canada Student Financial Assistance Program -- July 30 2021.docx

Good afternoon,

Please find attached news releases from MP Soroka.

Thank you and enjoy the long week-end. Happy Alberta Day!

Take care and be safe.

Jeannette



Jeannette Gasparini
 Chief of Staff and Executive Assistant
 Office of Gerald Soroka, MP for Yellowhead

Room 313, Justice Building
 House of Commons
 OTTAWA ON K1A 0A6
 (p) 613-992-1653
 (cell) 613-402-1557
 (f) 613-992-3459



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

July 30, 2021

Business Supports Extended to Support Stronger Economic Recovery

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead wishes to advise the following extensions of support measures for Canadians and Canadian businesses:

- 1) Extending the eligibility period for the Canada Emergency Wage Subsidy, the Canada Emergency Rent Subsidy and Lockdown Support until October 23, 2021 and increasing the rate of support employers and organizations can receive during the period between August 29 and September 25, 2021.
- 2) Extending the Canada Recovery Benefit (CRB), the Canada Recovery Caregiving Benefit (CRCB), and the Canada Recovery Sickness Benefit (CRSB) until October 23, 2021.
- 3) Increasing the maximum number of weeks available for the CRB, by an additional 4 weeks, to a total of 54 weeks, at a rate of \$300 per week, and ensuring it is available to those who have exhausted their employment insurance (EI) benefits.
- 4) Proposing to offer businesses greater flexibility when calculating the revenue decline used to determine eligibility for the wage and rent subsidy programs and the new Canada Recovery Hiring Program.
- 5) Draft legislation to provide further clarity on previously announced changes to the wage subsidy for furloughed employees.

Further information can be found at: <https://www.canada.ca/en/department-finance/news/2021/07/extending-business-support-measures-through-the-pandemic.html>



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

July 30, 2021

Canada Student Financial Assistance Program (CSFA)

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead wishes to advise that students under the new *Canada Student Financial Assistance Program (CSFA)*, will have access to direct financial support through the form of *Canada Student Grants (CSG)*, *Canada Student Loans* and *Canada Apprentice Loans*, making it easier for them – as well as recent graduates – to pay off their student debt.

As of August 1, 2021, the Government is extending the doubling of CSG for an additional two years. This means that the maximum amount available for CSG will be up to \$6,000 for full-time students and \$10,000 for students with disabilities until July 31, 2023. The flexibility for students to use their current year's income when applying for the CSG will be permanent so those in financial need will not have their previous workforce participation count against them.

Also, the waiver of interest accrual on student and apprentice loans has been extended to March 31, 2023.

Disability supports under the CSFA Program will be extended beyond recipients with life-long disabilities to recipients whose disabilities are persistent and prolonged. This will allow access up to \$22,000 in grants, in-study supports, and specialized repayment assistance on their loans.

As well, the Repayment Assistance Plan will be enhanced so that no one with an income of \$40,000 or less will have to make payments on their student loans.

Alberta Beach Village Office

cc: Council

From: Gasparini, Jeannette (Soroka, Gerald - MP) <jeannette.gasparini.734@parl.gc.ca>
Sent: August 3, 2021 11:50 AM
To: Soroka, Gerald - M.P.
Cc: Soroka, Gerald - M.P.
Subject: For immediate release
Attachments: Rural Transit Solutions Fund -- August 03 2021.docx

Good afternoon,

Please find attached news release from MP Soroka.

Thanks and have a great day.

Regards,
Jeannette



Jeannette Gasparini
 Chief of Staff and Executive Assistant
 Office of Gerald Soroka, MP for Yellowhead

Room 313, Justice Building
 House of Commons
 OTTAWA ON K1A 0A6
 (p) 613-992-1653
 (cell) 613-402-1557
 (f) 613-992-3459



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

August 03, 2021

Rural Transit Solutions Fund

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead would like to inform constituents of *the Rural Transit Solutions Fund* in the amount of \$250 million. This funding is available over five years beginning in 2021 and will support the development of locally driven and transit solutions by helping people living in rural communities get to work, school, appointments, and visit loved ones.

From on-demand services, to publicly owned, ride shares, and volunteer community car-pooling, funding will help rural, remote, Northern and Indigenous communities and eligible organizations across Canada develop and offer new public transit options to their residents.

Eligible applicants can seek grants of up to \$50,000 in support of project planning; up to \$3 million to help cover capital costs (the purchase of a vehicle or digital platforms); and up to \$5 million to support zero-emission transit solutions (for the purchase of a zero-emission vehicle(s)).

A minimum of 10% of the total \$250 million funding envelope for Rural Transit Solutions Fund will be allocated to Indigenous projects being led by and for Indigenous populations and communities.

As part of the first call for applications from August 6, 2021 to October 8, 2021, eligible applicants can seek up to \$50,000 in support for project planning grants.

More information can be found at: <https://www.infrastructure.gc.ca/rural-trans-rural/details-eng.html>

Alberta Beach Village Office

cc: Council

From: Gasparini, Jeannette (Soroka, Gerald - MP) <jeannette.gasparini.734@parl.gc.ca>
Sent: August 3, 2021 1:10 PM
To: Soroka, Gerald - M.P.
Cc: Soroka, Gerald - M.P.
Subject: For immediate release
Attachments: Canada Community Building Fund -- August 03 2021.docx

Good afternoon,

Please see attached news release from MP Soroka.

Take care,

Jeannette

Jeannette Gasparini
 Chief of Staff and Executive Assistant
 Office of Gerald Soroka, MP for Yellowhead



Room 313, Justice Building
 House of Commons
 OTTAWA ON K1A 0A6
 (p) 613-992-1653
 (cell) 613-402-1557
 (f) 613-992-3459



**Gerald Soroka, MP
Yellowhead**

Press Release

FOR IMMEDIATE RELEASE

August 03, 2021

Canada Community Building Fund

OTTAWA: Gerald Soroka Member of Parliament for Yellowhead wishes to advise that as of June 29, 2021, the Gas Tax Fund has been renamed the *Canada Community-Building Fund*. As of this year, fire halls and fire stations infrastructure are now eligible under the program.

Further information can be found at: <https://www.canada.ca/en/office-infrastructure/news/2021/08/backgrounder-albertas-202122-federal-canada-community-building-fund-allocations-and-top-up-amounts.html>

Alberta Beach Village Office

cc: Council

From: NSWA <water@nswa.ab.ca>
Sent: July 22, 2021 3:00 PM
To: Jim
Subject: Lakes Appreciation Month - ♡ Our Lakes



IN STREAM NEWSLETTER
JULY 2021

JULY is LAKES APPRECIATION MONTH

"In recognition of the tremendous environmental, social and economic value Alberta's lakes provide to our province, I'm proud to declare July 2021 Lakes Appreciation Month in Alberta."

Jason Nixon, Alberta Minister of Environment and Parks





July is **Lakes Appreciation Month** in Alberta! We love our lakes! Summer means exploring - and there are over 464 large (>30 hectares) lakes in our watershed and hundreds more smaller lakes.

Jill and Sam, our Outreach Assistants, have been doing some sampling with Alberta Lake Management Society (ALMS) at Hubbles Lake and Lac Ste Anne and have been out to Lake Wabamun and Wizard Lake as well. They also participated in the LaFarge kestrel banding biodiversity program. Watch for the NSW tent this summer and stop by to say 'hi'.

NSWA has many **State of the Watershed Reports** for lakes in our watershed (Mayatan, Hubbles, Antler, Jackfish, Lake Isle and Lac Ste Anne) as well as **Watershed Management Plans** for Mayatan and Wabamun Lakes. Check out these resources [HERE](#).

As the weather warms up, we hope you can enjoy some adventures in our watershed. Our book *Living in the Shed* has some great ideas for places to explore. Follow our social media this summer for ideas for **Watershed Adventures**.

Lakes Appreciation Month

Provide your input on the proposed North Saskatchewan Region Surface Water Quality Framework



The Alberta government is gathering input on a proposed surface water quality management framework for the North Saskatchewan River. The water quality framework will identify clear objectives for managing surface water quality in the North Saskatchewan River and consider the impacts of all development activities in the watershed on water quality.

For more details on the proposed framework and the recommended indicators go to the **Get Involved** section of the public engagement page. Use the link below to provide your input through the online survey until **September 17, 2021**.

NSR Water Framework Survey

NSWA's AGM and Annual Report



Over 50 people attended NSW's **Annual General Meeting (AGM)** that was held on June 23, 2021. Despite the challenges faced due to COVID in 2020-2021, the NSW was successful on many fronts. Highlights of the past year included:

- The work of the NSW, Vermilion River Watershed Alliance (VRWA) and partners were recognized with an **Alberta Emerald Award**
- The **Riparian Health Action Plan** work now includes eight of the twelve subwatersheds in the North Saskatchewan watershed
- A new provincial wide **Riparian Web Portal** is being developed by the NSW that will provide public access to riparian data, information resources and links to completed riparian projects across the province
- Completion of the **Sturgeon River Watershed Management Plan** (2020) which outlines six key outcomes and over 40 action items to improve the health of the Sturgeon River subwatershed.
- Over five years' worth of riparian and wetland restoration work in the Vermilion River area has completed and the success of this project celebrated with **Stories of Stewardship** publications, webinars and video.
- Regular **educational forums** were held weekly in November 2020 (*Knowledge in Know-vember*) as well as monthly forums in February, March and April 2021 (*Watershed Wednesdays*)
- Continued support of **Watershed Stewardship groups** through completion of watershed management plans such as the **Wabamun Lake Watershed Management Plan** and collaborating on webinars and reports for many other lakes

Our 2021-2021 Annual Report and other information can be found on our website:

[View the 2020-2021 Annual Report](#)

WELCOME TO NSWA's NEW BOARD MEMBERS

At the AGM we welcomed several new Board members:

Jim Duncan - Clearwater County
Dr. Greg Goss - University of Alberta (Academia)
Bart Guyon - Brazeau County
Jacquie Hansen - City of St. Albert
Rhonda King - ALUS Canada (Agriculture)
Ian Kwantes - Pembina Timberlands Weyerhaeuser Company (Forestry)
Kyle Schole - County of Smoky Lake (Member at Large)
Tracy Scott - Ducks Unlimited (NGO)
Wade Teneviuk - Alberta Capital Region Wastewater Commission (Utility)

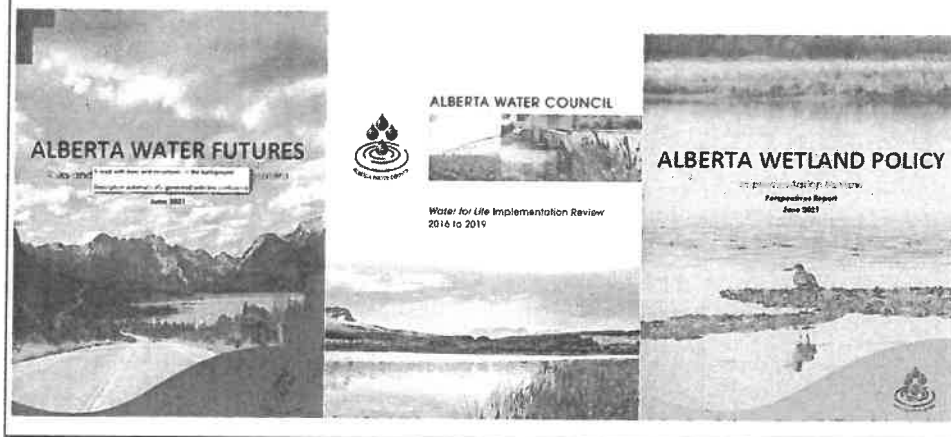
Thank you for your willingness to serve on the NSWA Board.

ALBERTA HEALTH SERVICES BEACH MONITORING



Alberta Health Services monitors popular swimming beaches for bacteria and blue-green algae (cyanobacteria). You can check for advisories on a lake you may be visiting on the [AHS website](#).

NEW ALBERTA WATER COUNCIL REPORTS



The **Alberta Water Council (AWC)** has released several new studies of interest. The **Water for Life Implementation Review** was released earlier this month. The Council made 15 recommendations to improve Water for Life implementation, as well as water and watershed management in Alberta.

The newly released **Alberta Water Futures Report** examines the strengths and shortcomings of the current water management system, describes the top risks in the short and longer term (10-year horizon) that may prevent the system from responding appropriately, and characterizes cross-sector perspectives on the readiness of the water management system to adapt or respond these risks.

As well, the **Wetland Policy Implementation Review** has been released. It shares potential performance measures for the goal, outcomes, and strategic directions of the Alberta Wetland Policy and the challenges and opportunities experienced by sectors in the implementation of the policy.

These reports are now posted on the AWC website.

AWC REPORTS





Vermilion River WATERSHED ALLIANCE

The **Vermilion River Watershed Alliance (VRWA), NSWA and partners** were honored to be the recipients of an Alberta Emerald Award!

The **Vermilion River Watershed Restoration and Enhancement Project** is a multi-year riparian and wetland restoration and enhancement project in the Vermilion River subwatershed. NSWA, many partner organizations and landowners who completed restoration projects were all essential to the success of this project.

The VRWA **website** has more information on restoration projects and reports.

Thank you to the Alberta Emerald Foundation for this special award.

RIPARIAN WEB PORTAL

RIPARIAN WEB PORTAL TRAINING

Planners and Project Managers in government, agriculture, & ENGO
Get the background and skills you need to use the data and
contribute your riparian projects to this exciting new resource.

101: Dive into the Riparian Data:	102: Where Data Meets Action:
Our Intactness Project	Riparian Web Portal
Wed. June 16, 1:30pm	Mon. June 21, 1:30pm
Tues. July 13, 1:30pm	Thurs. Sept. 9, 1:30pm
Thurs. Sept. 9, 10:00am	

All Workshops are offered at no cost via Zoom.
Attendees must complete the 101 workshop before 102
Register at battleriverwatershed.eventbrite.com

The results of our Riparian Intactness Project will soon be made public on our **Riparian Web Portal**. **Planners and Project Managers, in all levels of government, agriculture, and ENGOs are invited to get backstage access by signing up for these trainings:**

101: Dive into the Riparian Data: Our Intactness Project

In this 1.5 hour workshop, you will learn the Why and How of the Riparian Intactness

Assessment project, how it applies to your work, and how it can improve the health of our watersheds.

102: Where Data Meets Action: Riparian Web Portal*

In this 2 hour workshop, you will be given login access and be trained on how to use the riparian data to better your work, and contribute your projects to the data set.

**The 101 Workshop is a prerequisite for the 102.*

All training is being offered online and at no cost. Space is limited and only a few more workshop dates are available.

Register now on Eventbrite



VERMILION RIVER WATERSHED ALLIANCE

Are you a total landowner, concerned citizen, or nature lover?

Check out the Vermilion River Watershed Alliance's monthly blog which features stories and projects relating to healthy water and landscapes.



JULY BLOG:
Partner Series: Getting to Know Nicole Nadorozny - Practicum Coordinator, Lakeland College

To learn more, go to:
<https://vrwa.ca/blog/>



This month the VRWA blog features Nicole Nadorozny, Practicum Coordinator at Lakeland College.

The full article can be viewed on the [VRWA website](#).

OTHER WATERSHED RESOURCES

The Beaverhills Biosphere has a webinar on Invasive Plants. Check out their [website](#) for information and registration.

The [Canadian Conservation and Land Management website](#) is a forum for sharing information and lessons learned about boreal caribou conservation, wetland best practices, land restoration and land reclamation.

Interested in some family fun? Check out the [Nature Alberta Family Fun nights](#). NSWA will be helping out on August 4th at Jackie Parker Park in Southeast Edmonton. you can also sign up to be a volunteer!

The [Environmental Law Centre](#) recently published their written submission for public consultation on the Alberta Coal Mining Policy. You can find it [here](#).

The [Alberta Emerald Foundation](#) has a great series of environmental podcasts, videos,

documentaries and speakers on their website.

The **Land Use Framework** has resources on many topics including four webinars on conservation easements. Explore their [website](#) for more information.

ALUS Canada is a national not-for-profit organization that supports the delivery of the ALUS program across the country. ALUS helps farmers and ranchers restore wetlands, reforest, plant windbreaks, install riparian buffers, manage sustainable drainage systems, create pollinator habitat and establish other ecologically beneficial projects on their properties. There are many ALUS programs in the watershed including those in the [County of Two Hills](#), [Parkland County](#) and the [County of Vermilion River](#).

Check out the **NSWA DISCOVERS** section on our website with watershed resources and activities for adults and children. There are many activities to encourage watershed learning for your family.



SUPPORT THE WORK OF NSWA

NSWA is a registered charity. For information on supporting our watershed projects go to our [DONATE](#) webpage.



[Facebook](#)



[Twitter](#)



[Instagram](#)



[Website](#)



[Email](#)



[LinkedIn](#)

*Copyright © *|2021* *|NSWA|*, All rights reserved.*

Our mailing address is:

202 9440 49 Street Edmonton, Alberta

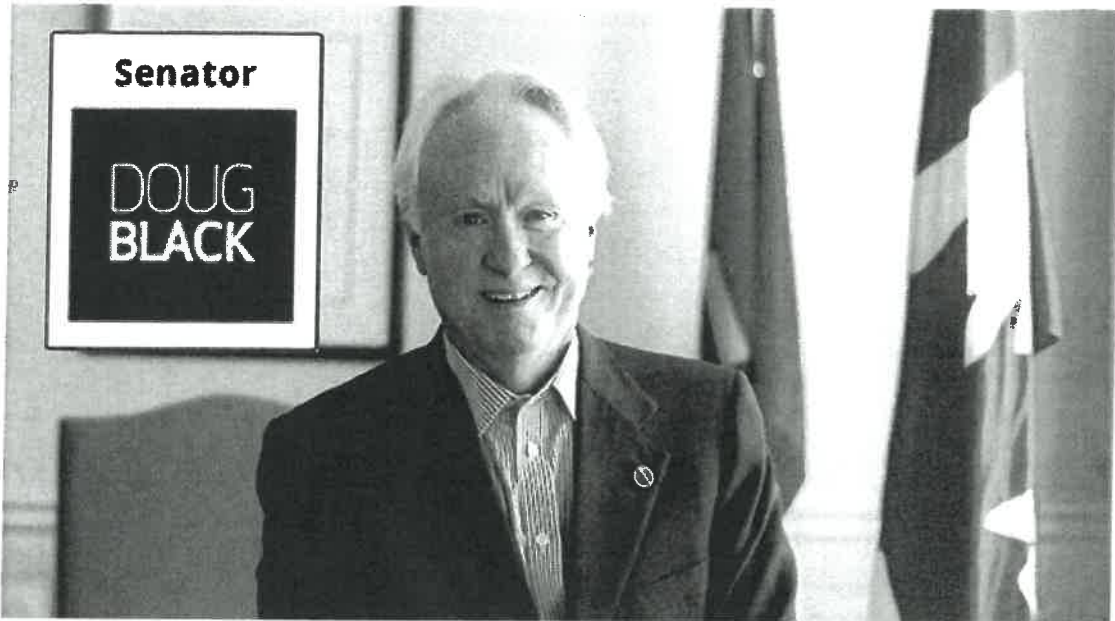
Email water@nswa.ab.ca

Want to change how you receive these emails?
You can [update your preferences](#) or [unsubscribe from this list](#).

From: Senator Doug Black <Doug.Black@sen.parl.gc.ca>
Sent: August 11, 2021 8:10 AM
To: Jim Benedict
Subject: Senate Retirement

A message from Alberta Elected Senator Doug Black

[View this email in your browser](#)



Senate Retirement

Dear Jim,

I am writing to let you know that I have decided to retire from the Senate of Canada effective from October 31, 2021.

I have always supported term limits for senators' service, and after almost a decade of public service, it is time for me to make room for a new voice for Alberta.

Serving in the Senate has been the highlight of my professional life. I will be

forever grateful to Albertans for placing their trust in me in the 2012 Senate election and to Prime Minister Stephen Harper for appointing me.

When I was elected, I committed to Albertans that I would stay connected to every part of the province. I have worked hard to do that by travelling regularly across Alberta, listening to Albertans, and bringing their concerns to Ottawa.

This would not have been possible without the unending support of my family, friends, campaign team, Senate office staff, the employees of the Senate administration, and so many others.

It was because of their support that I was able to do my utmost to strongly and effectively advance and defend Alberta's interests. I extend to them my sincerest gratitude.

My departure from the Senate is not the end of the road but a new beginning. I remain just as committed to building Alberta 2.0 and a strong Canada as I was when I began my campaign for Senate.

I will be keeping a busy Senate schedule up until October 31 and I will be continuing my contribution to province and country in a private capacity beyond that date while spending more time with family.

The next time I write to you will be in my final newsletter this October.

As I prepare for my remaining months as a Senator, I look forward to the future of Alberta and Canada with excitement and optimism.

Please accept my best wishes to you and your family.

Respectfully,

Doug

PS - I encourage you to watch my video message [here](#).



Copyright © 2021 The Honourable Doug Black, Q.C., All rights reserved.

Mail may be sent **POSTAGE-FREE** to any senator in Canada.

Our telephone numbers are:

Toll Free +1 800-267-7362

Local +1 613-996-8757

Want to change how you receive these emails?

You can [update your preferences](#) or [unsubscribe from this list](#)

This email was sent to aboffice@albertabeach.com

[why did I get this?](#) [unsubscribe from this list](#) [update subscription preferences](#)

The Honourable Doug Black, Q.C. · The Senate of Canada · Ottawa, Ontario K1A 0A4 · Canada



Alberta Beach Village Office

From: administration@wildwillowenterprises.com
Sent: July 22, 2021 1:50 PM
To: aboffice@albertabeach.com; Mike Primeau; Trista Court; Wendy Wildman; cao@mayerthorpe.ca; Dennis Evans; Summer Village of Castle Island; Summer Village of Sandy Beach; Summer Village of Sunrise Beach; Summer Village of West Cove; Summer Village of Nakamun Park; SV of Ross Haven; Village of Wabamun; Parkland County; office@sunsetpoint.ca; Summer Village of Birchcove; administration@wildwillowenterprises.com; Alberta Beach
Cc: Sandi Benford; James Woslyng; Brian Johnson
Subject: Organizational Meeting Results & Committee Appointments - Summer Village of South View
Attachments: South View Council Organizational Chart July 2021.pdf

Please see below and attached Committee Appointments for the Summer Village of South View further to their Organizational Meeting held on July 21, 2021.

Sandi Benford, Mayor (incumbent)
 Brian Johnson, Deputy Mayor (incumbent)
 James Woslyng, Councillor (newly elected)

Please note that James Woslyng has been appointed to all of the committees that Garth Ward was previously appointed to.

Please update your records accordingly.

Thank you,

Heather Luhtala,
 Asst. CAO
 S.V. of South View ([Sign Up for South View Connect Today!](#))
 S.V. of Silver Sands ([Sign Up for Silver Sands Connect Today!](#))
 S.V. of Yellowstone ([Sign Up for Yellowstone Connect Today!](#))
 Phone: 587-873-5765
 Fax: 780-967-0431
 Website: www.wildwillowenterprises.com
 Email: administration@wildwillowenterprises.com

**Summer Village of South View
Council Organizational Chart**

Updated July 21, 2021

	Rep
	Alternate

	Name	Brian Johnson	James Woslyng
	Sandi Benford	Deputy Mayor	Councillor
	Mayor		
	sandi.benford@gmail.com	bj.svsouthview@yahoo.com	jamwoslyng@gmail.com
	780-892-4603	780-984-0079	780-995-0505
Public Works Supervisor			
Highway 43 East Waste Commission			
Summer Villages of Lac Ste. Anne County East (all of Council to attend - rep to vote)			
Darwell Sewage Lagoon Committee & Darwell Regional Waste Water Line			
Lake Isle Aquatic Management Society			
Yellowhead Regional Library			
Family and Community Support Services (FCSS)			
Regional Emergency Services			
Flowering Rush Abatement Project			
Regionalization & Shared Services			

13,bb

aboffice@albertabeach.com

cc: Council

From: office@sunsetpoint.ca
Sent: August 3, 2021 10:12 PM
To: 'Alberta Beach Village Office'
Subject: FW: Open House
Attachments: Advertisement_Newspaper_V02_BW.pdf

Please find a notice attached for an open house for a development that is proposed adjacent to boundary road.

Matthew Ferris
CAO
SV of Sunset Point



PUBLIC OPEN HOUSE



Sunset Point RV Area Structure Plan and Redistricting Application

Nelson Real Estate Development and the Summer Village Of Sunset Point

ABOUT THE PROJECT

V3 Companies of Canada Ltd. is holding a public open house on behalf of Nelson Real Estate Development regarding the development of Sunset Point RV recreational campsite, cabin lodgings, and potential park models.

The purpose of this project is to provide the framework for a future cabin and RV development in the Summer Village of Sunset Point, and redistrict the lands known as NE of Sec-22-54-3-W5M and NW of Sec-23-54-3-W5M.



You are invited to an open house to find out more about this project:

When: Wednesday, August 25th, 2021

Time: Drop-in between 5:00PM - 7:00 PM

Where: Alberta Beach Agliplex
4811-46 A Ave, Alberta Beach,
AB T0E 0A0

aboffice@albertabeach.com

From: Jessica Plante <JPlante@biglakescounty.ca>
Sent: July 28, 2021 3:19 PM
To: ministryofjustice@gov.ab.ca
Cc: premier@gov.ab.ca; aboffice@albertabeach.com; acrofts@mdtaber.ab.ca; admin@edgerton.ca; admin@ghostlake.ca; admin@id4waterton.ca; admin@mdwainwright.ca; admin@myrnam.ca; admin@parklandbeachsv.ca; admin@sexsmith.ca; admin@summervillageofgulllake.com; admin@waiparous.ca; admin@wembley.ca; administration@villageofduchess.com; administration@villageofheisler.ca; administration@wildwillowenterprises.com; ahoggan@rockyview.ca; allan@clearhillscounty.ab.ca; amartens@brooks.ca; amiskvil@telusplanet.net; amitchell@lethcounty.ca; andre.corbould@edmonton.ca; bancroftkim@hotmail.com; barb.miller@mdlsr.ca; barons@xplornet.com; bbeck@beaver.ab.ca; bberlinguette@valleyview.ca; beiseker@beiseker.com; bgiven@town.jasper.ab.ca; bjohnson@mdpeace.com; bmorton@chestermere.ca; Brian.Henderson@wheatlandcounty.ca; brogers@town.bonnyville.ab.ca; burnstick8@gmail.com; busselman.czarmcsnet.ca; Bwilliams@minburncounty.ab.ca; candice.greig@stavely.ca; cao.arrowwood@gmail.com; cao.marwayne@mcsnet.ca; cao@acme.ca; cao@athabascacounty.com; cao@bassano.ca; cao@bawlf.com; cao@berwyn.ca; cao@betulabeach.ca; cao@birchhillscounty.com; CAO@bonaccord.ca; cao@bowden.ca; cao@breton.ca; cao@consort.ca; cao@countyofnorthernlights.com; cao@cremona.ca; cao@delia.ca; cao@donnelly.ca; cao@drumheller.ca; cao@elkpoint.ca; cao@fairview.ca; cao@falher.ca; cao@forestburg.ca; cao@grimshaw.ca; cao@highlevel.ca; cao@highprairie.ca; cao@hinescreek.com; cao@hythe.ca; cao@innisfree.ca; cao@irma.ca; cao@irricana.com; cao@itaska.ca; cao@kneehillcounty.com; cao@lakeview.ca; cao@linden.ca; cao@lougheed.ca; cao@mackenziecounty.com; cao@manning.ca; cao@mannville.com; cao@mayerthorpe.ca; cao@mclennan.ca; cao@mdopportunity.ab.ca; CAO@mdpincercreek.ab.ca; cao@milkriver.ca; cao@mundare.ca; cao@nampa.ca; cao@nanton.ca; cao@nobleford.ca; cao@onoway.ca; cao@pinchercreek.ca; cao@ranchland66.com; cao@rdcounty.ca; cao@redwater.ca; Elaine Macdonald; cao@rosshaven.ca; cao@rycroft.ca; cao@ryley.ca; cao@sedgewick.ca; cao@silverbeach.ca; cao@slavelake.ca; cao@smokylake.ca; cao@smokylakecounty.ab.ca; cao@stirling.ca; cao@sundancebeach.ca; cao@taber.ca; cao@thorhildcounty.com; cao@threehills.ca; cao@town.killam.ab.ca; cao@townofbashaw.com; cao@townofoyen.com; cao@townofprovost.ca; cao@townofspiritrivier.ca; cao@townofswanhills.com; cao@townoftrochu.ca; cao@townoftwohills.com; cao@village.donalda.ab.ca; cao@village.longview.ab.ca; CAO@villageofalix.ca; cao@villageofalliance.ca; cao@villageofbigvalley.ca; cao@villageofbitternlake.ca; cao@villageofcarbon.com; cao@villageofcarma.com; cao@villageofchampion.ca; cao@villageofclyde.ca; cao@villageofelnora.com; cao@villageofempress.com; cao@villageofmilo.ca; cao@villageofstandard.ca; cao@vokitscoty.ca; cao@vulcancounty.ab.ca; cao@warburg.ca; cao@warner.ca; CAO; cao@whitesandsab.ca; carla@clive.ca; carlm@carstairs.ca; carrie.kinahan@glenwood.ca; cburns@town.vauxhall.ab.ca; ccraig@vegreville.com; ccurtis@villageofcaroline.com; charliecutforth@ponokacounty.com; chipmanab@mcsnet.ca; Christine Beveridge; christopher@townofcastor.ca; city.manager@airdrie.ca; city.manager@leduc.ca; city.manager@reddeer.ca; cmerritt@saddlehills.ab.ca; cmillar@northernsunrise.net; cneufeld@tofieldalberta.ca; community@draytonvalley.ca; cparker@peaceriver.ca; cprosser@highriver.ca; craig.dalton@lethbridge.ca; d.evans@xplornet.com; daniellemorine@improvementdistrict9.ca; Darcy.Ferguson@specialareas.ab.ca;

Cc: . waskvillage@mcsnet.ca; Info Account; wferris@sylvanlake.ca;
ycassidy@stettlercounty.ca; ytown@netago.ca; lesser.slavelake@assembly.ab.ca;
peace.river@assembly.ab.ca
Subject: Letter of Support for RCMP, Big Lakes County
Attachments: RCMP Letter - Sent July 28.pdf

Hello

Please see the attached letter from Big Lakes County.

Thanks,



Jessica Plante

Executive Assistant, Big Lakes County

A 5305 - 56 St., Box 239, High Prairie, Alberta Canada T0G 1E0

T (780) 523-5955 **F** (780) 523-4227 **C** (780) 523-7101

E jplante@biglakescounty.ca **W** www.BigLakesCounty.ca



This communication is intended for the recipient to whom it is addressed, and may contain confidential, personal, and or privileged information. Please contact the sender immediately if you are not the intended recipient of this communication, and do not copy, distribute, or take action relying on it. Any communication received in error, or subsequent reply should be deleted or destroyed.



BIG LAKES COUNTY

5305-56 Street Box 239, High Prairie, AB T0G 1E0
T / (780) 523-5955 F / (780) 523-4227

July 28, 2021

Honourable Kaycee Madu
Minister of Justice and Solicitor General
424 Legislature Building
10800 - 97 Avenue
Edmonton, AB T5K 2B6

Dear Hon. Madu,

Re: Big Lakes County's Support for the Royal Canadian Mounted Police

At the July 28, 2021 regular meeting of Council, the many letters of support received from across the province in support of the Royal Canadian Mounted Police (RCMP) were discussed and a motion of opposition to the Provincial Government's recent proposal for a Alberta Provincial Police force was passed.

Rather than starting a new police service and the burden of costs and management that would come with that, we believe it would be better for the Alberta Government to investigate ways that the RCMP could receive more support. In previous history, Alberta had its own provincial police force, which led to economic hardships and the police force being unsustainable and the Royal Canadian Mounted Police policing services taking over. We believe that with today's financial realities we would end up with the same result.

Council of Big Lakes County and the local detachment have a very good relationship and we appreciate the care and commitment these members show in the community. Our local RCMP detachment is well respected in our community. They are visible in the community and take part in community events and initiatives. With many municipalities, including our own, indicating good relationships with the current RCMP detachments in their area, we do not feel that new police service would serve the best interests of our residents.

We ask for the Provincial Government to listen to the voice of the people and redirect the time, energy and funds being used to investigate an Alberta Police Service be used for other needs, such as RCMP support.

We look forward to having an open dialogue with the Province as to the outcome of the continuance of the Royal Canadian Mounted Police. Thank you for taking our concerns into consideration. Please do not hesitate to contact our office should you have any questions or require any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken Matthews". The signature is fluid and cursive, with the first name "Ken" being more prominent.

Ken Matthews
Reeve

cc: Hon. Jason Kenney, Premier
Pat Rehn, MLA, Lesser Slave Lake
Dan Williams, MLA, Peace River
RMA Members
AUMA Members

aboffice@albertabeach.com

From: Bonnie Kawasaki <bonnie.kawasaki@crowstestpass.com>
Sent: July 20, 2021 1:37 PM
To: 'aboffice@albertabeach.com'; 'acrofts@mdtaber.ab.ca'; 'admin@edgerton.ca';
 'admin@ghostlake.ca'; 'admin@id4waterton.ca'; 'admin@mdwainwright.ca';
 'admin@myrnam.ca'; 'admin@parklandbeachsv.ca'; 'admin@sexsmith.ca';
 'admin@summervillageofgulllake.com'; 'admin@waiparous.ca'; 'admin@wembley.ca';
 'administration@villageofduchess.com'; 'administration@villageofheisler.ca';
 'administration@wildwillowenterprises.com'; 'ahoggan@rockyview.ca';
 'allan@clearhillscounty.ab.ca'; 'amartens@brooks.ca'; 'amiskvil@telusplanet.net';
 'amitchell@lethcounty.ca'; 'andre.corbould@edmonton.ca'; 'bancroftkim@hotmail.com';
 'barb.miller@mldsr.ca'; 'barons@xplornet.com'; 'bbeck@beaver.ab.ca';
 'bberlinguette@valleyview.ca'; 'beiseker@beiseker.com'; 'bgiven@town.jasper.ab.ca';
 'bjohnson@mdpeace.com'; 'bmorton@chestermere.ca';
 'Brian.Henderson@wheatlandcounty.ca'; 'brogers@town.bonnyville.ab.ca'; 'burnstick8
 @gmail.com'; 'busselman.czar@mcsnet.ca'; 'Bwilliams@minburncounty.ab.ca';
 'candice.greig@stavelly.ca'; 'cao.arrowwood@gmail.com'; 'cao.marwayne@mcsnet.ca';
 'cao@acme.ca'; 'cao@athabascacounty.com'; 'cao@bassano.ca'; 'cao@bawlf.com';
 'cao@berwyn.ca'; 'cao@betulabeach.ca'; 'cao@birchhillscounty.com';
 'CAO@bonaccord.ca'; 'cao@bowden.ca'; 'cao@breton.ca'; 'cao@consort.ca';
 'cao@countyofnorthernlights.com'; 'cao@cremona.ca'; 'cao@delia.ca';
 'cao@donnelly.ca'; 'cao@drumheller.ca'; 'cao@elkpoint.ca'; 'cao@fairview.ca';
 'cao@falher.ca'; 'cao@forestburg.ca'; 'cao@grimshaw.ca'; 'cao@highlevel.ca';
 'cao@highprairie.ca'; 'cao@hinescreek.com'; 'cao@hythe.ca'; 'cao@innisfree.ca';
 'cao@irma.ca'; 'cao@irricana.com'; 'cao@itaska.ca'; 'cao@kneehillcounty.com';
 'cao@lakeview.ca'; 'cao@linden.ca'; 'cao@lougheed.ca'; 'cao@mackenziecounty.com';
 'cao@manning.ca'; 'cao@mannville.com'; 'cao@mayerthorpe.ca'; 'cao@mclennan.ca';
 'cao@mdopportunity.ab.ca'; 'CAO@mdpinchercreek.ab.ca'; 'cao@milkriver.ca';
 'cao@mundare.ca'; 'cao@nampa.ca'; 'cao@nanton.ca'; 'cao@nobleford.ca';
 'cao@onoway.ca'; 'cao@pinchercreek.ca'; 'cao@ranchland66.com'; 'cao@rdcounty.ca';
 'cao@redwater.ca'; 'cao@rockyford.ca'; 'cao@rosshaven.ca'; 'cao@rycroft.ca';
 'cao@ryley.ca'; 'cao@sedgewick.ca'; 'cao@silverbeach.ca'; 'cao@slavelake.ca';
 'cao@smokylake.ca'; 'cao@smokylakecounty.ab.ca'; 'cao@stirling.ca';
 'cao@sundancebeach.ca'; 'cao@taber.ca'; 'cao@thorhildcounty.com';
 'cao@threehills.ca'; 'cao@town.killam.ab.ca'; 'cao@townofbashaw.com';
 'cao@townofoyen.com'; 'cao@townofprovost.ca'; 'cao@townofspiritrivier.ca';
 'cao@townofswanhills.com'; 'cao@townoftrochu.ca'; 'cao@townoftwohills.com';
 'cao@village.donalda.ab.ca'; 'cao@village.longview.ab.ca'; 'CAO@villageofalix.ca';
 'cao@villageofalliance.ca'; 'cao@villageofbigvalley.ca'; 'cao@villageofbitternlake.ca';
 'cao@villageofcarbon.com'; 'cao@villageofcarma.com'; 'cao@villageofchampion.ca';
 'cao@villageofclyde.ca'; 'cao@villageofelnora.com'; 'cao@villageofempress.com';
 'cao@villageofmilo.ca'; 'cao@villageofstandard.ca'; 'cao@vokitscoty.ca';
 'cao@vulcancounty.ab.ca'; 'cao@warburg.ca'; 'cao@warner.ca'; 'CAO';
 'cao@whitesandsab.ca'; 'carla@clive.ca'; 'carlm@carstairs.ca';
 'carrie.kinahan@glenwood.ca'; 'cburns@town.vauxhall.ab.ca'; 'ccraig@vegreville.com';
 'ccurtis@villageofcaroline.com'; 'charliecutforth@ponokacounty.com';
 'chipmanab@mcsnet.ca'; 'christine.b@lamont.ca'; 'christopher@townofcastor.ca';
 'city.manager@airdrie.ca'; 'city.manager@leduc.ca'; 'city.manager@reddeer.ca';
 'cmerritt@saddlehills.ab.ca'; 'cmillar@northernsunrise.net'; 'cneufeld@tofieldalberta.ca';
 'community@draytonvalley.ca'; 'cparker@peacerever.ca'; 'cprosser@highriver.ca';
 'craig.dalton@lethbridge.ca'; 'd.evans@xplornet.com'; 'd.evans@xplornet.com';

To: 'tfleming@fortsask.ca'; 'tkulbisky@devon.ca'; 'tlawrason@mdprovost.ca';
'todd.becker@innisfail.ca'; 'tomaszyk@mcsnet.ca'; 'tomaszyk@mcsnet.ca';
'Travis.Nosko@gov.ab.ca'; 'tsloboda@thorsby.ca'; 'ttimmons@lacombecounty.com';
'vandway@mcsnet.ca'; 'vhassist@telus.net'; 'vilcouth@telus.net';
'villageoffice@springlakealberta.com'; 'villageoflmond@gmail.com';
'villageofveteran@gmail.com'; 'vilna@mcsnet.ca'; 'vilocow@shaw.ca';
'viviandriver@mcsnet.ca'; 'vledberg@syban.net'; 'vlg4most@telusplanet.net';
'waskvillage@mcsnet.ca'; 'webinfo@viking.ca'; 'wferris@sylvanlake.ca';
'ycassidy@stettlercounty.ca'; 'ytown@netago.ca'; Patrick Thomas
Subject: Letter Opposing Bill C-21 - Changes to the Criminal Code and the Firearms Act
Attachments: Prime Minister Trudeau - Letter Opposing Bill C-21 - July 13, 2021.pdf

Good Afternoon Alberta Municipalities,

Please find attached a copy of the letter sent to The Right Honourable Justin Trudeau, MP, Prime Minister of Canada in opposition of Bill C-21 – Changes to the Criminal Code and the Firearms Act, to be shared with your Council's.

Thank you for your kind attention in this very important matter.

Respectfully,



Bonnie Kawasaki
Executive Assistant
Office of the Chief Administrative Officer
Office of Mayor and Council

Municipality of Crowsnest Pass
P.O. Box 600 | Crowsnest Pass, Alberta | TOK OEO
P 403 563-2204 F 403 563-5474
E bonnie.kawasaki@crownsnestpass.com



July 13, 2021

The Right Honourable Justin Trudeau, MP
Prime Minister of Canada
Langevin Block
Ottawa, Ontario K1A 0A2

VIA Email

Dear Prime Minister:

Re: Bill C-21 – Changes to the Criminal Code and the Firearms Act

On behalf of the Municipality of Crowsnest Pass, we are writing to express our concerns with respect to Bill C-21 to make changes to the Criminal Code and the Firearms Act. With respect to the provision to allow municipalities to create handgun bylaws, which would place conditions on federal firearms licenses relating to handgun use, storage or transportation within municipalities that have passed such bylaws, Council has passed the following motion at the June 8th meeting of Municipal Council in opposition to the Federal Bill C-21:

16-2021-06-08: *Councillor Sygutek moved that the Municipality of Crowsnest Pass is opposed to the adoption of any bylaws restricting the possession, storage, and transportation of legally obtained handguns, and that Administration write a letter to Prime Minister Trudeau with similar information as provided by Kingsville, Ontario which will be copied to all Alberta municipalities, MP Shannon Stubbs, MP John Barlow, and to the Leader of Official Opposition Erin O'Toole. Carried*

With the Province of Alberta sending Bill 211 to Royal Assent on April 29th, our Provincial government is ensuring that Municipalities are not saddled with trying to find the resources to impose or enforce gun control by creating inconsistent bylaws between jurisdictions. As most Municipalities across our province are rural in nature and would be faced with the same problems in attempting to enforce legislation of this nature, we are anticipating that the sentiment will be the same across most jurisdictions and hope that those municipalities in opposition will make their position known to the Federal Government as well.

We are also concerned that Bill C-21 is only targeting citizens that have licenses, not criminals that have already obtained firearms illegally and would never comply with a municipal bylaw. This will create a very confusing system that could result in an otherwise law abiding citizen, now being sentenced to two years imprisonment or permanent license revocation for unknowingly being in contravention of a bylaw in a community with different bylaws.

We thank you for your kind attention in this matter and request that the federal government will reconsider these changes to the Criminal Code and Firearms Act.

Sincerely,

A handwritten signature in black ink that reads "Blair Painter". The signature is written in a cursive, flowing style.

Mayor Blair Painter
Municipality of Crowsnest Pass
403-563-0700
blair.painter@crowsnestpass.com

cc: All Alberta Municipalities
MP Shannon Stubbs
MP John Barlow
Erin O'Toole, Leader of the Official Opposition

Alberta Beach Village Office

From: Karine Keys <Karine@claresholm.ca>
Sent: July 27, 2021 12:05 PM
To: Karine Keys
Cc: EA_DRude@auma.ca
Subject: Council Code of Conduct - Letter to Municipal Affairs
Attachments: Letter to Municipal Affairs - Code of Conduct.pdf

Good afternoon,

Please find attached a copy of a letter sent to the Honourable Ric McIver, Minister of Municipal Affairs regarding the possible removal of the requirement for municipalities to have a Code of Conduct Bylaw in place.

This letter is signed by Mayor Doug MacPherson and is supported by all of Claresholm Town Council.

Sincerely,



Karine Keys, BA, CLGM

Finance Assistant / Communications Administrator

Phone: 403.625.3381 | Fax: 403.625.3869

PO Box 1000, 111 - 55th Avenue W, Claresholm, AB T0L 0T0

www.claresholm.ca



Claresholm

Where **Community** Takes Root

July 26, 2021

Honourable Ric McIver
Minister of Municipal Affairs
320 Legislature Building
10800 - 97 Avenue
Edmonton, AB T5K 2B6

RE: CODE OF CONDUCT

At the last regular meeting of Claresholm Town Council held Monday, July 19, 2021, Council discussed the Councillor Codes of Conduct instituted by the Alberta Government on October 26, 2017. It has been brought to our attention by the Alberta Urban Municipalities Association (AUMA) that the current Alberta Government has plans in the works to remove the requirement for municipalities to have a Code of Conduct in place to govern all Councillors equally by way of Bylaw.

The Town of Claresholm passed Bylaw #1641, the Council Code of Conduct Bylaw on April 9, 2018 prior to the government's deadline of July 23, 2018. In the current Council's first year of governance, it became inherently clear how important a Councillor Code of Conduct is, as our Council had to undergo advanced communication training and contract outside mediation to overcome some contentious issues.

Claresholm Town Council respectfully requests that your ministry tread this path lightly and make sure that consultation with municipalities in Alberta is completed prior to any major changes being made. The Alberta Urban Municipalities Association should be highly involved, and the Town of Claresholm fully supports their efforts. Having a requirement for municipalities to have a Code of Conduct Bylaw in place provides a framework for Council members' behavior and provides each Council direction and guidance for dealing with any contentious issues that may arise. It is imperative that the option of imposing sanctions on Council members continues as necessary to support this process. Claresholm Town Council requests that the Council Code of Conduct Bylaw requirement remains in place.

If you have any questions or concerns regarding this issue, please contact the undersigned at your convenience.

Yours truly,

Doug MacPherson
Mayor
Town of Claresholm

DM/kk

Cc: Mr. Roger Reid, MLA for Livingstone-Macleod
Alberta Urban Municipalities Association (AUMA)
AUMA Member Municipalities



Town of Claresholm, PO Box 1000, 111 - 55th Avenue West, Claresholm, AB T0L 0T0



www.claresholm.ca



info@claresholm.ca



403.625.3381



403.625.3869

Alberta Beach Village Office

From: Karine Keys <Karine@claresholm.ca>
Sent: July 27, 2021 12:10 PM
To: Karine Keys
Cc: EA_DRude@auma.ca
Subject: RCMP Retroactive Pay - Letter to Premier Jason Kenney
Attachments: Premier Jason Kenney - RCMP Retro Pay.pdf

Good afternoon,

Please find attached a copy of a letter sent to Premier Jason Kenney regarding Royal Canadian Mounted Police (RCMP) retroactive pay.

This letter is signed by Mayor Doug MacPherson and is supported by all of Claresholm Town Council.

Sincerely,



Karine Keys, BA, CLGM

Finance Assistant / Communications Administrator

Phone: 403.625.3381 | Fax: 403.625.3869

PO Box 1000, 111 - 55th Avenue W, Claresholm, AB T0L 0T0

www.claresholm.ca



Claresholm

Where **Community** Takes Root

July 26, 2021

Premier Jason Kenney
307 Legislature Building
10800 – 97 Avenue
Edmonton, AB T5K 2B6

RE: ROYAL CANADIAN MOUNTED POLICE (RCMP) RETROACTIVE PAY


At the last regular meeting of Claresholm Town Council held Monday, July 19, 2021, Council discussed the recent developments that the Royal Canadian Mounted Police (RCMP) have been drawing closer to an agreement that will require retroactive pay to be issued. This has been brought to our attention by the Alberta Urban Municipalities Association (AUMA).

Municipalities in Alberta such as ours under total population of 5,000 have recently been subjected to increasing our property tax rates on citizens and businesses in order to cover the cost of policing in our province. It is also something that we are not able to requisition for, which has further made raising the funds a contentious issue. Our tax payers are being directly affected by the increase already, and will feel the burden even more if our municipality must pay a share of the RCMP's pay increases.

Claresholm Town Council respectfully requests that the Alberta Government ensures that Alberta municipalities are not charged with assisting in funding the RCMP's retroactive pay when the agreement is complete. It should be up to the provincial and federal governments to deal with any shortfalls, and not to overload municipalities with further monetary strain.

If you have any questions or concerns regarding this issue, please contact the undersigned at your convenience.

Yours truly,



Doug MacPherson
Mayor
Town of Claresholm

DM/kk

Cc: Mr. Roger Reid, MLA for Livingstone-Macleod
Alberta Urban Municipalities Association (AUMA)
AUMA Member Municipalities



aboffice@albertabeach.com

Shared on social media

From: Angela Duncan <duncan.angela.ad@gmail.com>
Sent: August 9, 2021 9:21 AM
To: Bud Love; Alberta Beach Office; Jim Benedict; Daryl Weber; Judy Valiquette
Subject: Fwd: Herbicide Application at Lake Isle - Application Date Notification
Attachments: 2021 Lake Resident letter.pdf

I am not sure if this has already been circulated...

Angela Duncan

Deputy Mayor, Alberta Beach
Vice President & Director, AUMA
780-868-5103
duncan.angela.ad@gmail.com

----- Forwarded message -----

From: Nicole Kimmel <Nicole.Kimmel@gov.ab.ca>
Date: Thu, 5 Aug 2021 at 14:26
Subject: Herbicide Application at Lake Isle - Application Date Notification
To: Shane.Getson@assembly.ab.ca <Shane.Getson@assembly.ab.ca>, Stephen Spencer <Stephen.Spencer@gov.ab.ca>, Owen Watkins <Owen.Watkins@gov.ab.ca>, Delaney Frame <Delaney.Frame@gov.ab.ca>, Tanya Rushcall <tanya.rushcall@gov.ab.ca>, Sandi Benford <sandi.benford@gmail.com>, Joe Blakeman <JBlakeman@lsac.ca>, Aren Skogstad <askogstad@lsac.ca>, Erin McAdam <Erin.McAdam@parklandcounty.com>, Bernie Poulin <bpoulin@xplornet.com>, Megan Evans (execdirector@abinvasives.ca) <execdirector@abinvasives.ca>, Elisa Brose <Elisa.Brose@nswa.ab.ca>, Doug Buchholtz <dougbuchholtz@gmail.com>, Kristine Buchholtz <bucbunch@telus.net>, Anders Schoepp <Anders.Schoepp@parklandcounty.com>, Michelle Gordy <michelle.gordy@nswa.ab.ca>, camp <camp@lakeislelutherancamp.com>, lilsawaterquality@gmail.com <lilsawaterquality@gmail.com>
Cc: Kristine Buchholtz <bucbunch@gmail.com>, piers@lakeislelutherancamp.com <piers@lakeislelutherancamp.com>, dougbuchholtz@gmail.com <dougbuchholtz@gmail.com>

Hello Lake Isle Users & Residents

Alberta Environment & Parks is still awaiting approvals but I also anticipate the requirement to notify residents, at least 7 days before application, as part of my anticipated approval. So I am notifying you to spread word that herbicide application is expected to occur from August 12 - September 15, 2021 this will also accommodate further approval delays and possible inclement weather delays during application.

Please ensure that residents can expect to see the application crew on those dates and any general concerns or questions can be directed to me. Contact info below.

Thanks everyone. Once I have approvals secured, I will also be in contact to share actual start date of application.

Nicole Kimmel | Aquatic Invasive Species Specialist

Wildlife Health & Licensing, Alberta Environment and Parks

6th Flr, Forestry Building, 9920-108 St NW,

Edmonton, Alberta, Canada T5K 2M4

Office: 780-427-7791 Cell: 780-975-3793

AIS HOTLINE: 1-855-336-BOAT (2628)



Classification: Protected A

From: Nicole Kimmel

Sent: July 29, 2021 10:09 AM

To: Shane.Getson@assembly.ab.ca; Stephen Spencer <Stephen.Spencer@gov.ab.ca>; Owen Watkins <Owen.Watkins@gov.ab.ca>; Delaney Frame <Delaney.Frame@gov.ab.ca>; Tanya Rushcall <tanya.rushcall@gov.ab.ca>; Sandi Benford <sandi.benford@gmail.com>; Joe Blakeman <JBlakeman@lsac.ca>; Aren Skogstad <askogstad@lsac.ca>; Erin McAdam <Erin.McAdam@parklandcounty.com>; Bernie Poulin <bpoulin@xplornet.com>; Megan Evans (<execdirector@abinvasives.ca>) <execdirector@abinvasives.ca>; Elisa Brose <Elisa.Brose@nswa.ab.ca>; Doug Buchholtz <dougbuchholtz@gmail.com>; Kristine Buchholtz <bucbunch@telus.net>; Anders Schoepp <Anders.Schoepp@parklandcounty.com>; Michelle Gordy <michelle.gordy@nswa.ab.ca>

Cc: Kristine Buchholtz <bucbunch@gmail.com>; piers@lakeislelutherancamp.com; dougbuchholtz@gmail.com

Subject: Herbicide Application at Lake Isle - Pre-application Awareness

Hello Lake Isle Users & Residents

So nothing is guaranteed just yet but I wanted to start preparing residents for herbicide application. We are still awaiting approvals. If approvals are granted, the application will follow soon after issue. I wanted to begin preparing residents for herbicide application if it all comes together in advance of approvals. Things will fall in place exceptionally fast and I don't want anyone to be unprepared.

Please find the attached letter for resident distribution. It highlights the issue and some concerns residents may have.

Signs will be posted at major access points to lake as well, to try to inform as many residents or users as possible. I will also follow-up when we schedule application dates, so residents are prepared to see crews and equipment.

I'm here to answer any issues or concerns.

Nicole Kimmel | Aquatic Invasive Species Specialist

Wildlife Health & Licensing, Alberta Environment and Parks

6th Flr, Forestry Building, 9920-108 St NW,

Edmonton, Alberta, Canada T5K 2M4

Office: 780-427-7791 Cell: 780-975-3793

AIS HOTLINE: 1-855-336-BOAT (2628)



July 29, 2021

Dear Lake Isle Residents

Subject: Herbicide Application for Flowering Rush at Lake Isle

Flowering Rush continues to threaten Lake Isle due to large, dense monocultures with tendency to colonize previously open parts of a waterbody, flowering rush is causing numerous negative impacts at Lake Isle.

Flowering Rush impacts include:

- alters fish and wildlife habitat,
- outcompetes native vegetation,
- creates ideal habitat for the Great Pond Snail which is a host of the parasite swimmer's itch,
- causes flooding concerns for residents due to the blockage of a drainage easement,
- and is preventing swimming and boating recreation.

Flowering Rush challenges include:

- a vigorous aquatic perennial plant that is capable of underground stem growth as well as regeneration from root fragments and bulbils.
- grows early in the spring season, ahead of all native vegetation
- root fragments can float, have large food reserves and can easily form roots while floating.
- winter ice heaves result in disturbance that encourages increased vegetative growth and opportunity for flowering Rush to spread under seasonal disturbance.
- native fish species, such as northern pike, cannot access areas of open vegetation for spawning when Flowering Rush is present.

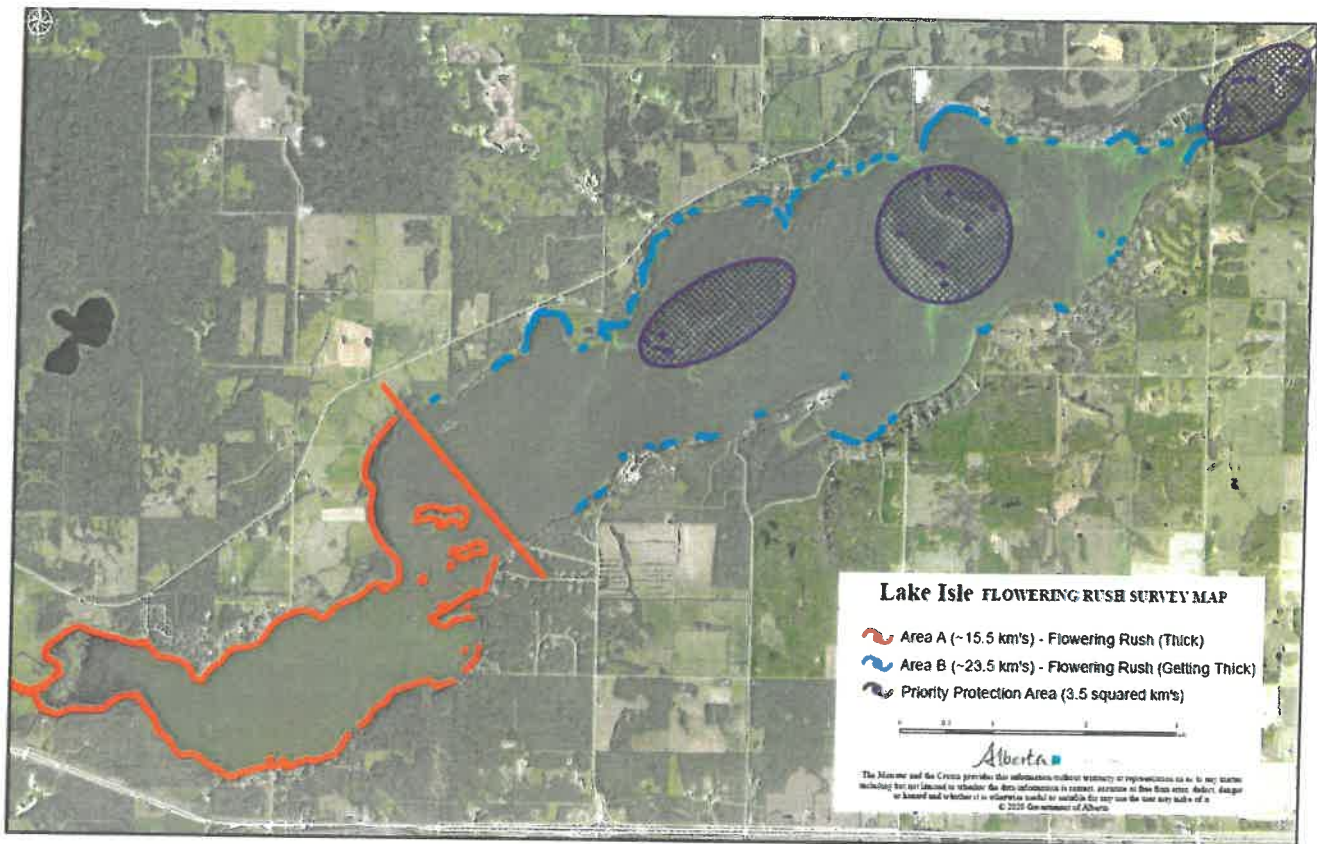
All possible control options have been explored but herbicide remains the best approach to removing Flowering Rush.

Alberta Environment & Parks (AEP) staff have worked with community members to explore other non-chemical methods and supported response methods through advice and financial support since 2014. First Nations consultation recently conducted site visits that conveyed the importance of this work. This work will be an on-going project recognizing the importance of continued response efforts to improve Lake Isle for all users.

HABITAT AQUA (imazapyr) Aquatic Herbicide is a pesticide registered for use in Canada by Health Canada's Pest Management Regulatory Agency (PMRA). Prior to being registered, the PMRA conducts a rigorous review of the pesticide to ensure it can be applied in a manner that does not adversely affect humans, aquatic life, fish and wildlife, while effectively controlling invasive Flowering rush. Cortex Management has been contracted to apply the herbicide. Cortex Management has previous experience in aquatic herbicide applications, including Flowering Rush control.

In Flowering Rush, the herbicide is translocated into, and kills, underground or submerged storage organs, which prevents regrowth. Within 10 hours of application, Habitat Aqua slows and stops the growth of Flowering Rush. Generally, one to two weeks after application, plant yellowing (chlorosis) can be seen. Between two and four weeks, death of growing points occurs. Complete control of targeted vegetation may take a month or more. There are no restrictions on the recreational use of water in the Habitat Aqua treatment area – including swimming and fishing. There are no restrictions on livestock consumption of water from an area treated with Habitat Aqua. Water treated with Habitat Aqua may not be used for irrigation purposes is the only restriction.

2021 Treatment Area



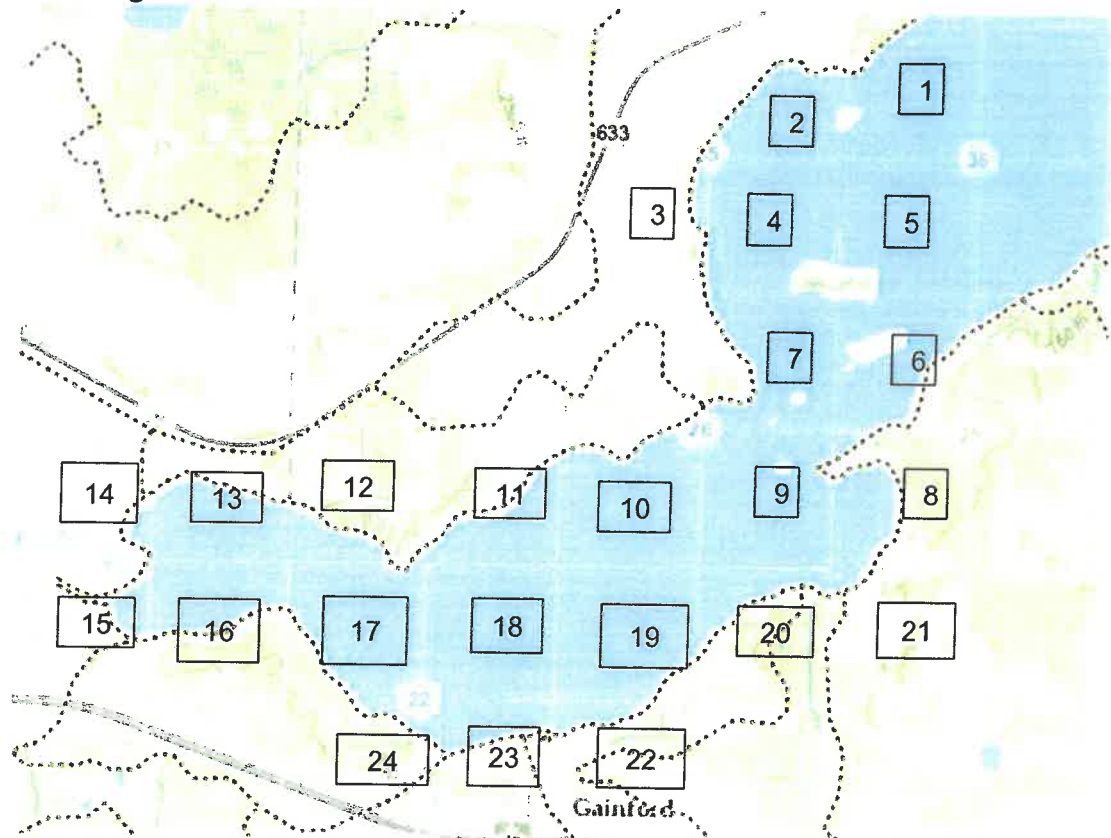
Priority Protection Areas – these will be given the most attention in 2021 to ensure that Flowering Rush does not establish by using hand removal methods under the supervision of the Alberta Community Partnership group.

Area A contains thick portions of Flowering Rush in the southwest. It will be targeted herbicide applications in 2021. Applications will be completed by a certified applicator, with significant experience, under management of Alberta Environment & Parks staff. The application will occur during the first 2-3 weeks of August 2021. Application will occur by boat and from the shoreline to ensure sufficient coverage of Flowering Rush stands.

Area B contains sporadic portions of Flowering Rush in the northeast and is slated for subsequent years for response work.

Tackling Area A will remove a large sources of Flowering Rush in the following legal land locations.

Treatment Legal Land Locations



- | | | |
|------------------|-------------------|-------------------|
| 1. NW 36 53 6 W5 | 9. SE 26 53 6 W5 | 17. NW 22 53 6 W5 |
| 2. NE 35 53 6 W5 | 10. SW 26 53 6 W5 | 18. NE 22 53 6 W5 |
| 3. SW 35 53 6 W5 | 11. SE 27 53 6 W5 | 19. NW 23 53 6 W5 |
| 4. SE 35 53 6 W5 | 12. SW 27 53 6 W5 | 20. NE 23 53 6 W5 |
| 5. SW 36 53 6 W5 | 13. SE 28 53 6 W5 | 21. NW 24 53 6 W5 |
| 6. NW 25 53 6 W5 | 14. SW 28 53 6 W5 | 22. SW 23 53 6 W5 |
| 7. NE 26 53 6 W5 | 15. NW 21 53 6 W5 | 23. SE 22 53 6 W5 |
| 8. SW 25 53 6 W5 | 16. NE 21 53 6 W5 | 24. SW 22 53 6 W5 |

Due to urgency of this project and consequences of not proceeding, we are moving forward with local notification, which is the pre-cursor for the herbicide application, scheduled to occur in August 2021. We wanted to make you aware of this effort and address any concerns or issues in advance of application. I can be reached at (780) 427-7791 or nicole.kimmel@gov.ab.ca

Sincerely,

Nicole Kimmel

Nicole Kimmel
 Aquatic Invasive Species Specialist
 Alberta Environment and Parks

Alberta Beach & District Amateur Softball Assoc (ABADASA) & Blakeman Drilling

invite you to

"Our 21st Annual Golf Tournament"



When: **Friday, September 10th, 2021**
Breakfast: 8:30 a.m. to 9:40 a.m. at Silver Sands Golf Course
Golf: 10:00 a.m. Silver Sands Golf Course
Supper: following golf at the Golf Course followed by Auction & Social

Cost: **\$175.00/person** – includes breakfast, 18 holes of golf w power cart & supper
Extra supper tickets available \$ 25.00 each

Format: Texas Scramble Shot Gun Start **FIRST 144 PAID GOLFERS**

You must be registered and paid by Tuesday, September 7th, 2021.

You can pay by e-transfer to ab.abadasa@gmail.com

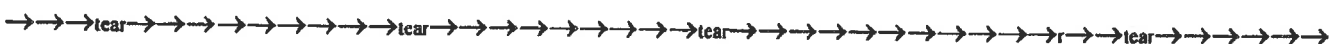
Please put your Name(s) and phone number in the message/comment box.



Got a question, call or text: Joe 780-918-1916 or Wendy at 780-819-3681



Those donating prizes please drop off, or arrange for pickup, before Sept. 7



Golfer Names _____

Please fill in and return with payment by September 7rd, 2021, if paying online just put your name(s) in message box.

All proceeds go to the: **Alberta Beach & District Amateur Softball Association (ABADASA)**

Cheques payable and mail to: ABADASA, Box 398, Alberta Beach, AB. T0E 0A0

Money raised from this event and our ball tournaments was given back to the community in the last few years to AB Beach Community League, Onoway Legion, Onoway Food Bank, LSA Army Cadets, Hockey for Homeless, Victim Services, Sangudo Minor Sports, Onoway Ball Association, Darwell Athletic Assoc, Duffield School Playground, Mayerthorpe School Playground, High School Rodeo participant at Nationals, LSA District 4-H, Onoway Minor Hockey, Onoway High School Volleyball, Onoway Historical Guild, Onoway Dance Group, Riot Volleyball, Swede Moren Ball Park, Kids Novelty Races at SnoMo Days, Beachwave Park, Darwell Hall, Friends of the Darwell Library, Darwell Ag. Society, Wabamun Minor Ball, AB Beach Minor Ball, Anselmo Minor Ball, Sangudo Sabres Cheer, Barrhead Good Will Tour (totaling over \$50,000.00 in 4 yrs). In addition, in 2017 we gave \$15,000.00 to Darwell Ag. Society to assist with completion of their ball diamond upgrades. In 2020 money went to Onoway High School, Darwell Elementary School, Grasmere Elementary School, Rich Valley Elementary School, Sangudo Elementary School, Dogs with Wings, SnoMo Days, Swede Moren Park, Regional & Local 4-H, AB Beach Community League, Sangudo Sabres Cheerleading, C. Stark Rodeo, and Grasmere Grizzlies for their playground upgrade. In 2021 we did a major upgrade to the Alberta Beach Ball Diamond outfield fences (\$30,000.00), thank-you to Alberta Beach and Lac Ste. Anne County for partnering with us on this upgrade.

Alberta Beach Village Office

From: Exec. Assistant on behalf of Dan Rude <EA_DRude@auma.ca>
Sent: August 11, 2021 11:02 AM
To: Kathy Skwarchuk
Subject: 2021 AUMA Convention registration now open!

Good morning,

We are excited to announce that we are returning to an in-person Convention for 2021, one that could be our biggest and best yet! Registration is now open, and we encourage you to register as soon as possible to reserve your spots. Please register early, to ensure you don't risk the event being sold out, before you register your council.

This year's event will be held Edmonton Convention Centre from November 17 to 19, 2021, and will have everything our members know and love, including dialogue sessions with provincial ministers, breakout education sessions, a buzzworthy trade show and plenty of time to network with your fellow leaders. Members will also be able to vote on resolutions, as well as the 2021 AUMA elections.

New in 2021

This year will also provide members with the unique opportunity to experience our new brand, which will launch during Convention's opening ceremonies. This project has been years in the making, and we have plenty of surprises in store that you will not want to miss.

An online offering will be made available for those who do not want to attend in person. The virtual Convention will include all of the main plenary components and will allow eligible elected officials the opportunity to virtually vote on resolutions and elections. However, virtual attendees will not have the ability to attend the breakout education sessions, or be able to network in-person with other attendees.

Special virtual pricing for regular members

In order to support our members who are unable to attend due to financial constraints or health concerns, we are offering virtual registration at a discounted rate to AUMA urban municipal members who have registered for Convention.

Summer Village and Village members who register at least one (1) in-person attendee for Convention will have the option to register one attendee virtually for the reduced price of \$200. For every additional participant in-person, they will have the option to register a virtual attendee at the reduced rate.

Towns, Cities and Specialized Municipality members who register five (5) in-person attendees will have the option to register one attendee virtually for the reduced price of \$200. For every additional five (5), they will have the option to register a virtual attendee at the reduced rate.

*Once a municipality has registered their in-person attendees, the AUMA Registrar will reach out with a discount code for your virtual attendees.

Unsure who is attending?

We know many municipalities are eager to register but won't know who is attending due to the upcoming municipal election. Not a problem! Administrators can register 'Guest' attendees and won't be required to have a unique email address for each attendee.

Once the election is complete and you know who will be attending, you can either modify the registration on your own using the modification button on the registration website, or you can simply contact registration@auma.ca and we would be happy to help. We do ask that you make those changes as soon as possible following the election to allow our team enough time to produce accurate name badges and set-up voting credential for eligible attendees.

Should you have any other questions along the way, please visit our [Convention event page](#) or email registration@auma.ca. We can't wait to see everyone in November!

Dan Rude | Chief Executive Officer

ALBERTA URBAN MUNICIPALITIES ASSOCIATION

D: 780.431.4535 | C: 780.951.3344 | E: drude@auma.ca
Alberta Municipal Place | 300-8616 51 Ave Edmonton, AB T6E 6E6

Toll Free: 310-AUMA | 877-421-6644 | www.auma.ca



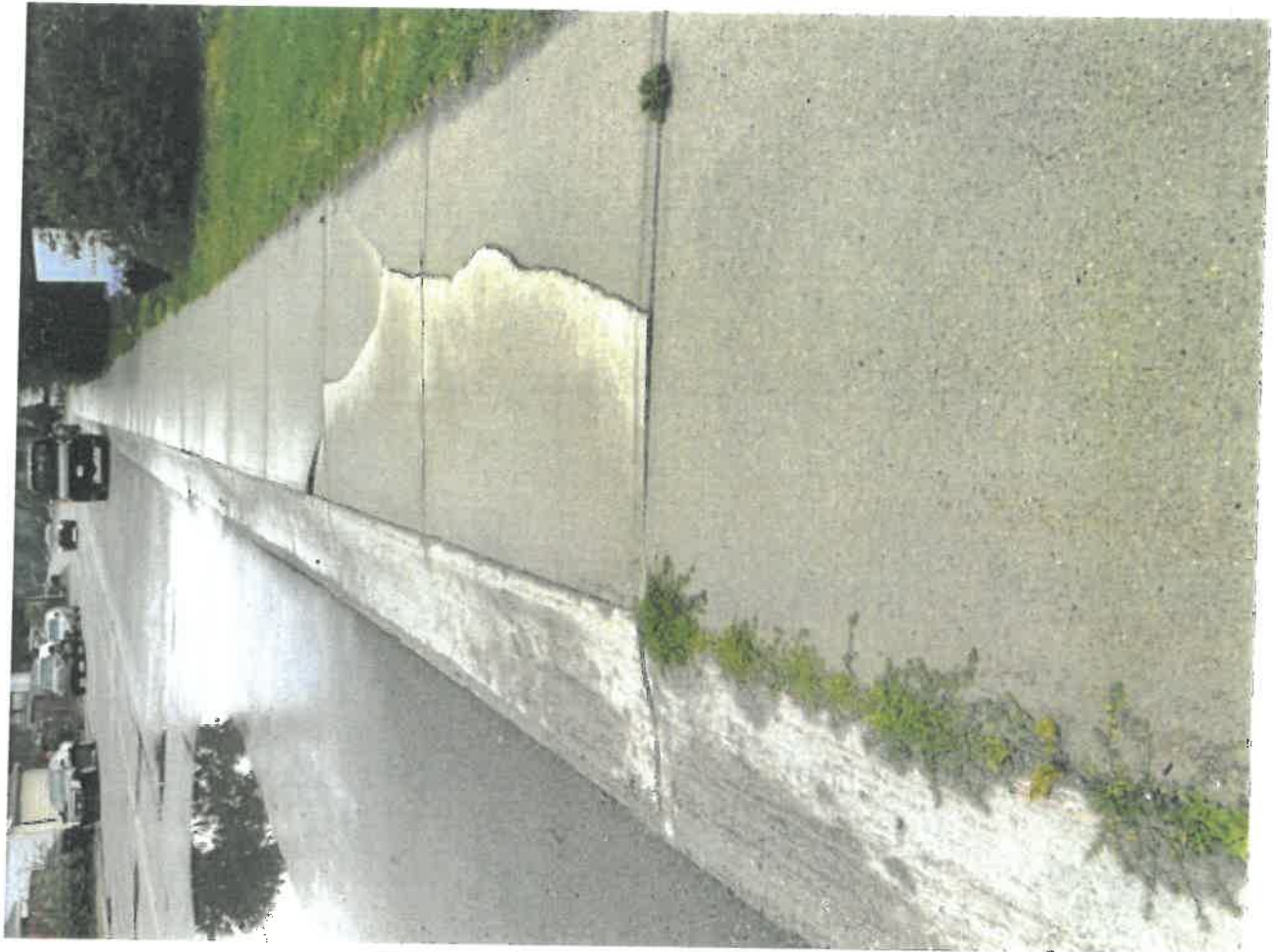
This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the sender. This message contains confidential information and is intended only for the individual named. If you are not the named addressee, you should not disseminate, distribute or copy this email.

Alberta Beach Village Office

From: Jim Benedict <jimbenedictalbertabeach@gmail.com>
Sent: August 9, 2021 9:49 AM
To: Alberta Offic
Subject: TVRSSC
Attachments: IMG_0016.jpg; Untitled attachment 00030.txt; IMG_0017.jpg; Untitled attachment 00033.txt

I was forwarded these pictures from a concerned resident, they said the water puddle is getting larger and now the sidewalk is cracking and sinking. This was a spot we're we had a sewer brake a couple years ago. I'm thinking we should pass this on to TVRSSC and ask them to repair.
Thanks Jim B





aboffice@albertabeach.com

From: Kerri Skibinski <kskibin1@telus.net>
Sent: August 9, 2021 8:55 PM
To: aboffice@albertabeach.com
Subject: Change of Bylaw allowing Tractors in residential areas of Alberta Beach
Attachments: IMG_0189.jpg; Untitled attachment 00010.txt

Please forward to the Mayor, Council and Development Officer

I am inquiring when the bylaw was changed that now allows Tractors (Semi Cabs) in a Residential area of Alberta Beach. A renter has moved into 5615 49 Ave Alberta Beach and has brought in 2 Tractor Units. When he backed up onto our grass and caused damage, I advised him the bylaw does not permit these larger vehicles in the village. After he backed onto our grass the second time causing damage, I contacted Alberta Beach Patrol to get these vehicles removed from the residence. You can imagine my shock when Bruce advised me the previous council had changed the bylaw and tractors were now allowed.

Some concerns I have with allowing these Tractors in residential areas are:

- 1) With 49 ave paved there are many families and children on the road biking, skateboarding, roller blading etc. With these tractors on the road it's an accident waiting to happen, remember he backed onto our grass twice.
- 2) Wear and Tear on the Road. With Tractors on the roads daily road repairs will be required. This will fall on the tax payers and not the renter who contributed to the damages.
- 3) Real Estate Value. Prices will likely drop as who would buy a house if they see tractors parked across the street or in the neighborhood. It now looks like I live in the Industrial area of Alberta Beach. See picture
- 4) Noise and Pollution. What happens in the winter months with -30 weather. The time required for the diesel tractor to warm up and the fumes it will give off. We moved from the city to get away from the noise and pollution.

Please re-instate the previous bylaw and remove these Tractors from Alberta Beach residential areas. The only reason Tractors, Semi's should be in the village is for deliveries and then they leave.
In the interim, can the office advised me if there are any other options available to me?

Kerri & Jim Skibinski
780-924-3524





ALBERTA BEACH COUNCIL REQUEST FOR DECISION

ITEM DESCRIPTION OR TITLE

Proposal regarding the potential to leave as sited, an encroachment of a chain-link fence onto the Municipal Road Allowance at 51st Street.

RECOMMENDATION

The Development Officer recommends that Alberta Beach Council give approval of a Letter of Consent with conditions, allowing the chain-link fence to remain encroaching onto the Municipal Road Allowance at 4711 & 4715 – 51st Street.

BACKGROUND

- The registered landowner purchased the property with the understanding that the fence was within the property boundaries.
- Through a compliance request it was noted that a portion of the fence located on the property at 4711 & 4715 – 51st Street is encroaching into 51st Street.
- The chain link fence encroaches into the municipal roadway by 2.98 m.
- Through the "Notice of Compliance" the Development Officer informed the registered landowner that the fence must be removed from the municipal roadway.
- The registered landowner contacted the Development Officer seeking options for the fence to remain as sited.
- The Development Officer met with the registered landowner on August 1st to discuss the encroachment.
- While on site the Development Officer noticed large mature trees in front of the fence and the considerable distance the fence is to the roadway.
- The registered landowner explained to the Development Officer the following:

- the registered landowner purchased the property just over a year ago;
 - the lawyer nor the realtor suggested a compliance letter be provided for the sale of the home;
 - there was no mention of the fence encroaching onto the roadway during the sale of the home; and
 - the registered landowner discovered the encroachment through the "Notice of Compliance" that they had paid for as they were considering of selling the property.
- The Development Officer provided the registered landowner with two options, which are as follows:
 - remove the fence and rebuild in the property boundaries; or
 - request Council to consider allowing the fence to remain as sited on the municipal roadway, until at which time Alberta Beach request the fence be removed or placed on the registered landowner's property when the fence needs to be rebuilt.
 - On August 12th the Development Officer received from the Village Office the request for Council to consider allowing the fence to remain as sited.

DEVELOPMENT OFFICER POSITION

In the opinion of the Development Officer, it is reasonable to allow for the encroachment of the portion of fence into the municipal roadway, as the location of the fence will not unduly interfere with the amenities of the neighbourhood, materially interfere with, or affect the use, enjoyment, or value of neighbouring properties.

If Council permits for the Letter of Consent or Encroachment Agreement, allowing the fence to remain on the Municipal Road Allowance, the Development Officer recommends the following conditions be included in the letter or agreement:

1. The registered landowner(s) acknowledge that they are solely responsible for the encroachment and agree that they shall, to the full extent of the law, indemnify and hold harmless Alberta Beach, its employees, agents, franchisees and licensees from and against any and all claims, damages, costs (including, without restriction, all legal and other professional costs on a solicitor and his own client full indemnity basis), losses, expenses, actions and suits of every kind and nature caused by, or arising directly, or indirectly out of, the existence of the encroachment, or by reason of any matter or anything done, permitted or omitted to be done, by the landowner(s) or their tenants, heirs, executors, administrators and assigns, and whether occasioned by negligence or otherwise.
2. The registered landowner(s) shall assume all risk of personal injury or death and damage to all real or personal property, including the registered landowners' property comprising of the encroachment, arising out of the presence of the encroachment upon the Municipal Road Allowance, however such injury or damage is caused.

3. When Alberta Beach requires access to the lands, it will be the responsibility of the registered landowner(s) to provide the required access at their expense.
4. At any time, Alberta Beach may request in writing that the portion of the fence be removed from the Municipal Road Allowance at the registered landowner(s) expense within a reasonable time.
5. It will be the landowner's responsibility to ensure that the encroachment does not cause any hindrance or undue hardship to the neighbouring properties.
6. The registered landowner(s) are fully responsible for notifying future purchasers of the property of this obligation should they sell the property in the future.
7. The registered landowner(s) shall be responsible for any repairs required to the municipal road allowance due to the encroachment of a portion of the fence to Alberta Beach's standard at the landowner/s expense.

Please note that entering into an agreement with the landowner(s) may leave Alberta Beach at risk of lawsuits by any person who may cause bodily harm to themselves or damage to any of their personal belongings due to the encroachment. However, Condition 1 and 2 should protect Alberta Beach from any type of lawsuits brought forward due to the encroachment.

CONCLUSION

The Development Officer recommends three (3) options Council may consider regarding the encroachment, which are listed below:

First, Council may allow the fence to remain as sited on the road allowance. The Development Officer would prepare a Letter of Consent, in which the registered landowners would require to agree to all the conditions and terms specified within the Letter of Consent. Also, if Council wishes, the requirement of an affidavit could be added as a condition.

Second, Council may prefer an Encroachment Agreement be entered into with the registered landowner. The Encroachment Agreement would be registered on title.

or

Third, Council request that the portion of fence encroaching be removed from Municipal Road Allowance and rebuilt on the subject lands at the expense of the registered landowners.

ATTACHMENTS

1. Request for Council's consideration of allowing the portion of fence to remain as sited
2. Copy of Real Property Report
3. Notice of Compliance dated July 18th 2021

Mail
510

4715-51st
Alberta Beach

Aug 10-21

I am requesting Per mission from
Village of Alberta Beach to have my
fence remain where it is. It has been
there for seventy-three years, only
since I recencly surveyed Property
this issue came to light.

owner of Property

ALBERTA LAND SURVEYOR'S REAL PROPERTY REPORT

LOT 10, BLOCK 22, PLAN 6269 C.G. &
LOT 11A, BLOCK 22, PLAN 792-0917
4711 & 4715 - 518T STREET
ALBERTA BEACH

SURVEY COMPLETED: JULY 30th, 2021
TITLE NO. 202 242 308
202 242 308 -11

CERTIFICATION: I HEREBY CERTIFY THAT THIS REPORT WHICH INCLUDES THE ATTACHED PLAN AND RELATED SURVEY, WAS PREPARED AND ISSUED IN ACCORDANCE WITH THE ALBERTA LAND SURVEYORS' ACT AND REGULATIONS AND IN ACCORDANCE WITH ALBERTA LAND SURVEYORS' ASSOCIATION'S STANDARDS OF PRACTICE AND SUPPLEMENTS THEREOF. ACCORDINGLY, WITHIN THOSE STANDARDS AND AS OF THE DATE OF THIS REPORT, I AM OF THE OPINION THAT:

1. THE PLAN ILLUSTRATES THE BOUNDARIES OF THE PROPERTY, THE IMPROVEMENTS AS SHOWN IN PART D, SECTION 8.5 OF THE ALBERTA LAND SURVEYORS' ASSOCIATION'S STANDARDS OF PRACTICE, AND REGISTERED EASEMENTS AND RIGHTS-OF-WAY AFFECTING THE BOUNDARIES OF THE PROPERTY;
2. THE IMPROVEMENTS ARE ENTIRELY WITHIN THE BOUNDARIES OF THE PROPERTY, EXCEPT EGRESS, CANALEVER, FENCE;
3. THE PLAN SHOWS ALL ENCROACHMENTS ON THE PROPERTY FROM ANY IMPROVEMENTS SITUATED ON AN ADJACENT PROPERTY, EXCEPT EGRESS, CANALEVER, FENCE;
4. NO VISIBLE ENCROACHMENTS EXIST ON REGISTERED EASEMENTS OR RIGHTS-OF-WAY AFFECTING THE EXTENT OF PROPERTY;
5. NO BLANKET EASEMENTS OR RIGHTS-OF-WAY EXIST (EXCEPT AS SHOWN ON THE PLAN).

PURPOSE: THIS REPORT HAS BEEN PREPARED FOR THE BENEFIT OF THE PROPERTY OWNERS AND ANY OF THEIR AGENTS FOR THE PURPOSE OF A LAND TRANSACTION.

COPYING IS PERMITTED ONLY FOR THE BENEFIT OF THESE PARTIES AND ONLY IF THE PLAN REMAINS ATTACHED, WHERE APPLICABLE, REPRODUCED AND SHOWN ON THE ATTY. USING THE EXTENT OF THE PROPERTY HAVE BEEN MARKED HAVE NOT BEEN PLACED DURING THE REVISIONS, PROPERTY CORNER MARKERS SHOULD NOT BE USED TO ESTABLISH PROPERTY BOUNDARIES BECAUSE OF THE RISK OF MISINTERPRETATION OR MEASUREMENT ERROR BY THE USER.

THE INFORMATION SHOWN ON THIS REPORT REFLECTS THE STATUS OF THIS PROPERTY AS OF THE DATE OF SURVEY ONLY. USERS ARE ENCOURAGED TO HAVE THE REAL PROPERTY REPORT UPDATED FOR FUTURE REQUIREMENTS.

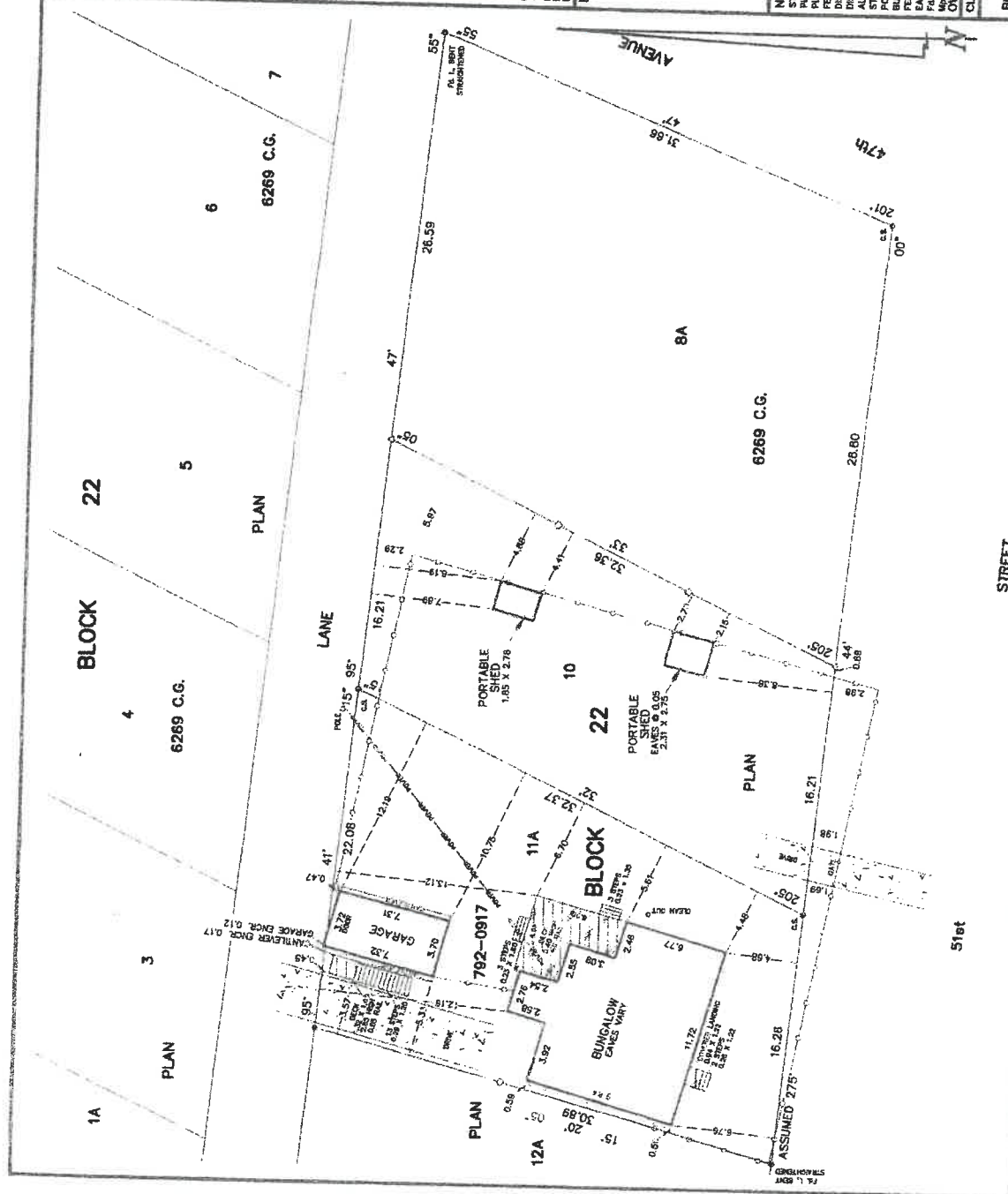
DATED AT BARRHEAD, ALBERTA, JULY 6, 2021

STATISTICAL ASSOCIATION
5079
DON WILSON
LAND SURVEYS

DON WILSON, A.L.S.
© DON WILSON 2021

NOTES:
STATUTORY IRON SURVEY POSTS FOUND SHOW THIS PLANTED SPIKE SHOW THIS
FENCE LINE SHOW THIS
DISTANCES ARE IN METRES AND DECIMALS THEREOF
ALL TIES ARE PERPENDICULAR OR PARALLEL TO PROPERTY LINE.
PART OF CONSTRUCTION COMPLETE
BUILDINGS UNDER 100 M² SHALL NOT BE SHOWN UNLESS THEY ARE ENCROACHING
FENCES ARE WITHIN 0.20m OF PROPERTY LINE UNLESS SHOWN OTHERWISE.
FA. NO. 161 DENOTES FOUND NO MARK
UNLESS SHOWN OTHERWISE FOR
OWNER'S NAME:

CLIENT:
DON WILSON SURVEYS LTD.
BOX 4120
BARRHEAD, ALBERTA T7N 1A1
PHONE (780) 874-2287
FAX (780) 871-5071
DATE: JULY 6 / 21 SCALE: 1:250 OUR FILE NO. 21342





Notice of Compliance

ALBERTA BEACH

4935-50th Avenue

PO Box 278

Alberta Beach, Alberta T0E 0A0

Phone: 587-988-7668

Fax: 780-924-3313

Email: development@albertabeach.com

July 18th, 2021

Alberta Beach, Alberta
T0E 0A2

Re: **Letter of Compliance: 21COMP11-01**
Municipal Address: 4715-51st Street
Lot 11A, Block 22, Plan 792 0917

In accordance with the Alberta Beach Land Use Bylaw 252-17, the above-noted property is within the R-1 Residential – Single Family District.

Upon reviewing the Real Property Report (RPR), prepared by Don Wilson Surveys Ltd, dated July 6th, 2021, which is attached hereto and forms part of this letter, it shows the following:

- The dwelling does not meet the side yard setback requirement of 1.5 m and the front yard setback requirement of 7.6 m. No action is required to be taken at this time; however, when the dwelling is removed from the lands the construction of the new dwelling must meet the requirements of the current Land Use Bylaw.
- The detached garage does not meet the rear setback requirement of 6.0 m and a portion of the detached garage encroaches into the back lane. No action is required to be taken at this time; however, when the detached garage is removed from the lands the construction of a new detached garage must meet the requirements of the current Land Use Bylaw.
- A portion of the fence is encroaching into lot 10, which is owned by the same landowner, but is on a separate title.
- A portion of the fence encroaches into 51st Street, which must be removed.

Alberta Beach has no approval on file for the second-floor addition to the detached garage.

When preparing this Compliance Letter, please note that the author did not conduct a site inspection or checked or reviewed any affidavit, statutory declaration, or search for any safety code permit approvals.

Please contact the undersigned email or phone if you have any questions regarding this Compliance Letter.

Sincerely,

A handwritten signature in black ink, appearing to read "K. Kozak", is written over a horizontal line.

Kim Kozak, Development Officer, Alberta Beach
cc: Municipal Administrator of Alberta Beach
Don Wilson Surveys Ltd.

Innovative Planning and Development
RR 3 Site 303 Comp 77
Onoway, Alberta T0E 1V0

August 10, 2021

Alberta Beach
4935-50th Avenue
PO Box 278
Alberta Beach, Alberta T0E 0A0

Re: Letter of Resignation
Innovative Planning and Development

Please accept this letter of resignation from my contract as Development Officer for Alberta Beach. This resignation will be effective September 30, 2021, in order to complete the review of the Land Use Bylaw, or until a suitable candidate is found.

The Land Use Bylaw is nearing completion and I would like to allow the opportunity for Council to review the document and make any comments and suggestions they may have.

Please contact the undersigned at 1-587-988-7668 if you have questions or concerns.

Sincerely,



Kim Kozak
Innovative Planning and Development